### Form **990**

### \*\* PUBLIC DISCLOSURE COPY \*\* eturn of Organization Exempt From Income

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public

Department of the Treasury

A For the 2023 calendar year, or tax year beginning SEP 1 2023 and ending AUG 31 C Name of organization Check if applicable: D Employer identification number Address change MAKE-A-WISH FOUNDATION OF COLORADO Name change 74-2273004 Initial return E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite Final return/ termin-ated 303-750-9474 7951 EAST MAPLEWOOD AVENUE 126 15,097,556. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return GREENWOOD VILLAGE, CO 80111 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: SCOTT DISHONG Yes X No for subordinates? SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: X 501(c)(3) 501(c) ( (insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions WISH.ORG/COLORADO J Website: H(c) Group exemption number K Form of organization: X Corporation Trust Association Other L Year of formation: 1983 M State of legal domicile: CO Part I Summary TOGETHER WE CREATE Briefly describe the organization's mission or most significant activities: Activities & Governance LIFE-CHANGING WISHES FOR CHILDREN WITH CRITICAL ILLNESSES 2 if the organization discontinued its operations or disposed of more than 25% of its net assets. 17 3 Number of voting members of the governing body (Part VI, line 1a) 3 17 Number of independent voting members of the governing body (Part VI, line 1b) 4 4 23 Total number of individuals employed in calendar year 2023 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 300 6 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 7,035,375, 8,882,229. Contributions and grants (Part VIII, line 1h) 8 Revenue 21,225 293,200. Program service revenue (Part VIII, line 2g) 322,749 235,303. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) -4,590. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) -19,083 11 7,360,266 9,406,142. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 4,278,516 4,167,029. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0 14 Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 2,167,077. 2,350,083. 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. **b** Total fundraising expenses (Part IX, column (D), line 25) 1,164,435. 1,304,215. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 7,610,028. 7,821,327. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) -249,762. 1,584,815. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** Ы 9,832,676, 11,954,974. Total assets (Part X, line 16) 2,770,676, 2,475,401. 21 Total liabilities (Part X, line 26) 三年 7,062,000. 9,479,573. Net assets or fund balances. Subtract line 21 from line 20 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign SCOTT DISHONG, PRESIDENT & CEO Here Type or print name and title Date PTIN Check Print/Type preparer's name Preparer's signature RACHEL FLANDERS RACHEL FLANDERS 05/13/25 P01591790 Paid Firm's name CLIFTONLARSONALLEN LLP 41-0746749 Preparer Firm's EIN Firm's address 220 S 6TH STREET, SUITE 300 Use Only Phone no.612-376-4500 MINNEAPOLIS, MN 55402

No

X Yes

May the IRS discuss this return with the preparer shown above? See instructions

| Form   | 1990 (2023) MAKE-A-WISH FOUNDATION OF COLORADO   | 74-2273004 P    | age 2  |
|--------|--|-----------------|--------|
| Pa     | rt III Statement of Program Service Accomplishments  |                 |        |
|        | Check if Schedule O contains a response or note to any line in this Part III   |                 | X      |
| 1      | Briefly describe the organization's mission:  TOGETHER, WE CREATE LIFE-CHANGING WISHES FOR CHILDREN WITH CRITICAL  |                 |        |
|        | ILLNESSES.   |                 |        |
| _      | Piddh and in the second state of the second st |                 |        |
| 2      | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?   | Yes X           | No     |
| 3      | If "Yes," describe these new services on Schedule O.  Did the organization cease conducting, or make significant changes in how it conducts, any program services?   | Yes X           | No     |
|        | If "Yes," describe these changes on Schedule O.  |                 |        |
| 4      | Describe the organization's program service accomplishments for each of its three largest program services, as r<br>Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other   |                 |        |
| <br>4а | revenue, if any, for each program service reported.  (Code:) (Expenses \$6,016,054. including grants of \$4,167,029. ) (Revenue)   | 293.2           | 200. ) |
| 44     | SEE SCHEDULE O   | le \$           | )      |
|        |  |                 |        |
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|        |  |                 |        |
| 4b     | (Code:) (Expenses \$ including grants of \$) (Revenue.   | ıe\$            | )      |
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| 4c     | (Code:) (Expenses \$   | ue\$            | )      |
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|        |  |                 |        |
|        | Other pregram conject (Deceribe on Schedule O.)  |                 |        |
| 4d     | Other program services (Describe on Schedule O.)  (Expenses \$ including grants of \$ ) (Revenue \$  | )               |        |
| 4e     | Total program service expenses 6,016,054.  |                 |        |
|        |  | Form <b>990</b> | (2023) |

#### Part IV Checklist of Required Schedules

|     |  |          | Yes | No          |
|-----|--|----------|-----|-------------|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  |          |     |             |
|     | If "Yes," complete Schedule A  | 1        | Х   |             |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions  | 2        | Х   |             |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for            |          |     |             |
|     | public office? If "Yes," complete Schedule C, Part I   | 3        |     | х           |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect           |          |     |             |
|     | during the tax year? If "Yes," complete Schedule C, Part II  | 4        |     | x           |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or               |          |     |             |
| _   | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III  | 5        |     | x           |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to                  |          |     |             |
| ·   | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I               | 6        |     | x           |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,                                  | <u> </u> |     |             |
| •   | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                       | 7        |     | x           |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i> |          |     |             |
| 0   | , ,  | 8        |     | x           |
| •   | Schedule D, Part III   | -        |     | <del></del> |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for              |          |     |             |
|     | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?                  |          |     | x           |
| 40  | If "Yes," complete Schedule D, Part IV   | 9        |     |             |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments                               |          |     | <sub></sub> |
|     | or in quasi-endowments? If "Yes," complete Schedule D, Part V  | 10       |     | Х           |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,          |          |     |             |
|     | as applicable.   |          |     |             |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,                |          |     |             |
|     | Part VI  | 11a      | X   |             |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total               |          |     |             |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b      |     | X           |
| С   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total                |          |     |             |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c      |     | Х           |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in              |          |     |             |
|     | Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d      | Х   |             |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                      | 11e      | Х   |             |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses                    |          |     |             |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                     | 11f      | Х   |             |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete                        |          |     |             |
|     | Schedule D, Parts XI and XII   | 12a      | Х   |             |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?                                  |          |     |             |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                      | 12b      |     | Х           |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13       |     | Х           |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a      |     | Х           |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,                    |          |     |             |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000                 |          |     |             |
|     | or more? If "Yes," complete Schedule F, Parts I and IV   | 14b      |     | Х           |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any                  |          |     |             |
|     | foreign organization? If "Yes," complete Schedule F, Parts II and IV   | 15       |     | Х           |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to                   |          |     |             |
|     | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16       |     | х           |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,                    |          |     |             |
|     | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions   | 17       | L   | х           |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines               |          |     |             |
|     | 1c and 8a? If "Yes," complete Schedule G, Part II  | 18       | Х   |             |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes,"              |          |     |             |
|     | complete Schedule G, Part III  | 19       |     | x           |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a      |     | х           |
|     | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                               | 20b      |     |             |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or                                |          |     |             |
|     | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21       |     | x           |
|     | 5  |          |     |             |

| Form 990 ( |           | MAKE-A-WISH      |       |         |      |
|------------|-----------|------------------|-------|---------|------|
| Part IV    | Checklist | of Required Sche | dules | (contin | ued) |

|             |   |           | Yes | No     |
|-------------|---|-----------|-----|--------|
| 22          | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on   |           | 165 | INU    |
|             | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22        | х   |        |
| 23          | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current                                       |           |     |        |
|             | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete  |           |     |        |
|             | Schedule J  | 23        | Х   |        |
| <b>2</b> 4a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the   |           |     |        |
|             | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete  |           |     |        |
|             | Schedule K. If "No," go to line 25a   | 24a       |     | X      |
|             | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b       |     |        |
| С           | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?                        | 24c       |     |        |
| d           | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d       |     |        |
| 25a         | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit  |           |     |        |
|             | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a       |     | Х      |
| b           | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and  |           |     |        |
|             | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete   |           |     |        |
|             | Schedule L, Part I  | 25b       |     | Х      |
| 26          | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current   |           |     |        |
|             | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%   |           |     |        |
|             | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II  | 26        |     | X      |
| 27          | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,                                       |           |     |        |
|             | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled                                       |           |     |        |
|             | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III  | 27        |     | X      |
| 28          | Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,   |           |     |        |
|             | instructions for applicable filing thresholds, conditions, and exceptions):   |           |     |        |
| а           | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If  |           |     | v      |
|             | "Yes," complete Schedule L, Part IV   | 28a       |     |        |
|             | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV   | 28b       |     |        |
| С           | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If  | 200       |     | х      |
| 20          | "Yes," complete Schedule L, Part IV   | 28c<br>29 | х   |        |
| 29<br>30    | Did the organization receive more than \$25,000 in noncash contributions? <i>If</i> "Yes," complete Schedule M  | 29        |     |        |
| 30          | contributions? If "Yes," complete Schedule M  | 30        |     | х      |
| 31          | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31        |     |        |
| 32          | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete</i>   | <u> </u>  |     |        |
| -           | Schedule N, Part II   | 32        |     | х      |
| 33          | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations  | <u> </u>  |     |        |
|             | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33        |     | Х      |
| 34          | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and   |           |     |        |
|             | Part V, line 1  | 34        |     | Х      |
| 35a         | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a       |     | Х      |
| b           | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity   |           |     |        |
|             | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b       |     |        |
| 36          | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  |           |     |        |
|             | If "Yes," complete Schedule R, Part V, line 2   | 36        |     | Х      |
| 37          | Did the organization conduct more than 5% of its activities through an entity that is not a related organization  |           |     |        |
|             | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37        |     | X      |
| 38          | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  |           |     |        |
| Par         | Note: All Form 990 filers are required to complete Schedule O  't V Statements Regarding Other IRS Filings and Tax Compliance                                     | 38        | Х   |        |
| ı al        |   |           |     |        |
|             | Check if Schedule O contains a response or note to any line in this Part V  |           |     |        |
| 4.          | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  |           | Yes | No     |
|             | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  1b | 4         |     |        |
|             | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming  |           |     |        |
| ·           | (gambling) winnings to prize winners?   | 1c        | х   |        |
| 332004      | \$ 12-21-23   |           | 990 | (2023) |

Form 990 (2023)

MAKE-A-WISH FOUNDATION OF COLORADO

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

|  |  |                  |  |          | Yes | No |  |  |
|--|--|------------------|--|----------|-----|----|--|--|
| 2a   | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,  |                  |  |          |     |    |  |  |
|  | filed for the calendar year ending with or within the year covered by this return  | 2a               | 23   |          |     |    |  |  |
| b  | If at least one is reported on line 2a, did the organization file all required federal employment tax return   | ns?              |  | 2b       | Х   |    |  |  |
| За   | Did the organization have unrelated business gross income of \$1,000 or more during the year?  |                  |  | За       |     | Х  |  |  |
| b  | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule  | 0                |  | 3b       |     |    |  |  |
|  | At any time during the calendar year, did the organization have an interest in, or a signature or other a  |                  |  |          |     |    |  |  |
|  | financial account in a foreign country (such as a bank account, securities account, or other financial a   | accou            | ınt)?  | 4a       |     | Х  |  |  |
| b  | If "Yes," enter the name of the foreign country  |                  |  |          |     |    |  |  |
|  | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Advanced in the Financi | ccou             | nts (FBAR).                                  |          |     |    |  |  |
| 5a   | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  |                  |  | 5a       |     | Х  |  |  |
|  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction  |                  |  | 5b       |     | Х  |  |  |
|  | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  |                  |  | 5c       |     |    |  |  |
| 6a   | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the   | e orç            | anization solicit                            |          |     |    |  |  |
|  | any contributions that were not tax deductible as charitable contributions?  |                  |  | 6a       |     | Х  |  |  |
| b  | If "Yes," did the organization include with every solicitation an express statement that such contribution   | ons (            | or gifts                                     |          |     |    |  |  |
|  | were not tax deductible?   |                  |  | 6b       |     |    |  |  |
| 7  | Organizations that may receive deductible contributions under section 170(c).  |                  |  |          |     |    |  |  |
| а  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser  | rvices           | provided to the payor?                       | 7a       | Х   |    |  |  |
| b  | If "Yes," did the organization notify the donor of the value of the goods or services provided?  |                  |  | 7b       | Х   |    |  |  |
| С  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was   | as re            | quired                                       |          |     |    |  |  |
|  | to file Form 8282?   | 1                | 1  | 7c       |     | X  |  |  |
| d  | If "Yes," indicate the number of Forms 8282 filed during the year  | <b>7</b> c       | •  | -        |     |    |  |  |
| е  | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co   |                  | ct?  | 7e<br>7f |     | X  |  |  |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? |  |                  |  |          |     |    |  |  |
| g  | If the organization received a contribution of qualified intellectual property, did the organization file Fo   |                  |  | 7g       |     |    |  |  |
| _  | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza   |                  |  | 7h       |     |    |  |  |
| 8  | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained  | by t             | ne   |          |     |    |  |  |
| _  |  |                  |  | 8        |     |    |  |  |
| 9  | Sponsoring organizations maintaining donor advised funds.  |                  |  | 0-       |     |    |  |  |
| a  |  |                  |  | 9a       |     |    |  |  |
| 10   |  |                  |  | 9b       |     |    |  |  |
| 10   | Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12   | 10               | .  |          |     |    |  |  |
| a<br>b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  | 101              |  | 1        |     |    |  |  |
| 11   | Section 501(c)(12) organizations. Enter:   | _101             | <u>,                                    </u> | 1        |     |    |  |  |
|  | Gross income from members or shareholders  | 111              | .  |          |     |    |  |  |
|  | Gross income from other sources. (Do not net amounts due or paid to other sources against  | <del>  '''</del> | 1  | 1        |     |    |  |  |
|  | amounts due or received from them.)  | 111              | ,  |          |     |    |  |  |
| 12a  | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form   |                  | _  | 12a      |     |    |  |  |
|  | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  | 121              | 1  |          |     |    |  |  |
| 13   | Section 501(c)(29) qualified nonprofit health insurance issuers.   |                  |  | 1        |     |    |  |  |
|  | Is the organization licensed to issue qualified health plans in more than one state?   |                  |  | 13a      |     |    |  |  |
|  | Note: See the instructions for additional information the organization must report on Schedule O.  |                  |  |          |     |    |  |  |
| b  | Enter the amount of reserves the organization is required to maintain by the states in which the   |                  |  |          |     |    |  |  |
|  | organization is licensed to issue qualified health plans   | 131              | ,  |          |     |    |  |  |
| С  | Enter the amount of reserves on hand   | 130              | ;  | 1        |     |    |  |  |
|  |  |                  |  | 14a      |     | Х  |  |  |
| b  | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul   | le O             |  | 14b      |     |    |  |  |
| 15   | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner  |                  |  |          |     |    |  |  |
|  | excess parachute payment(s) during the year?   |                  |  | 15       |     | х  |  |  |
|  | If "Yes," see the instructions and file Form 4720, Schedule N.   |                  |  |          |     |    |  |  |
| 16   | Is the organization an educational institution subject to the section 4968 excise tax on net investment  | t inco           | me?  | 16       |     | х  |  |  |
|  | If "Yes," complete Form 4720, Schedule O.  |                  |  |          |     |    |  |  |
| 17   | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac  | tiviti           | es   |          |     |    |  |  |
|  | that would result in the imposition of an excise tax under section 4951, 4952 or 4953?   |                  |  | 17       |     |    |  |  |
|  | If "Yes," complete Form 6069.  |                  |  |          |     |    |  |  |

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| <u>C</u> | ·  |           |                       |                |              |        | X   |  |  |  |  |
|----------|--|-----------|-----------------------|----------------|--------------|--------|-----|--|--|--|--|
| Sec      | tion A. Governing Body and Management  |           |                       |                |              |        |     |  |  |  |  |
|          |  | ı         | 1                     |                |              | Yes    | No  |  |  |  |  |
| 1a       | Enter the number of voting members of the governing body at the end of the tax year  | <u>1a</u> |                       | 17             |              |        |     |  |  |  |  |
|          | If there are material differences in voting rights among members of the governing body, or if the governing  |           |                       |                |              |        |     |  |  |  |  |
|          | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.  |           |                       |                |              |        |     |  |  |  |  |
| b        | Enter the number of voting members included on line 1a, above, who are independent   | 1b        |                       | 17             |              |        |     |  |  |  |  |
| 2        | Did any officer, director, trustee, or key employee have a family relationship or a business relationship  | with      | any other             |                |              |        |     |  |  |  |  |
|          | officer, director, trustee, or key employee?   |           |                       |                | 2            | Х      |     |  |  |  |  |
| 3        | Did the organization delegate control over management duties customarily performed by or under the   |           |                       |                |              |        |     |  |  |  |  |
|          | of officers disable that have been also as a large state of the same of the sa |           |                       | -   .          | 3            |        | х   |  |  |  |  |
| 4        | Did the organization make any significant changes to its governing documents since the prior Form 99   |           |                       | . —            | 4            |        | х   |  |  |  |  |
| 5        | Did the organization become aware during the year of a significant diversion of the organization's asset   |           |                       |                | 5            |        | Х   |  |  |  |  |
| 6        |  |           |                       | . –            | 6            |        | X   |  |  |  |  |
|          | •  |           |                       | ·              | •            |        |     |  |  |  |  |
| /a       | 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or  |           |                       |                |              |        |     |  |  |  |  |
| _        | more members of the governing body?  |           |                       | <del>  '</del> | a            |        | Х   |  |  |  |  |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) members, st   | ockho     | olders, or            |                |              |        |     |  |  |  |  |
|          | persons other than the governing body?   |           |                       | 7              | b            |        | Х   |  |  |  |  |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during the year  | -         | =                     |                |              |        |     |  |  |  |  |
| а        | The governing body?  |           |                       | 8_             | а            | Х      |     |  |  |  |  |
| b        | Each committee with authority to act on behalf of the governing body?  |           |                       | . 8            | b            | Х      |     |  |  |  |  |
| 9        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached any officer.   | ched a    | at the                |                |              |        |     |  |  |  |  |
|          | organization's mailing address? If "Yes," provide the names and addresses on Schedule O  |           |                       | .   9          | 9            |        | X   |  |  |  |  |
| Sec      | tion B. Policies (This Section B requests information about policies not required by the Internal Rev  | venue     | Code.)                |                |              |        |     |  |  |  |  |
|          |  |           |                       | _              |              | Yes    | No  |  |  |  |  |
| 10a      | Did the organization have local chapters, branches, or affiliates?   |           |                       | . 10           | Оа           |        | Х   |  |  |  |  |
| b        | If "Yes," did the organization have written policies and procedures governing the activities of such characteristics.  | apters    | s, affiliates,        |                |              |        |     |  |  |  |  |
|          | and branches to ensure their operations are consistent with the organization's exempt purposes?  |           |                       | . 10           | Ob           |        |     |  |  |  |  |
| 11a      | Has the organization provided a complete copy of this Form 990 to all members of its governing body  | befo      | re filing the form?   | 1              | 1a           | X      |     |  |  |  |  |
| b        | Describe on Schedule O the process, if any, used by the organization to review this Form 990.  |           |                       |                |              |        |     |  |  |  |  |
| 12a      | 2a Did the organization have a written conflict of interest policy? If "No," go to line 13   |           |                       |                |              |        |     |  |  |  |  |
|          | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise  |           |                       |                | 2b           | Х      |     |  |  |  |  |
|          | Did the organization regularly and consistently monitor and enforce compliance with the policy?  f "Y  |           |                       |                |              |        |     |  |  |  |  |
|          | on Schedule O how this was done  | , -       |                       | 1:             | 2c           | Х      |     |  |  |  |  |
| 13       | Did the organization have a written whistleblower policy?  |           |                       |                | 3            | Х      |     |  |  |  |  |
| 14       | Did the organization have a written document retention and destruction policy?   |           |                       |                | 4            | Х      |     |  |  |  |  |
| 15       | Did the process for determining compensation of the following persons include a review and approval  |           |                       |                |              |        |     |  |  |  |  |
|          | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  | · ~ ,     | asponas               |                |              |        |     |  |  |  |  |
| а        | The organization's CEO, Executive Director, or top management official   |           |                       | 1/             | 5a           | х      |     |  |  |  |  |
|          | Other officers or key employees of the organization  |           |                       |                | 5b           | X      |     |  |  |  |  |
|          | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.   |           |                       |                |              |        |     |  |  |  |  |
| 160      | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem  | nent u    | vith a                |                |              |        |     |  |  |  |  |
| 104      |  |           |                       | 44             | 32           |        | Х   |  |  |  |  |
| h        | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate   |           |                       | -1             | 6a           |        | -   |  |  |  |  |
| D        | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization   | -         | · ·                   |                |              |        |     |  |  |  |  |
|          |  |           |                       | 4              | 2 h          |        |     |  |  |  |  |
| Sec      | exempt status with respect to such arrangements? tion C. Disclosure  |           |                       |                | 3b           |        |     |  |  |  |  |
|          |  |           |                       |                |              |        |     |  |  |  |  |
| 17<br>18 | List the states with which a copy of this Form 990 is required to be filed CO Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an  | N 000     | T (section 501/a)/    | 3/0 02         | h/\ ^        | wailat |     |  |  |  |  |
| 10       |  | iu gal    | 7 1 (3ection 301(c)(  | uja Ul         | iiy <i>)</i> | vallak | )(C |  |  |  |  |
|          | for public inspection. Indicate how you made these available. Check all that apply.  | _         |                       |                |              |        |     |  |  |  |  |
| 40       | Own website Another's website X Upon request Other (explain  |           |                       |                |              |        |     |  |  |  |  |
| 19       | Describe on Schedule O whether (and if so, how) the organization made its governing documents, con   | ntlict    | of interest policy, a | and fin        | anc          | ıal    |     |  |  |  |  |
|          | statements available to the public during the tax year.  |           |                       |                |              |        |     |  |  |  |  |
| 20       | State the name, address, and telephone number of the person who possesses the organization's boo   | ks an     | d records             |                |              |        |     |  |  |  |  |
|          | JEFF KREBS - 303-750-9474  |           |                       |                |              |        |     |  |  |  |  |
|          | 7951 EAST MAPLEWOOD AVENUE, 126, GREENWOOD VILLAGE, CO 80111   |           |                       |                |              |        |     |  |  |  |  |

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

| (A) Name and title         | (B)<br>Average   | (C) Position (do not check more than one |                       | (D)<br>Reportable | <b>(E)</b><br>Reportable | (F)<br>Estimated             |          |   |   |  |
|----------------------------|--|--|-----------------------|-------------------|--------------------------|------------------------------|----------|---|---|--|
|                            | hours per  |  | , unle:<br>cer ar     |                   |                          |                              |          | compensation  | compensation  | amount of other  |
|                            | week (list any hours for related organizations below line) | Individual trustee or director           | Institutional trustee | Officer           | Key employee             | Highest compensated employee | Former   | from<br>the<br>organization<br>(W-2/1099-MISC/<br>1099-NEC) | from related<br>organizations<br>(W-2/1099-MISC/<br>1099-NEC) | compensation<br>from the<br>organization<br>and related<br>organizations |
| (1) SCOTT DISHONG          | 40.00  | T -                                      | _                     |                   |                          | 1                            |          |   |   |  |
| PRESIDENT & CEO            |  | 1  |                       | х                 |                          |                              |          | 270,782.  | 0.  | 2,035.   |
| (2) JENNIFER GETSCH        | 40.00  |  |                       |                   |                          |                              |          |   |   |  |
| CHIEF PROGRAM OFFICER      |  |  |                       | х                 |                          |                              |          | 144,993.  | 0.  | 15,774.  |
| (3) LAUREN BEEDE           | 40.00  |  |                       |                   |                          |                              |          |   |   |  |
| CHIEF DEVELOPMENT OFFICER  |  |  |                       | х                 |                          |                              |          | 134,000.  | 0.  | 7,141.   |
| (4) JEFF KREBS             | 40.00  |  |                       |                   |                          |                              |          |   |   |  |
| VP OF FINANCE & OPERATIONS |  |  |                       |                   |                          | х                            |          | 122,833.  | 0.  | 6,556.   |
| (5) LAURA SRSICH           | 3.00   |  |                       |                   |                          |                              |          |   |   |  |
| CHAIR                      |  | Х  |                       | Х                 |                          |                              |          | 0.  | 0.  | 0.   |
| (6) CONNIE TALMAGE         | 1.00   | 1  |                       |                   |                          |                              |          |   |   |  |
| VICE CHAIR                 |  | Х  |                       | Х                 |                          |                              |          | 0.  | 0.  | 0.   |
| (7) MICHAEL BROKER         | 2.00   |  |                       |                   |                          |                              |          |   |   |  |
| TREASURER                  |  | Х  |                       | Х                 |                          |                              |          | 0.  | 0.  | 0.   |
| (8) BOB FORBES             | 1.00   |  |                       |                   |                          |                              |          |   |   |  |
| DIRECTOR                   |  | Х  |                       |                   |                          |                              |          | 0.  | 0.  | 0.   |
| (9) BRENT SMITH            | 1.00   | 1  |                       |                   |                          |                              |          |   |   |  |
| DIRECTOR                   |  | Х  |                       |                   |                          |                              |          | 0.  | 0.  | 0.   |
| (10) DERON BROWN           | 1.00   | 1  |                       |                   |                          |                              |          |   |   |  |
| DIRECTOR                   |  | Х  |                       |                   |                          |                              |          | 0.  | 0.  | 0.   |
| (11) DOUG MCDONALD         | 1.00   | 1  |                       |                   |                          |                              |          |   |   |  |
| DIRECTOR                   |  | Х  |                       |                   |                          |                              |          | 0.  | 0.  | 0.   |
| (12) ERIN HUTCHISON        | 1.00   | 1  |                       |                   |                          |                              |          |   |   |  |
| DIRECTOR                   |  | Х  |                       |                   |                          |                              |          | 0.  | 0.  | 0.   |
| (13) GRETCHEN GORE         | 1.00   | 1  |                       |                   |                          |                              |          |   |   |  |
| DIRECTOR                   |  | Х  |                       |                   |                          |                              |          | 0.  | 0.  | 0.   |
| (14) HEIDI GILL            | 1.00   | 1  |                       |                   |                          |                              |          |   |   |  |
| DIRECTOR                   |  | Х  |                       |                   |                          |                              |          | 0.  | 0.  | 0.   |
| (15) JENNIFER ANDERSON     | 1.00   | 1  |                       |                   |                          |                              |          |   |   |  |
| DIRECTOR                   |  | Х  |                       |                   |                          |                              |          | 0.  | 0.  | 0.   |
| (16) JUSTIN VAUGHN         | 1.00   | 1  |                       |                   |                          |                              |          |   |   |  |
| DIRECTOR                   | 1  | Х  | _                     |                   |                          | _                            | <u> </u> | 0.  | 0.  | 0.   |
| (17) KARRIE FLETCHER       | 1.00   | 1  |                       |                   |                          |                              |          |   |   |  |
| DIRECTOR                   | 1  | Х  |                       |                   |                          |                              |          | 0.  | 0.  | 0.   |

332007 12-21-23

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|---|------------------------|--------------------------------|-----------------------|--------------|--------------|------------------------------|----------|---------------------------------|----------------------------|------|----------|-------------------|------|
| (A)   | (B)                    |                                |                       | ((           | C)           |                              |          | (D)                             | (E)                        |      |          | (F)               |      |
| Name and title  | Average                | (do                            |                       | Pos          |              |                              | 200      | Reportable                      | Reportable                 |      | Es       | timate            | ed   |
|   | hours per              | box                            | , unle                | ss per       | rson i       | is both                      | n an     | compensation                    | compensatio                | n    | an       | nount             | of   |
|   | week                   |                                | cer ar                | nd a di      | irecto       | or/trus                      | tee)     | from                            | from related               |      |          | other             |      |
|   | (list any<br>hours for | recto                          |                       |              |              |                              |          | the                             | organizations              |      |          | pensa             |      |
|   | related                | or di                          | ee                    |              |              | sated                        |          | organization<br>(W-2/1099-MISC/ | (W-2/1099-MIS<br>1099-NEC) | SC/  |          | om th             |      |
|   | organizations          | ruste                          | l trus                |              | 99           | npen                         |          | 1099-NEC)                       | 1099-1120)                 |      |          | anizat<br>d relat |      |
|   | below                  | Individual trustee or director | Institutional trustee | _            | nploy        | st col                       | in in    | 1                               |                            |      |          | anizati           |      |
|   | line)                  | Indivi                         | Institu               | Officer      | Key employee | Highest compensated employee | Former   |                                 |                            |      |          |                   |      |
| (18) MARLEY WAGNER  | 1.00                   |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
| DIRECTOR  |                        | х                              |                       |              |              |                              |          | 0.                              |                            | 0.   |          |                   | 0.   |
| (19) MICHAEL BRUEGGEMANN  | 1.00                   |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
| DIRECTOR  |                        | х                              |                       |              |              |                              |          | 0.                              |                            | 0.   |          |                   | 0.   |
| (20) MICHAEL WAGNER   | 1.00                   |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
| DIRECTOR  |                        | Х                              |                       |              |              |                              |          | 0.                              |                            | 0.   |          |                   | 0.   |
| (21) RON BOWERS   | 1.00                   |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
| DIRECTOR (THRU 7/31/2024)   |                        | Х                              |                       |              |              |                              |          | 0.                              |                            | 0.   |          |                   | 0.   |
| (22) TAIZO NAKANO   | 1.00                   |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
| DIRECTOR  |                        | Х                              |                       |              |              |                              |          | 0.                              |                            | 0.   |          |                   | 0.   |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
| 1b Subtotal   |                        |                                |                       |              |              |                              |          | 672,608.                        |                            | 0.   |          | 31,               | 506. |
| c Total from continuation sheets to Part VI   | , Section A            |                                |                       |              |              |                              |          | 0.                              |                            | 0.   |          |                   | 0.   |
| d Total (add lines 1b and 1c)   |                        |                                |                       |              |              |                              |          | 672,608.                        |                            | 0.   |          | 31,               | 506. |
| 2 Total number of individuals (including but n  | ot limited to th       | ose                            | liste                 | d ab         | ove          | e) wh                        | o re     | eceived more than \$100,        | 000 of reportable          | )    |          |                   |      |
| compensation from the organization  |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   | 4    |
|   |                        |                                |                       |              |              |                              |          |                                 |                            | 1    |          | Yes               | No   |
| <b>3</b> Did the organization list any <b>former</b> officer,   |                        |                                | кеу е                 | empl         | oye          | e, or                        | hig      | hest compensated emp            | loyee on                   |      |          |                   |      |
| line 1a? If "Yes," complete Schedule J for s  |                        |                                |                       |              |              |                              |          |                                 |                            |      | 3        |                   | X    |
| 4 For any individual listed on line 1a, is the su   | -                      |                                | -                     |              |              |                              |          | •                               | -                          |      |          |                   |      |
| and related organizations greater than \$150  |                        |                                |                       |              |              |                              |          |                                 |                            |      | 4        | Х                 |      |
| 5 Did any person listed on line 1a receive or a   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
| rendered to the organization? If "Yes," com   | plete Schedul          | e J f                          | or su                 | ıch <u>ı</u> | oers         | on                           |          |                                 |                            |      | 5        |                   | Х    |
| Section B. Independent Contractors  |                        |                                |                       |              |              |                              |          | t : t t                         | 100 000 - 1                |      |          |                   |      |
| Complete this table for your five highest con     the appropriation Report componential forth                   |                        |                                |                       |              |              |                              |          |                                 |                            | ensa | tion ire | orn               |      |
| the organization. Report compensation for t   | ne calendar ye         | eare                           | eriair                | ig w         | illi C       | or wi                        | LITHIT   |                                 | ear.                       |      | 10       | ••                |      |
| (A)<br>Name and business  | address                | NO                             | NE                    |              |              |                              |          | ( <b>B)</b><br>Description of s | ervices                    | С    | Ompe     |                   | n    |
|   |                        |                                |                       |              |              |                              | $\dashv$ |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              |          |                                 |                            |      |          |                   |      |
|   |                        |                                |                       |              |              |                              | - 1      |                                 |                            |      |          |                   |      |

Form **990** (2023)

Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

Form 990 (2023)

MAKE-A-WIST

Statement of Revenue

|  |    |   | Check if Schedule O contains a                | response o  | or note to any line | e in this Part VIII |                   |                  |                                      |
|--|----|---|---|-------------|---------------------|---------------------|-------------------|------------------|--------------------------------------|
|  |    |   | Chicari Caricani Caricani                     |             |                     | (A)                 | (B)               | (C)              | (D)                                  |
|  |    |   |   |             |                     | Total revenue       | Related or exempt | Unrelated        | Revenue excluded                     |
|  |    |   |   |             |                     |                     | function revenue  | business revenue | from tax under<br>sections 512 - 514 |
|  |    |   |   | Τ. Ι        |                     |                     |                   |                  | 30000013 3 12 3 14                   |
| nts  |    |   | Federated campaigns                           | 1a          |                     |                     |                   |                  |                                      |
| 3ra<br>Iou   |    |   | Membership dues                               | 1b          |                     |                     |                   |                  |                                      |
| s, (<br>Am   |    |   | Fundraising events                            | 1c          | 808,308.            |                     |                   |                  |                                      |
| Gift   |    | d | Related organizations                         | 1d          |                     |                     |                   |                  |                                      |
| Contributions, Gifts, Grants and Other Similar Amounts |    | е | Government grants (contributions)             | 1e          |                     |                     |                   |                  |                                      |
| ion  |    | f | All other contributions, gifts, grants, and   |             |                     |                     |                   |                  |                                      |
| the the  |    |   | similar amounts not included above            | 1f          | 8,073,921.          |                     |                   |                  |                                      |
| ÖĘ   |    | g | Noncash contributions included in lines 1a-1f | 1g \$       | 1,339,409.          |                     |                   |                  |                                      |
| Col  |    | h | Total. Add lines 1a-1f                        |             |                     | 8,882,229.          |                   |                  |                                      |
|  |    |   |   |             | Business Code       |                     |                   |                  |                                      |
| o l  | 2  | а | WISH RELIEF                                   |             | 900099              | 270,000.            | 270,000.          |                  |                                      |
| ķ  | -  | h | WISH ASSIST FEES                              |             | 900099              | 23,200.             | 23,200.           |                  |                                      |
| Ser  |    | 2 |   |             |                     | /                   |                   |                  |                                      |
| m S  |    | C |   |             |                     |                     |                   |                  |                                      |
| gra<br>Re  |    | d |   |             |                     |                     |                   |                  |                                      |
| Program Service<br>Revenue                             |    | e |   |             |                     |                     |                   |                  |                                      |
| ۳  |    |   | All other program service revenue             |             |                     | 202 200             |                   |                  |                                      |
|  |    | g | Total. Add lines 2a-2f                        |             |                     | 293,200.            |                   |                  |                                      |
|  | 3  |   | Investment income (including divide           |             |                     | 000 445             |                   |                  | 000 115                              |
|  |    |   |   |             |                     | 229,147.            |                   |                  | 229,147.                             |
|  | 4  |   | Income from investment of tax-exem            | npt bond pr | oceeds              |                     |                   |                  |                                      |
|  | 5  |   | Royalties                                     |             |                     |                     |                   |                  |                                      |
|  |    |   | (   | i) Real     | (ii) Personal       |                     |                   |                  |                                      |
|  | 6  | а | Gross rents 6a                                |             |                     |                     |                   |                  |                                      |
|  |    | b | Less: rental expenses 6b                      |             |                     |                     |                   |                  |                                      |
|  |    | С | Rental income or (loss) 6c                    |             |                     |                     |                   |                  |                                      |
|  |    | d | Net rental income or (loss)                   |             |                     |                     |                   |                  |                                      |
|  | 7  | а | Gross amount from sales of (i) S              | ecurities   | (ii) Other          |                     |                   |                  |                                      |
|  |    |   | assets other than inventory <b>7a</b> 5,5     | 549,775.    |                     |                     |                   |                  |                                      |
|  |    | b | Less: cost or other basis                     | -           |                     |                     |                   |                  |                                      |
| <u>o</u>   |    | _ |   | 543,619.    |                     |                     |                   |                  |                                      |
| ž  |    | _ | Gain or (loss) 7c                             | 6,156.      |                     |                     |                   |                  |                                      |
| ě  |    |   | Net gain or (loss)                            |             |                     | 6,156.              |                   |                  | 6,156.                               |
| her Revenue  |    |   | Gross income from fundraising events (r       |             |                     | 5,255.              |                   |                  | 0,200.                               |
|  | 0  | а | including \$ 808,308.                         |             |                     |                     |                   |                  |                                      |
| Ò  |    |   | contributions reported on line 1c). S         | -           |                     |                     |                   |                  |                                      |
|  |    |   |   |             | 143,205.            |                     |                   |                  |                                      |
|  |    |   | Part IV, line 18                              |             | 147,795.            |                     |                   |                  |                                      |
|  |    |   | Less: direct expenses                         |             | 147,795.            | -4,590.             |                   |                  | -4,590.                              |
|  |    |   | Net income or (loss) from fundraising         |             |                     | -4,590.             |                   |                  | -4,590.                              |
|  | 9  | а | Gross income from gaming activities           |             |                     |                     |                   |                  |                                      |
|  |    |   | Part IV, line 19                              |             |                     |                     |                   |                  |                                      |
|  |    |   | Less: direct expenses                         |             |                     |                     |                   |                  |                                      |
|  |    | С | Net income or (loss) from gaming ac           | tivities    |                     |                     |                   |                  |                                      |
|  | 10 | а | Gross sales of inventory, less returns        |             |                     |                     |                   |                  |                                      |
|  |    |   | and allowances                                |             |                     |                     |                   |                  |                                      |
|  |    | b | Less: cost of goods sold                      | 10b         |                     |                     |                   |                  |                                      |
|  |    | С | Net income or (loss) from sales of in         | ventory     |                     |                     |                   |                  |                                      |
| <sub>ω</sub>   |    |   |   |             | Business Code       |                     |                   |                  |                                      |
| e on   | 11 | а |   |             |                     |                     |                   |                  |                                      |
| ane  |    | b |   |             |                     |                     |                   |                  |                                      |
| Sell<br>eve  |    | С |   |             |                     |                     |                   |                  |                                      |
| Miscellaneous<br>Revenue                               |    | d | All other revenue                             |             |                     |                     |                   |                  |                                      |
| _  |    | е | Total. Add lines 11a-11d                      |             |                     |                     |                   |                  |                                      |
|  | 12 |   | Total revenue. See instructions               |             |                     | 9,406,142.          | 293,200.          | 0.               | 230,713.                             |

332009 12-21-23

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

|           | Check if Schedule O contains a respons  | (A)            | nis Part IX(B)           | (C)                             | (D)                                     |
|-----------|---|----------------|--------------------------|---------------------------------|---|
|           | ot include amounts reported on lines 6b,<br>b, 9b, and 10b of Part VIII.  | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses                    |
|           | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21  |                |                          |                                 |   |
|           | Grants and other assistance to domestic individuals. See Part IV, line 22   | 4,167,029.     | 4,167,029.               |                                 |   |
|           | Grants and other assistance to foreign  | , ,            | , ,                      |                                 |   |
|           | organizations, foreign governments, and foreign   |                |                          |                                 |   |
|           | individuals. See Part IV, lines 15 and 16   |                |                          |                                 |   |
|           | Benefits paid to or for members   |                |                          |                                 |   |
|           | Compensation of current officers, directors,  |                |                          |                                 |   |
| 1         | trustees, and key employees   | 598,640.       | 299,320.                 | 125,714.                        | 173,606                                 |
|           | Compensation not included above to disqualified   |                |                          |                                 |   |
| ı         | persons (as defined under section 4958(f)(1)) and   |                |                          |                                 |   |
| ı         | persons described in section 4958(c)(3)(B)  |                |                          |                                 |   |
| 7         | Other salaries and wages  | 1,376,565.     | 688,283.                 | 289,079.                        | 399,203                                 |
|           | Pension plan accruals and contributions (include  |                |                          |                                 |   |
|           | section 401(k) and 403(b) employer contributions)   | 62,255.        | 31,127.                  | 13,074.                         | 18,054                                  |
| 9         | Other employee benefits   | 150,807.       | 75,404.                  | 31,669.                         | 43,734                                  |
| IO        | Payroll taxes   | 161,816.       | 80,908.                  | 33,981.                         | 46,927                                  |
| 1         | Fees for services (nonemployees):   |                |                          |                                 |   |
| а         | Management  | 20.            |                          | 20.                             |   |
|           | Legal   | 638.           |                          | 638.                            |   |
|           | Accounting  | 86,533.        |                          | 86,533.                         |   |
|           | Lobbying  |                |                          |                                 |   |
|           | Professional fundraising services. See Part IV, line 17   | 11.150         |                          | 11.150                          |   |
|           | Investment management fees  | 14,163.        |                          | 14,163.                         |   |
| _         | Other. (If line 11g amount exceeds 10% of line 25,  | TO 6TO         | 00 750                   | 11 100                          | 20 822                                  |
|           | column (A), amount, list line 11g expenses on Sch O.)   | 70,672.        | 20,750.                  | 11,189.                         | 38,733                                  |
|           | Advertising and promotion   | 140 016        | 72 654                   | 20.444                          | 46 010                                  |
|           | Office expenses   | 140,016.       | 72,654.<br>9,507.        | 20,444.                         | 46,918<br>4,821                         |
|           | Information technology  | 21,239.        | 9,507.                   | 0,911.                          | 4,021                                   |
|           | Royalties   | 190,781.       | 95,391.                  | 40,064.                         | 55,326                                  |
|           | Occupancy   | 14,844.        | 3,411.                   | 6,509.                          | 4,924                                   |
|           | TravelPayments of travel or entertainment expenses  | 11,011.        | 3,411.                   | 0,303.                          | -,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
|           | for any federal, state, or local public officials   |                |                          |                                 |   |
|           | Conferences, conventions, and meetings  | 78,602.        | 34,514.                  | 13,340.                         | 30,748                                  |
|           |   | 1,825.         | 913.                     | 383.                            | 529                                     |
|           | Payments to affiliates  | _,             |                          |                                 |   |
|           | Depreciation, depletion, and amortization   | 40,218.        | 20,109.                  | 8,446.                          | 11,663                                  |
|           | hourance  | ,              | , .                      | , ,                             | ,                                       |
| <b>24</b> | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) |                |                          |                                 |   |
|           | CHAPTER DUES  | 595,163.       | 416,614.                 | 83,323.                         | 95,226                                  |
|           | MERCHANT FEES   | 22,867.        |                          | ·                               | 22,867                                  |
|           | MEMBERSHIP DUES   | 22,317.        | 120.                     | 21,941.                         | 256                                     |
| d         | BAD DEBT EXPENSE  | 4,317.         |                          |                                 | 4,317                                   |
| е ,       | All other expenses  |                |                          |                                 |   |
| 25        | Total functional expenses. Add lines 1 through 24e  | 7,821,327.     | 6,016,054.               | 807,421.                        | 997,852                                 |
|           | Joint costs. Complete this line only if the organization  |                |                          |                                 |   |
| ı         | reported in column (B) joint costs from a combined  |                |                          |                                 |   |
|           | educational campaign and fundraising solicitation.  |                |                          |                                 |   |
|           | Check here if following SOP 98-2 (ASC 958-720)  |                |                          |                                 |   |

# Form 990 (2023) Part X Balance Sheet

| Part A  | Check if Schedule O contains a response or note                                  | to any line     | in this Part X  |                          |           |                      |
|---|--|-----------------|-----------------|--------------------------|-----------|----------------------|
|   | SHOOM WEST COMMENTS OF THE SHOOM SHOOM   | 30 a.i.y iii.is |                 | (A)<br>Beginning of year |           | (B)<br>End of year   |
| 1   | Cash - non-interest-bearing  |                 |                 | 70.                      | 1         | 801                  |
| 2   | Savings and temporary cash investments   |                 |                 | 1,213,885.               | 2         | 761,197              |
| 3   | Pledges and grants receivable, net   |                 |                 | 537,937.                 | 3         | 2,043,034            |
| 4   | Accounts receivable, net   |                 | 9,432.          | 4                        | 4,864     |                      |
| 5   | Loans and other receivables from any current or for                              |                 |                 |                          |           |                      |
|   | trustee, key employee, creator or founder, substa                                |                 |                 |                          |           |                      |
|   | controlled entity or family member of any of these                               |                 | 5               |                          |           |                      |
| 6   | Loans and other receivables from other disqualified                              |                 |                 |                          |           |                      |
|   | under section 4958(f)(1)), and persons described i                               | n section 4     | 1958(c)(3)(B)   |                          | 6         |                      |
| σ 7   | Notes and loans receivable, net  |                 |                 |                          | 7         |                      |
| Assets  | Inventories for sale or use  |                 |                 |                          | 8         | 25,273               |
| 8   B   | Prepaid expenses and deferred charges  |                 |                 | 259,310.                 | 9         | 318,287              |
| 10a   | Land, buildings, and equipment: cost or other                                    |                 |                 |                          |           |                      |
|   | basis. Complete Part VI of Schedule D  | 10a             | 166,579.        |                          |           |                      |
| 6   | Less: accumulated depreciation   |                 | 70,423.         | 117,025.                 | 10c       | 96,156               |
| 11  | Investments - publicly traded securities   |                 |                 | 5,420,262.               | 11        | 6,233,263            |
| 12  | Investments - other securities. See Part IV, line 11                             |                 |                 | · ·                      | 12        | · · ·                |
| 13  | Investments - program-related. See Part IV, line 11                              |                 |                 |                          | 13        |                      |
| 14  | Intangible assets  | Г               |                 | 14                       |           |                      |
| 15  | Other assets. See Part IV, line 11   |                 | 2,274,755.      | 15                       | 2,472,099 |                      |
| 16  | Total assets. Add lines 1 through 15 (must equal                                 |                 |                 | 9,832,676.               | 16        | 11,954,974           |
| 17  | Accounts payable and accrued expenses  |                 |                 | 550,208.                 | 17        | 546,745              |
| 18  | Grants payable   |                 | •               | 18                       | ·         |                      |
| 19  | Deferred revenue   | 100,000.        | 19              |                          |           |                      |
| 20  | Tax-exempt bond liabilities  |                 |                 | ,                        | 20        |                      |
| 21  | Escrow or custodial account liability. Complete Pa                               |                 |                 |                          | 21        |                      |
| 00  | Loans and other payables to any current or forme                                 |                 |                 |                          |           |                      |
| <u> </u>                                      | trustee, key employee, creator or founder, substa                                |                 |                 |                          |           |                      |
| Liabilities                                   | controlled entity or family member of any of these                               |                 |                 |                          | 22        |                      |
| 멸   23  | Secured mortgages and notes payable to unrelate                                  | -               |                 |                          | 23        |                      |
| 24  | Unsecured notes and loans payable to unrelated                                   |                 |                 |                          | 24        |                      |
| 25  | Other liabilities (including federal income tax, paya                            |                 |                 |                          |           |                      |
|   | parties, and other liabilities not included on lines 1                           |                 |                 |                          |           |                      |
|   | of Schedule D  | 1. 2 1). 001    | inploto i alt X | 2,120,468.               | 25        | 1,928,656            |
| 26  | Total liabilities. Add lines 17 through 25                                       |                 |                 | 2,770,676.               | 26        | 2,475,401            |
|   | Organizations that follow FASB ASC 958, check                                    |                 | X               |                          |           | <u> </u>             |
| S   | and complete lines 27, 28, 32, and 33.   |                 |                 |                          |           |                      |
| ğ 27  |  |                 |                 | 6,603,930.               | 27        | 7,149,332            |
| 28   28                                       | Net assets with donor restrictions   |                 |                 | 458,070.                 | 28        | 2,330,241            |
| <u> </u>                                      | Organizations that do not follow FASB ASC 95                                     |                 |                 |                          |           |                      |
| [ ]   | and complete lines 29 through 33.  |                 |                 |                          |           |                      |
| _<br>ნ 29                                     | Capital stock or trust principal, or current funds                               |                 |                 |                          | 29        |                      |
| 8 30 x  | Paid-in or capital surplus, or land, building, or equ                            |                 |                 |                          | 30        |                      |
| A 31  | Retained earnings, endowment, accumulated inco                                   |                 |                 |                          | 31        |                      |
| Net Assets or Fund Balances 27 28 29 31 32 32 |  |                 |                 | 7,062,000.               | 32        | 9,479,573            |
| ž   32  | Total net assets or fund balances Total liabilities and net assets/fund balances |                 |                 | 9,832,676.               | 33        | 11,954,974           |
| 33  | TOTAL HADIILIES AND HET ASSETS/TUND DAIANCES                                     |                 |                 | -,002,070.               | J J J     | Form <b>990</b> (202 |

| Form | 1990 (2023) MAKE-A-WISH FOUNDATION OF COLORADO  | 74-227300 | 4  | Pa    | ge <b>12</b> |
|------|---|-----------|----|-------|--------------|
| Pa   | rt XI Reconciliation of Net Assets  |           |    |       |              |
|      | Check if Schedule O contains a response or note to any line in this Part XI   |           |    |       | X            |
|      |   |           |    |       |              |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)   | 1         | 9  | 406,  | 142.         |
| 2    | Total expenses (must equal Part IX, column (A), line 25)  | 2         | 7  | 821,  | 327.         |
| 3    | Revenue less expenses. Subtract line 2 from line 1  | 3         | 1  | ,584, | 815.         |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                             | 4         | 7  | ,062, | 000.         |
| 5    | Net unrealized gains (losses) on investments  | 5         |    | 476,  | 417.         |
| 6    | Donated services and use of facilities  | 6         |    | -19,  | 102.         |
| 7    | Investment expenses   | 7         |    |       |              |
| 8    | Prior period adjustments  | 8         |    | 294,  | 106.         |
| 9    | Other changes in net assets or fund balances (explain on Schedule O)  | 9         |    | 81,   | 337.         |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                    |           |    |       |              |
|      | column (B))   | 10        | 9  | 479,  | 573.         |
| Pa   | rt XII Financial Statements and Reporting   |           |    |       |              |
|      | Check if Schedule O contains a response or note to any line in this Part XII  |           |    |       |              |
|      |   |           |    | Yes   | No           |
| 1    | Accounting method used to prepare the Form 990: Cash X Accrual Other  |           |    |       |              |
|      | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule        | Ο.        |    |       |              |
| 2a   | Were the organization's financial statements compiled or reviewed by an independent accountant?                       |           | 2a |       | Х            |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed       | on a      |    |       |              |
|      | separate basis, consolidated basis, or both:  |           |    |       |              |
|      | Separate basis Consolidated basis Both consolidated and separate basis  |           |    |       |              |
| b    | Were the organization's financial statements audited by an independent accountant?                                    |           | 2b | Х     |              |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate      | basis,    |    |       |              |
|      | consolidated basis, or both:  |           |    |       |              |
|      | X Separate basis Consolidated basis Both consolidated and separate basis  |           |    |       |              |
| С    | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the    | audit,    |    |       |              |
|      | review, or compilation of its financial statements and selection of an independent accountant?                        |           | 2c | X     |              |
|      | If the organization changed either its oversight process or selection process during the tax year, explain on Scho    |           |    |       |              |
| За   | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the       |           |    |       |              |
|      | Uniform Guidance, 2 C.F.R. Part 200, Subpart F?   |           | 3a |       | Х            |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required |           |    |       |              |
|      | or audits, explain why on Schedule O and describe any steps taken to undergo such audits                              |           | 3b |       |              |

#### **SCHEDULE A**

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

**Employer identification number** 

|           | MAKE-A                                | -WISH FOUNDATIO             | N OF COLORADO                                       |                    |                                 |                                  |              | 74-2273004                                      |
|-----------|---------------------------------------|-----------------------------|---|--------------------|---------------------------------|----------------------------------|--------------|---|
| Part I    | Reason for Public (                   | Charity Status.             | (All organizations must c                           | omplete th         | nis part.) S                    | See instructions                 |              |   |
| The organ | nization is not a private found       |                             |   |                    |                                 |                                  |              |   |
| 1         | A church, convention of ch            | urches, or associatio       | on of churches described                            | in <b>sectio</b>   | n 170(b)(1                      | 1)(A)(i).                        |              |   |
| 2         | A school described in sect            | ion 170(b)(1)(A)(ii). (     | Attach Schedule E (Form                             | n 990).)           |                                 |                                  |              |   |
| 3         | A hospital or a cooperative           | hospital service orga       | anization described in se                           | ection 170         | (b)(1)(A)(ii                    | ii).                             |              |   |
| 4         | A medical research organiz            | ation operated in cor       | njunction with a hospital                           | described          | in sectio                       | n 170(b)(1)(A)(                  | iii). Enter  | the hospital's name,                            |
|           | city, and state:                      |                             |   |                    |                                 |                                  |              |   |
| 5         | An organization operated for          | or the benefit of a col     | llege or university owned                           | or operat          | ed by a go                      | vernmental un                    | it describe  | ed in   |
|           | section 170(b)(1)(A)(iv). (C          | Complete Part II.)          |   |                    |                                 |                                  |              |   |
| 6         | A federal, state, or local go         | vernment or governm         | nental unit described in                            | section 17         | 70(b)(1)(A)                     | (v).                             |              |   |
| 7 X       | An organization that norma            | _                           |   |                    |                                 |                                  | general r    | oublic described in                             |
|           | section 170(b)(1)(A)(vi). (C          | •                           |   | · ·                |                                 |                                  |              |   |
| 8 🗌       | A community trust describe            |                             | (1)(A)(vi). (Complete Part                          | t II.)             |                                 |                                  |              |   |
| 9 🗌       | An agricultural research org          |                             |   | •                  | ed in conju                     | unction with a la                | and-grant    | college   |
|           | or university or a non-land-g         | -                           |   |                    | -                               |                                  | -            | -   |
|           | university:                           |                             |   |                    |                                 |                                  |              |   |
| 10        | An organization that norma            | Illy receives (1) more      | than 33 1/3% of its supp                            | ort from c         | ontribution                     | ns, membership                   | fees, and    | d gross receipts from                           |
|           | activities related to its exen        |                             |   |                    |                                 |                                  |              |   |
|           | income and unrelated busir            | ness taxable income         | (less section 511 tax) fro                          | m busines          | ses acqui                       | red by the orga                  | ınization a  | after June 30, 1975.                            |
|           | See section 509(a)(2). (Co            | mplete Part III.)           |   |                    |                                 |                                  |              |   |
| 11 🔲      | An organization organized a           | and operated exclusi        | ively to test for public sat                        | ety. See           | section 50                      | 09(a)(4).                        |              |   |
| 12        | An organization organized a           | and operated exclusi        | ively for the benefit of, to                        | perform t          | he functio                      | ns of, or to car                 | y out the    | purposes of one or                              |
|           | more publicly supported or            | ganizations describe        | d in <b>section 509(a)(1)</b> o                     | r <b>section</b> : | 509(a)(2).                      | See section 5                    | 09(a)(3). (  | Check the box on                                |
|           | lines 12a through 12d that            | describes the type of       | f supporting organizatior                           | and com            | plete lines                     | 12e, 12f, and                    | 12g.         |   |
| а         | Type I. A supporting orga             | anization operated, s       | upervised, or controlled                            | by its supp        | orted org                       | anization(s), typ                | oically by   | giving  |
|           | the supported organization            | on(s) the power to req      | gularly appoint or elect a                          | majority o         | of the direc                    | ctors or trustees                | s of the su  | upporting                                       |
|           | organization. You must o              | complete Part IV, Se        | ections A and B.                                    |                    |                                 |                                  |              |   |
| b 🗌       | Type II. A supporting org             | anization supervised        | or controlled in connect                            | ion with its       | s supporte                      | ed organization                  | (s), by hav  | ving  |
|           | control or management o               | of the supporting orga      | anization vested in the sa                          | ame perso          | ns that co                      | ntrol or manage                  | e the supp   | oorted  |
|           | organization(s). You mus              | t complete Part IV,         | Sections A and C.                                   |                    |                                 |                                  |              |   |
| с 🗌       | Type III functionally inte            | grated. A supporting        | g organization operated                             | in connect         | tion with, a                    | and functionally                 | integrate    | ed with,  |
|           | its supported organization            | n(s) (see instructions)     | ). You must complete F                              | Part IV, Se        | ctions A,                       | D, and E.                        |              |   |
| d _       | Type III non-functionally             | <b>/ integrated.</b> A supp | orting organization oper                            | ated in co         | nnection v                      | vith its support                 | ed organiz   | zation(s)                                       |
|           | that is not functionally int          | tegrated. The organiz       | ation generally must sati                           | isfy a distr       | ibution red                     | quirement and                    | an attentiv  | /eness  |
|           | requirement (see instruct             | ions). You must con         | nplete Part IV, Sections                            | A and D,           | and Part                        | V.                               |              |   |
| е 🗌       | Check this box if the orga            | anization received a v      | written determination from                          | m the IRS          | that it is a                    | Type I, Type II                  | , Type III   |   |
|           | functionally integrated, or           | r Type III non-function     | nally integrated supportir                          | ng organiz         | ation.                          |                                  |              |   |
|           | er the number of supported o          | •                           |   |                    |                                 |                                  |              |   |
|           | vide the following information        |                             | <del></del>   | (iv) lo the eras   | nization listed                 |                                  |              |   |
|           | (i) Name of supported<br>organization | (ii) EIN                    | (iii) Type of organization (described on lines 1-10 | in your governi    | nization listed<br>ng document? | (v) Amount of a support (see ins | •            | (vi) Amount of other support (see instructions) |
|           | organization                          |                             | above (see instructions))                           | Yes                | No                              | Support (See Ins                 | il dello 13) | Support (See Instructions)                      |
|           |                                       |                             |   |                    |                                 |                                  |              |   |
|           |                                       |                             |   |                    |                                 |                                  |              |   |
|           |                                       |                             |   |                    |                                 |                                  |              |   |
|           |                                       |                             |   |                    |                                 |                                  |              |   |
|           |                                       |                             |   |                    |                                 |                                  |              |   |
|           |                                       |                             |   |                    |                                 |                                  |              |   |
|           |                                       |                             |   |                    |                                 |                                  |              |   |
|           |                                       |                             |   |                    |                                 | <u> </u>                         |              |   |
|           |                                       |                             |   |                    |                                 |                                  |              |   |
|           |                                       |                             |   |                    |                                 | -                                |              |   |
| Total     |                                       |                             |   |                    |                                 |                                  |              |   |

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec       | ction A. Public Support   |                     |                     |                     |                     |                   |                 |
|-----------|---|---------------------|---------------------|---------------------|---------------------|-------------------|-----------------|
| Cale      | ndar year (or fiscal year beginning in)                                   | (a) 2019            | <b>(b)</b> 2020     | (c) 2021            | (d) 2022            | (e) 2023          | (f) Total       |
| 1         | Gifts, grants, contributions, and   |                     |                     |                     |                     |                   |                 |
|           | membership fees received. (Do not   |                     |                     |                     |                     |                   |                 |
|           | include any "unusual grants.")  | 5,306,551.          | 4,914,846.          | 6,418,617.          | 7,035,375.          | 8,882,229.        | 32,557,618.     |
| 2         | Tax revenues levied for the organ-  |                     |                     |                     |                     |                   |                 |
|           | ization's benefit and either paid to                                      |                     |                     |                     |                     |                   |                 |
|           | or expended on its behalf   |                     |                     |                     |                     |                   |                 |
| 3         | The value of services or facilities                                       |                     |                     |                     |                     |                   |                 |
|           | furnished by a governmental unit to                                       |                     |                     |                     |                     |                   |                 |
|           | the organization without charge   |                     |                     |                     |                     |                   |                 |
| 4         | Total. Add lines 1 through 3  | 5,306,551.          | 4,914,846.          | 6,418,617.          | 7,035,375.          | 8,882,229.        | 32,557,618.     |
| 5         | The portion of total contributions  |                     |                     |                     |                     |                   |                 |
| _         | by each person (other than a  |                     |                     |                     |                     |                   |                 |
|           | governmental unit or publicly   |                     |                     |                     |                     |                   |                 |
|           | supported organization) included  |                     |                     |                     |                     |                   |                 |
|           | on line 1 that exceeds 2% of the  |                     |                     |                     |                     |                   |                 |
|           | amount shown on line 11,  |                     |                     |                     |                     |                   |                 |
|           | column (f)  |                     |                     |                     |                     |                   |                 |
| 6         | Public support. Subtract line 5 from line 4.                              |                     |                     |                     |                     |                   | 32,557,618.     |
|           | etion B. Total Support  |                     |                     |                     |                     |                   | ,,              |
|           | ndar year (or fiscal year beginning in)                                   | (a) 2019            | <b>(b)</b> 2020     | (c) 2021            | (d) 2022            | (e) 2023          | (f) Total       |
|           | Amounts from line 4   | 5,306,551.          | 4,914,846.          | 6,418,617.          | 7,035,375.          | 8,882,229.        | 32,557,618.     |
|           | Gross income from interest,   | , , ,               | , , .               | , , ,               | , , ,               | , ,               | , , -           |
| Ū         | dividends, payments received on   |                     |                     |                     |                     |                   |                 |
|           | securities loans, rents, royalties,                                       |                     |                     |                     |                     |                   |                 |
|           | and income from similar sources   | 45,226.             | 34,261.             | 55,642.             | 196,098.            | 229,147.          | 560,374.        |
| 0         |   | 13,220.             | 31,201.             | 33,012.             | 130,030.            | 225,117.          | 300,371.        |
| 9         | Net income from unrelated business  |                     |                     |                     |                     |                   |                 |
|           | activities, whether or not the  |                     |                     |                     |                     |                   |                 |
| 40        | business is regularly carried on  |                     |                     |                     |                     |                   |                 |
| 10        | Other income. Do not include gain   |                     |                     |                     |                     |                   |                 |
|           | or loss from the sale of capital  | 42,305.             | 48,389.             | 12,793.             | 201,710.            | 143,205.          | 448,402.        |
|           | assets (Explain in Part VI.)  | 42,303.             | 40,309.             | 12,795.             | 201,710.            | 143,203.          | 33,566,394.     |
|           | Total support. Add lines 7 through 10                                     |                     | `                   |                     |                     | 40                | 338,022.        |
|           | Gross receipts from related activities,                                   | •                   | ,                   |                     |                     | 12                | 330,022.        |
| 13        | First 5 years. If the Form 990 is for th                                  | · ·                 |                     | •                   |                     | . , . ,           |                 |
| <u>Sa</u> | organization, check this box and stop                                     |                     |                     |                     |                     |                   |                 |
|           | Public support percentage for 2023 (li                                    |                     |                     | olumn (f))          |                     | 14                | 96.99 %         |
|           |   |                     |                     |                     |                     | 15                | - 70            |
|           | Public support percentage from 2022 33 1/3% support test - 2023. If the o |                     |                     |                     |                     |                   |                 |
| 10a       |   | -                   |                     |                     |                     |                   |                 |
| L         | stop here. The organization qualifies a                                   |                     | •                   |                     |                     | or mare shoot thi |                 |
| D         | 33 1/3% support test - 2022. If the o                                     |                     |                     |                     |                     |                   |                 |
| 47-       | and <b>stop here.</b> The organization quali                              |                     |                     |                     |                     |                   |                 |
| 1/a       | 10% -facts-and-circumstances test   | _                   |                     |                     |                     |                   |                 |
|           | and if the organization meets the facts                                   |                     | •                   | -                   |                     | · ·               |                 |
|           | meets the facts-and-circumstances tes                                     | -                   | •                   |                     | -                   | 7                 |                 |
| b         | 10% -facts-and-circumstances test   | -                   |                     |                     |                     |                   | ı∪% or          |
|           | more, and if the organization meets th                                    |                     |                     |                     | -                   |                   |                 |
| 40        | organization meets the facts-and-circu                                    |                     | -                   |                     |                     |                   |                 |
| 18        | Private foundation. If the organization                                   | n aid not check a b | oox on line 13, 16a | a, 16b, 1/a, or 17b | , cneck this box ai |                   | (Form 990) 2023 |

332022 12-21-23

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se   | ction A. Public Support  |          |                 |                    |          |                 |               |
|------|--|----------|-----------------|--------------------|----------|-----------------|---------------|
| Cale | ndar year (or fiscal year beginning in)  | (a) 2019 | <b>(b)</b> 2020 | (c) 2021           | (d) 2022 | (e) 2023        | (f) Total     |
| 1    | Gifts, grants, contributions, and  |          |                 |                    |          |                 |               |
|      | membership fees received. (Do not  |          |                 |                    |          |                 |               |
|      | include any "unusual grants.")   |          |                 |                    |          |                 |               |
| 2    | Gross receipts from admissions,  |          |                 |                    |          |                 |               |
|      | merchandise sold or services per-  |          |                 |                    |          |                 |               |
|      | formed, or facilities furnished in any activity that is related to the               |          |                 |                    |          |                 |               |
|      | organization's tax-exempt purpose  |          |                 |                    |          |                 |               |
| 3    | Gross receipts from activities that  |          |                 |                    |          |                 |               |
|      | are not an unrelated trade or bus-   |          |                 |                    |          |                 |               |
|      | iness under section 513  |          |                 |                    |          |                 |               |
| 4    | Tax revenues levied for the organ-   |          |                 |                    |          |                 |               |
|      | ization's benefit and either paid to   |          |                 |                    |          |                 |               |
|      | or expended on its behalf  |          |                 |                    |          |                 |               |
| 5    | The value of services or facilities  |          |                 |                    |          |                 |               |
|      | furnished by a governmental unit to  |          |                 |                    |          |                 |               |
|      | the organization without charge  |          |                 |                    |          |                 |               |
| 6    | Total. Add lines 1 through 5   |          |                 |                    |          |                 |               |
| 78   | Amounts included on lines 1, 2, and  |          |                 |                    |          |                 |               |
|      | 3 received from disqualified persons   |          |                 |                    |          |                 |               |
| b    | Amounts included on lines 2 and 3 received from other than disqualified persons that |          |                 |                    |          |                 |               |
|      | exceed the greater of \$5,000 or 1% of the   |          |                 |                    |          |                 |               |
|      | amount on line 13 for the year   |          |                 |                    |          |                 |               |
|      | Add lines 7a and 7b  |          |                 |                    |          |                 |               |
| 8    | Public support. (Subtract line 7c from line 6.)                                      |          |                 |                    |          |                 |               |
|      | ction B. Total Support   | Т        | T               | T                  | 1        | T               | 1             |
|      | ndar year (or fiscal year beginning in)  | (a) 2019 | <b>(b)</b> 2020 | (c) 2021           | (d) 2022 | (e) 2023        | (f) Total     |
|      | Amounts from line 6  |          |                 |                    |          |                 |               |
| 10a  | Gross income from interest,<br>dividends, payments received on                       |          |                 |                    |          |                 |               |
|      | securities loans, rents, royalties,  |          |                 |                    |          |                 |               |
|      | and income from similar sources  |          |                 |                    |          |                 |               |
| b    | Unrelated business taxable income  |          |                 |                    |          |                 |               |
|      | (less section 511 taxes) from businesses   |          |                 |                    |          |                 |               |
|      | acquired after June 30, 1975   |          |                 |                    |          |                 |               |
|      | Add lines 10a and 10b  |          |                 |                    |          |                 |               |
| 11   | Net income from unrelated business activities not included on line 10b,              |          |                 |                    |          |                 |               |
|      | whether or not the business is   |          |                 |                    |          |                 |               |
| 10   | regularly carried on Other income. Do not include gain                               |          |                 |                    |          |                 |               |
| 12   | or loss from the sale of capital   |          |                 |                    |          |                 |               |
| 40   | assets (Explain in Part VI.)   |          |                 |                    | -        |                 |               |
|      | Total support. (Add lines 9, 10c, 11, and 12.)                                       |          |                 |                    | <u> </u> | 04(-)(0) - : :: |               |
| 14   | First 5 years. If the Form 990 is for the  | •        |                 | •                  | •        |                 |               |
| Se   | check this box and stop here<br>ction C. Computation of Publi                        |          |                 |                    |          |                 |               |
|      | Public support percentage for 2023 (I  |          |                 | column (fl)        |          | 15              | %             |
|      | Public support percentage from 2022  | , (,,    | ,               |                    |          | 16              | <u>%</u><br>% |
|      | ction D. Computation of Inves  |          |                 |                    |          | , 10            | 70            |
|      | Investment income percentage for 20  |          |                 | ne 13. column (f)) |          | 17              | %             |
|      | Investment income percentage from  |          |                 |                    |          | 18              | <u> </u>      |
|      | 33 1/3% support tests - 2023. If the   |          |                 |                    |          |                 |               |
|      | more than 33 1/3%, check this box ar   |          |                 |                    |          |                 |               |
| b    | 33 1/3% support tests - 2022. If the   |          |                 |                    |          |                 |               |
|      | line 18 is not more than 33 1/3%, che  |          |                 |                    |          |                 |               |
| 20   | Private foundation If the organization   |          |                 |                    |          |                 |               |

332023 12-21-23

Schedule A (Form 990) 2023

### Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

  If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|                        | Yes    | No   |
|------------------------|--------|------|
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| 9b<br>9c<br>10a<br>10b | n 990) | 2023 |

| Par | rt IV   Supporting Organizations (continued)  |                 |     |     |
|-----|---|-----------------|-----|-----|
|     | · · · · · · · · · · · · · · · · · · ·   |                 | Yes | No  |
| 11  | Has the organization accepted a gift or contribution from any of the following persons?   |                 |     |     |
| а   | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and  |                 |     |     |
|     | 11c below, the governing body of a supported organization?  | 11a             |     |     |
| b   | A family member of a person described on line 11a above?  | 11b             |     |     |
| С   | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide  |                 |     |     |
|     | detail in Part VI.  | 11c             |     |     |
| Sec | ction B. Type I Supporting Organizations  |                 |     |     |
|     |   |                 | Yes | No  |
| 1   | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one   |                 |     | l   |
|     | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's office directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) | rs,             |     |     |
|     | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one support  | ed              |     | l   |
|     | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the  |                 |     |     |
|     | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.  | 1               |     |     |
| 2   | Did the organization operate for the benefit of any supported organization other than the supported   |                 |     | l   |
|     | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in  |                 |     | l   |
|     | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,   |                 |     |     |
| Sec | supervised, or controlled the supporting organization. Stion C. Type II Supporting Organizations  | 2               |     |     |
|     | Alon of Typo ii oupporting organizations  |                 | Yes | No  |
| 1   | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors  |                 | 162 | NO  |
| •   | or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control  |                 |     |     |
|     | or management of the supporting organization was vested in the same persons that controlled or managed  |                 |     |     |
|     | the supported organization(s).  | 1               |     |     |
| Sec | tion D. All Type III Supporting Organizations   |                 |     |     |
|     |   |                 | Yes | No  |
| 1   | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the  |                 |     |     |
|     | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax   |                 |     |     |
|     | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the  |                 |     | l   |
|     | organization's governing documents in effect on the date of notification, to the extent not previously provided?  | 1               |     |     |
| 2   | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported  |                 |     | l   |
|     | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how  |                 |     |     |
|     | the organization maintained a close and continuous working relationship with the supported organization(s).   | 2               |     |     |
| 3   | By reason of the relationship described on line 2, above, did the organization's supported organizations have a   |                 |     | l   |
|     | significant voice in the organization's investment policies and in directing the use of the organization's  |                 |     |     |
|     | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's  |                 |     |     |
| 800 | supported organizations played in this regard.  | 3               |     |     |
|     | ction E. Type III Functionally Integrated Supporting Organizations  | •               |     |     |
| 1   | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruc  | tions).         |     |     |
| a   | Somplete Selem  |                 |     |     |
| b   |   | ( :tt           | -1  |     |
| 2   | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity Activities Test. Answer lines 2a and 2b below.  | see instruction | Yes | No  |
| a   |   |                 | 163 | 140 |
| -   | the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>   |                 |     | l   |
|     | those supported organizations and explain how these activities directly furthered their exempt purposes,  |                 |     |     |
|     | how the organization was responsive to those supported organizations, and how the organization determined   |                 |     | l   |
|     | that these activities constituted substantially all of its activities.  | 2a              |     |     |
| b   |   |                 |     |     |
|     | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in  |                 |     |     |
|     | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in  |                 |     |     |
|     | these activities but for the organization's involvement.  | 2b              |     |     |
| 3   | Parent of Supported Organizations. Answer lines 3a and 3b below.  |                 |     |     |
| а   | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or   |                 |     |     |
|     | trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.   | 3a              |     |     |
| b   |   |                 |     |     |
|     | of its supported organizations? If "Yes." describe in <b>Part VI</b> the role played by the organization in this regard.  | 3b              |     | ı   |

2023.05070 MAKE-A-WISH FOUNDATION OF A1951371

| Pa   | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting                  | ng Organi      | izations                     |                                |
|------|---|----------------|------------------------------|--------------------------------|
| 1    | Check here if the organization satisfied the Integral Part Test as a qualifying | ng trust on N  | Nov. 20, 1970 ( explain in l | Part VI). See instructions.    |
|      | All other Type III non-functionally integrated supporting organizations must    | st complete    | Sections A through E.        |                                |
| Sect | ion A - Adjusted Net Income   |                | (A) Prior Year               | (B) Current Year<br>(optional) |
| 1    | Net short-term capital gain   | 1              |                              |                                |
| 2    | Recoveries of prior-year distributions  | 2              |                              |                                |
| 3    | Other gross income (see instructions)   | 3              |                              |                                |
| 4    | Add lines 1 through 3.  | 4              |                              |                                |
| 5    | Depreciation and depletion  | 5              |                              |                                |
| 6    | Portion of operating expenses paid or incurred for production or                |                |                              |                                |
|      | collection of gross income or for management, conservation, or                  |                |                              |                                |
|      | maintenance of property held for production of income (see instructions)        | 6              |                              |                                |
| 7    | Other expenses (see instructions)   | 7              |                              |                                |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                    | 8              |                              |                                |
| Sect | ion B - Minimum Asset Amount  |                | (A) Prior Year               | (B) Current Year<br>(optional) |
| 1    | Aggregate fair market value of all non-exempt-use assets (see                   |                |                              |                                |
|      | instructions for short tax year or assets held for part of year):               |                |                              |                                |
| а    | Average monthly value of securities   | 1a             |                              |                                |
| b    | Average monthly cash balances   | 1b             |                              |                                |
| С    | Fair market value of other non-exempt-use assets                                | 1c             |                              |                                |
| d    | Total (add lines 1a, 1b, and 1c)  | 1d             |                              |                                |
| е    | Discount claimed for blockage or other factors                                  |                |                              |                                |
|      | (explain in detail in Part VI):   |                |                              |                                |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets                    | 2              |                              |                                |
| _3   | Subtract line 2 from line 1d.   | 3              |                              |                                |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,     |                |                              |                                |
|      | see instructions).  | 4              |                              |                                |
| _5   | Net value of non-exempt-use assets (subtract line 4 from line 3)                | 5              |                              |                                |
| _6   | Multiply line 5 by 0.035.   | 6              |                              |                                |
| _7_  | Recoveries of prior-year distributions  | 7              |                              |                                |
| 8    | Minimum Asset Amount (add line 7 to line 6)                                     | 8              |                              |                                |
| Sect | ion C - Distributable Amount  |                |                              | Current Year                   |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)           | 1              |                              |                                |
| 2    | Enter 0.85 of line 1.   | 2              |                              |                                |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)          | 3              |                              |                                |
| 4    | Enter greater of line 2 or line 3.  | 4              |                              |                                |
| 5    | Income tax imposed in prior year  | 5              |                              |                                |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to            |                |                              |                                |
|      | emergency temporary reduction (see instructions).                               | 6              |                              |                                |
| 7    | Check here if the current year is the organization's first as a non-functional  | ally integrate | d Type III supporting orga   | nization (see                  |
|      | instructions).  |                |                              |                                |

Schedule A (Form 990) 2023

| Par     | t V Type III Non-Functionally Integrated 50                  | 09(a)(3) Supporting Orga         | nizations (continued)          |                                  |
|---------|--|----------------------------------|--------------------------------|----------------------------------|
| Section | on D - Distributions   |                                  |                                | Current Year                     |
| 1       | Amounts paid to supported organizations to accomplish e      | exempt purposes                  | 1                              |                                  |
| 2       | Amounts paid to perform activity that directly furthers exe  | mpt purposes of supported        |                                |                                  |
|         | organizations, in excess of income from activity             |                                  | 2                              |                                  |
| 3       | Administrative expenses paid to accomplish exempt purport    | oses of supported organizations  | 3                              |                                  |
| 4       | Amounts paid to acquire exempt-use assets                    |                                  | 4                              |                                  |
|         | Qualified set-aside amounts (prior IRS approval required -   | provide details in Part VI)      | 5                              |                                  |
|         | Other distributions (describe in Part VI). See instructions. |                                  | 6                              |                                  |
|         | Total annual distributions. Add lines 1 through 6.           |                                  | 7                              |                                  |
|         | Distributions to attentive supported organizations to which  | h the organization is responsive |                                |                                  |
|         | (provide details in Part VI). See instructions.              |                                  | 8                              |                                  |
| 9       | Distributable amount for 2023 from Section C, line 6         |                                  | 9                              |                                  |
|         | Line 8 amount divided by line 9 amount                       |                                  | 10                             |                                  |
|         |  | (i)                              | (ii)                           | (iii)                            |
| Section | on E - Distribution Allocations (see instructions)           | Excess Distributions             | Underdistributions<br>Pre-2023 | Distributable<br>Amount for 2023 |
| _1_     | Distributable amount for 2023 from Section C, line 6         |                                  |                                |                                  |
| 2       | Underdistributions, if any, for years prior to 2023 (reason- |                                  |                                |                                  |
|         | able cause required - explain in Part VI). See instructions. |                                  |                                |                                  |
| 3       | Excess distributions carryover, if any, to 2023              |                                  |                                |                                  |
| а       | From 2018  |                                  |                                |                                  |
| b       | From 2019  |                                  |                                |                                  |
| С       | From 2020  |                                  |                                |                                  |
| d       | From 2021  |                                  |                                |                                  |
| е       | From 2022  |                                  |                                |                                  |
| f       | Total of lines 3a through 3e                                 |                                  |                                |                                  |
| g       | Applied to underdistributions of prior years                 |                                  |                                |                                  |
| h       | Applied to 2023 distributable amount                         |                                  |                                |                                  |
| i       | Carryover from 2018 not applied (see instructions)           |                                  |                                |                                  |
| j       | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.       |                                  |                                |                                  |
| 4       | Distributions for 2023 from Section D,                       |                                  |                                |                                  |
|         | line 7:  |                                  |                                |                                  |
| a       | Applied to underdistributions of prior years                 |                                  |                                |                                  |
|         | Applied to 2023 distributable amount                         |                                  |                                |                                  |
| С       | Remainder. Subtract lines 4a and 4b from line 4.             |                                  |                                |                                  |
|         | Remaining underdistributions for years prior to 2023, if     |                                  |                                |                                  |
|         | any. Subtract lines 3g and 4a from line 2. For result greate | er                               |                                |                                  |
|         | than zero, explain in <b>Part VI.</b> See instructions.      |                                  |                                |                                  |
|         | Remaining underdistributions for 2023. Subtract lines 3h     |                                  |                                |                                  |
|         | and 4b from line 1. For result greater than zero, explain in |                                  |                                |                                  |
|         | Part VI. See instructions.                                   |                                  |                                |                                  |
| 7       | Excess distributions carryover to 2024. Add lines 3j         |                                  |                                |                                  |
|         | and 4c.  |                                  |                                |                                  |
| 8       | Breakdown of line 7:   |                                  |                                |                                  |
|         | Excess from 2019   |                                  |                                |                                  |
|         | Excess from 2020   |                                  |                                |                                  |
|         | Excess from 2021   |                                  |                                |                                  |
|         | Excess from 2022   |                                  |                                |                                  |
|         | Excess from 2023   |                                  |                                |                                  |

Schedule A (Form 990) 2023

| Schedule A (Form 990) 2023 MAKE-A-WISH FOUNDATION OF COLORADO  | 74-2273004  | Page 8 |
|--|---|--------|
| Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any add (See instructions.) | es 1 and 2; Part IV, Sectior<br>art V, Section B, line 1e; Pa | n C,   |
| SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:  |   |        |
| GROSS EVENT FUNDRAISING REVENUE  |   |        |
| 2019 AMOUNT: \$ 42,305.  |   |        |
| 2020 AMOUNT: \$ 48,389.  |   |        |
| 2021 AMOUNT: \$ 12,057.  |   |        |
| 2022 AMOUNT: \$ 201,710.   |   |        |
| 2023 AMOUNT: \$ 143,205.   |   |        |
| OTHER INCOME   |   |        |
| 2019 AMOUNT: \$ 0.   |   |        |
| 2020 AMOUNT: \$ 0.   |   |        |
| 2021 AMOUNT: \$ 736.   |   |        |
| 2022 AMOUNT: \$ 0.   |   |        |
| 2023 AMOUNT: \$ 0.   |   |        |
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### Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

#### **Schedule of Contributors**

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Schedule B (Form 990) (2023)

**Employer identification number** 

MAKE-A-WISH FOUNDATION OF COLORADO 74-2273004 Organization type (check one): Filers of: Section: Form 990 or 990-EZ X 501(c)( 3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023) Page **2** 

Name of organization Employer identification number

MAKE-A-WISH FOUNDATION OF COLORADO 74-2273004

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional and additional actions. | tional space is needed.    |   |
|------------|---|----------------------------|---|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 1          |   | \$\$                       | Person X Payroll  |
| (a)        | (b)   | (c)                        | (d)   |
| No.        | Name, address, and ZIP + 4  | Total contributions        | Type of contribution  |
| 2          |   | \$1,002,368.               | Person Payroll Noncash  (Complete Part II for noncash contributions.)   |
| (a)        | (b)   | (c)                        | (d)   |
| No.        | Name, address, and ZIP + 4  | Total contributions        | Type of contribution  |
| 3          |   | \$\$                       | Person X Payroll Noncash  (Complete Part II for noncash contributions.) |
| (a)        | (b)   | (c)                        | (d)   |
| No. 4      | Name, address, and ZIP + 4  | * \$ 297,723.              | Person X Payroll Noncash (Complete Part II for noncash contributions.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution   |
| 5          | Hailie, audi 655, aliu Zif + 4  | \$\$                       | Person X Payroll  |
| (a)        | (b)   | (c)                        | (d)   |
| No.        | Name, address, and ZIP + 4  | Total contributions        | Person Payroll Noncash (Complete Part II for noncash contributions.)    |

Schedule B (Form 990) (2023) Page **3** 

Name of organization Employer identification number

MAKE-A-WISH FOUNDATION OF COLORADO 74-2273004

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I SUPPLIES TRAVEL, M&E, 1 110,701. 08/31/24 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I THEME PARK TICKETS, LODGING, MEALS, TRANSPORTATION 2 1,002,368. 08/31/24 (a) (c) No. (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (d) (b) FMV (or estimate) from **Date received** Description of noncash property given (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I

Schedule B (Form 990) (2023) Page **4** 

Name of organization **Employer identification number** MAKE-A-WISH FOUNDATION OF COLORADO 74 - 2273004Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

MAKE-A-WISH FOUNDATION OF COLORADO

**Employer identification number**  $74 \!-\! 2273004$ 

| organization answered "Yes" on Form 990, Part IV, line 6.   |                                |
|---|--------------------------------|
|   | and other accounts             |
|   | and other accounts             |
| 1 Total number at end of year   |                                |
| 2 Aggregate value of contributions to (during year)   |                                |
| 3 Aggregate value of grants from (during year)  |                                |
| 4 Aggregate value at end of year  5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds  |                                |
| are the organization's property, subject to the organization's exclusive legal control?   | Yes No                         |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only   | L 165 L 140                    |
| for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring  |                                |
| impermissible private benefit?  | Yes No                         |
| Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.   |                                |
| 1 Purpose(s) of conservation easements held by the organization (check all that apply).   |                                |
| Preservation of land for public use (for example, recreation or education) Preservation of a historically imp   | portant land area              |
| Protection of natural habitat Preservation of a certified histori   | ric structure                  |
| Preservation of open space  |                                |
| 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation   |                                |
| day of the tax year.  | eld at the End of the Tax Year |
| a Total number of conservation easements 2a   |                                |
| b Total acreage restricted by conservation easements 2b   |                                |
| c Number of conservation easements on a certified historic structure included on line 2a 2c   |                                |
| d Number of conservation easements included on line 2c acquired after July 25, 2006, and not  |                                |
| on a historic structure listed in the National Register   |                                |
| 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization duri  | iring the tax                  |
| year  |                                |
| Number of states where property subject to conservation easement is located   |                                |
| 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of<br>violations, and enforcement of the conservation easements it holds?                 | Yes No                         |
| violations, and enforcement of the conservation easements it holds?  6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easement | —                              |
| Countries voluntees needed to membering, inepeeting, nationing of violations, and embering ecologicalisms   | onto during the your           |
| 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements di  | during the year                |
|   |                                |
| 8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i)   |                                |
| and section 170(h)(4)(B)(ii)?   | Yes No                         |
| 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and   |                                |
| balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describe  | es the                         |
| organization's accounting for conservation easements.   |                                |
| Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar A   | Assets.                        |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 8.   |                                |
| 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet   |                                |
| of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of publ   | blic                           |
| service, provide in Part XIII the text of the footnote to its financial statements that describes these items.  |                                |
| <b>b</b> If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet wor   |                                |
| art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public  | c service,                     |
| provide the following amounts relating to these items.  |                                |
| (i) Revenue included on Form 990, Part VIII, line 1   |                                |
|   |                                |
| 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide  |                                |
| the following amounts required to be reported under FASB ASC 958 relating to these items:   |                                |
| <ul> <li>a Revenue included on Form 990, Part VIII, line 1</li> <li>b Assets included in Form 990, Part X</li> </ul>  |                                |
|   | chedule D (Form 990) 2023      |

| Par    | t III Organizations Maintaining C  | ollections of Ar       | t, Histo     | orical Tre      | asures, o           | r Other      | Similar A           | Assets      | (contir            | nued)   |      |
|--------|--|------------------------|--------------|-----------------|---------------------|--------------|---------------------|-------------|--------------------|---------|------|
| 3      | Using the organization's acquisition, accessi  | on, and other record   | s, check     | any of the t    | following that      | make sig     | nificant us         | e of its    |                    |         |      |
|        | collection items (check all that apply).   |                        |              |                 |                     |              |                     |             |                    |         |      |
| а      | Public exhibition  | c                      | ı 🔲 1        | Loan or exc     | hange progra        | am           |                     |             |                    |         |      |
| b      | Scholarly research   | e                      | , (          | Other           |                     |              |                     |             |                    |         |      |
| С      | Preservation for future generations  |                        |              |                 |                     |              |                     |             |                    |         |      |
| 4      | Provide a description of the organization's co   | ollections and explain | n how the    | ey further th   | ne organizatio      | n's exem     | pt purpose          | in Part     | XIII.              |         |      |
| 5      | During the year, did the organization solicit of                                       | r receive donations    | of art, his  | storical treas  | sures, or othe      | er similar a | assets              |             |                    |         | _    |
| _      | to be sold to raise funds rather than to be ma   |                        |              |                 |                     |              |                     |             | Yes                |         | No   |
| Par    | t IV Escrow and Custodial Arran  |                        | te if the    | organizatior    | answered "          | Yes" on F    | orm 990, P          | art IV, lii | ne 9, or           |         |      |
|        | reported an amount on Form 990, Pa   | rt X, line 21.         |              |                 |                     |              |                     |             |                    |         |      |
| 1a     | Is the organization an agent, trustee, custodi   | •                      | •            |                 |                     |              |                     | _           | _                  | _       | ,    |
|        | on Form 990, Part X?   |                        |              |                 |                     |              |                     | L           | Yes                |         | No   |
| b      | If "Yes," explain the arrangement in Part XIII   | and complete the fol   | llowing ta   | able:           |                     |              |                     |             |                    |         |      |
|        |  |                        |              |                 |                     |              |                     |             | Amoun              | t       |      |
| С      | Beginning balance  |                        |              |                 |                     |              | 1c                  |             |                    |         |      |
| d      | Additions during the year  |                        |              |                 |                     |              |                     |             |                    |         |      |
| е      | Distributions during the year  |                        |              |                 |                     |              |                     |             |                    |         |      |
| f      | Ending balance   |                        |              |                 |                     |              | 1f                  |             | 7                  |         | 7    |
|        | Did the organization include an amount on F  |                        |              |                 |                     |              | y?                  | L           | Yes                |         | ∐ No |
| Par    | If "Yes," explain the arrangement in Part XIII. <b>t V</b> Endowment Funds Complete if |                        |              |                 |                     |              |                     |             |                    |         |      |
| ı uı   | Endownient i didas Complete ii   | (a) Current year       |              | rior year       | (c) Two year        |              | <b>d)</b> Three yea | re hack     | (e) Four           | Veare   | hack |
| 4.     | Danissis a of year balance   | (a) Guirent year       | (5)          | noi yeai        | (C) TWO year        | 3 Dack (     | uj miloo yoo        | ii 3 Dack   | ( <b>e</b> ) i oui | years   | υαυκ |
|        | Beginning of year balance  |                        |              |                 |                     |              |                     |             |                    |         |      |
| b      | Contributions  |                        |              |                 |                     |              |                     |             |                    |         |      |
| C      | Net investment earnings, gains, and losses   |                        |              |                 |                     |              |                     |             |                    |         |      |
| a      | Grants or scholarships   |                        |              |                 |                     |              |                     |             |                    |         |      |
| е      | Other expenditures for facilities  |                        |              |                 |                     |              |                     |             |                    |         |      |
|        | and programs   |                        |              |                 |                     |              |                     |             |                    |         |      |
| f<br>~ | Administrative expenses  |                        |              |                 |                     |              |                     |             |                    |         |      |
| g      | End of year balance  | cont voor and balance  | L (line 1a   | , column (o     | ) bold oo:          |              |                     |             |                    |         |      |
| 2      | Provide the estimated percentage of the curr Board designated or quasi-endowment       |                        | % (iiile ig  | i, coluitiit (a | I) Helu as.         |              |                     |             |                    |         |      |
| a<br>b | Permanent endowment  | %                      |              |                 |                     |              |                     |             |                    |         |      |
| C      |  |                        |              |                 |                     |              |                     |             |                    |         |      |
| ·      | The percentages on lines 2a, 2b, and 2c sho  | •                      |              |                 |                     |              |                     |             |                    |         |      |
| 32     | Are there endowment funds not in the posse   | •                      | ation that   | are held ar     | nd administer       | ed for the   |                     |             |                    |         |      |
| oa     | organization by:   | 331011 Of the organize | illori triat | are ricid ai    | ia administor       | ca for the   | •                   |             | ſ                  | Yes     | No   |
|        | (i) Unrelated organizations?   |                        |              |                 |                     |              |                     |             | 3a(i)              |         |      |
|        | (m) D  |                        |              |                 |                     |              |                     |             | 3a(ii)             |         |      |
| b      | If "Yes" on line 3a(ii), are the related organization                                  |                        |              |                 |                     |              |                     |             | 3b                 |         |      |
| 4      | Describe in Part XIII the intended uses of the   |                        |              |                 |                     |              |                     |             |                    |         |      |
| Par    | t VI Land, Buildings, and Equipm   |                        |              |                 |                     |              |                     |             |                    |         |      |
|        | Complete if the organization answere   | d "Yes" on Form 990    | ), Part IV   | , line 11a. S   | ee Form 990         | , Part X, li | ne 10.              |             |                    |         |      |
|        | Description of property  | (a) Cost or o          |              | . ,             | or other<br>(other) |              | cumulated reciation |             | (d) Boo            | k value | е    |
| 1a     | Land   |                        |              |                 |                     |              |                     |             |                    |         |      |
| b      | Buildings  |                        |              |                 |                     |              |                     |             |                    |         |      |
| c      | Leasehold improvements   |                        |              |                 | 29,701.             |              | 7,61                | .6.         |                    | 22,     | 085. |
| d      | Equipment  | I                      |              |                 | 136,878.            |              | 62,80               | )7.         |                    | 74,     | 071. |
|        | Other  |                        |              |                 |                     |              | -                   |             |                    |         |      |
|        | . Add lines 1a through 1e. (Column (d) must e  |                        | X, line 10   | Oc. column      | (B))                |              |                     |             |                    | 96,     | 156. |
| _      |  |                        |              | ·               |                     |              | ·                   |             |                    |         | _    |

Schedule D (Form 990) 2023

(3) Other (A) (B) (C) (D) (E) (F) (G) (H)

| Schedule D (Form 990) 2023 |
|----------------------------|
|----------------------------|

| Fait vii  liivestilielits - Otilei Securities                        |                             |   |
|--|-----------------------------|---|
| Complete if the organization answered "Yes" or                       | n Form 990, Part IV, line 1 | 11b. See Form 990, Part X, line 12.                       |
| (a) Description of security or category (including name of security) | (b) Book value              | (c) Method of valuation: Cost or end-of-year market value |
| (1) Financial derivatives  |                             |   |
| (2) Closely held equity interests                                    |                             |   |
| (3) Other  |                             |   |
| (A)  |                             |   |
| (B)  |                             |   |
| (C)  |                             |   |
| (D)  |                             |   |
| (E)  |                             |   |
| (F)  |                             |   |
|  |                             |   |

Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))

#### Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment                                    | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|--|----------------|---|
| (1)  |                |   |
| (2)  |                |   |
| (3)  |                |   |
| (4)  |                |   |
| (5)  |                |   |
| (6)  |                |   |
| (7)  |                |   |
| (8)  |                |   |
| (9)  |                |   |
| Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B)) |                |   |
| Part IX Other Assets   |                |   |

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description  | (b) Book value |
|--|----------------|
| (1) SECURITY DEPOSITS  | 9,645.         |
| (2) DUE FROM NATIONAL  | 249,832.       |
| (3) SPLIT INTEREST AGREEMENTS                                      | 37,872.        |
| (4) DUE FROM OTHER CHAPTERS  | 71,620.        |
| (5) RIGHT-OF-USE ASSETS - OPERATING                                | 1,701,397.     |
| (6) RIGHT-OF-USE ASSETS - FINANCE                                  | 45,939.        |
| (7) BENEFICIAL INTEREST IN ASSETS HELD BY OTHERS                   | 355,794.       |
| (8)  |                |
| (9)  |                |
| Total. (Column (b) must equal Form 990, Part X, line 15, col. (B)) | 2,472,099.     |

#### Other Liabilities Part X

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1.     | (a) Description of liability                                | (b) Book value |
|--------|---|----------------|
| (1)    | Federal income taxes  |                |
| (2)    | DUE TO NATIONAL   | 10,533.        |
| (3)    | DUE TO OTHER CHAPTERS                                       | 106,088.       |
| (4)    | LEASE LIABILITY - OPERATING                                 | 1,764,721.     |
| (5)    | LEASE LIABILITY - FINANCING                                 | 47,314.        |
| (6)    |   |                |
| (7)    |   |                |
| (8)    |   |                |
| (9)    |   |                |
| Total. | (Column (b) must equal Form 990, Part X, line 25, col. (B)) | 1,928,656.     |

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2023

| Complete if the organization answered "Yes" on Form 990, Part IV  1 Total revenue, gains, and other support per audited financial statements | ,                         |                       | 1             | 11,097,047.    |
|--|---------------------------|-----------------------|---------------|----------------|
|  |                           |                       |               | 11,057,047.    |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:  | 2a                        | 476,417.              |               |                |
| <ul><li>a Net unrealized gains (losses) on investments</li><li>b Donated services and use of facilities</li></ul>                            |                           | 1,142,724.            |               |                |
| c Recoveries of prior year grants  |                           | _,,                   | 1             |                |
|  |                           | 81,337.               |               |                |
| e Add lines 2a through 2d  |                           |                       | 2e            | 1,700,478.     |
| 3 Subtract line 2e from line 1   |                           |                       | 3             | 9,396,569.     |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:   |                           |                       |               |                |
| a Investment expenses not included on Form 990, Part VIII, line 7b   | 4a                        | 14,163.               |               |                |
| b Other (Describe in Part XIII.)   |                           | -4,590.               |               |                |
| c Add lines 4a and 4b  |                           | ,                     | 4c            | 9,573.         |
| 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line   |                           |                       | 5             | 9,406,142.     |
| Part XII   Reconciliation of Expenses per Audited Financial S  | Statements With           | Expenses per F        | Return        | , ,            |
| Complete if the organization answered "Yes" on Form 990, Part IV   | , line 12a.               |                       |               |                |
|  | ,                         |                       | 1             | 8,973,580.     |
| 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  |                           |                       |               |                |
| a Donated services and use of facilities   | 2a                        | 1,161,826.            |               |                |
| <b>b</b> Prior year adjustments  |                           |                       |               |                |
| c Other losses   |                           |                       |               |                |
| d Other (Describe in Part XIII.)   |                           | 4,590.                |               |                |
| e Add lines 2a through 2d  |                           |                       | 2e            | 1,166,416.     |
| 3 Subtract line 2e from line 1   |                           |                       | 3             | 7,807,164.     |
| 4 Amounts included on Form 990, Part IX, line 25, but not on line 1:   |                           |                       |               |                |
| a Investment expenses not included on Form 990, Part VIII, line 7b   | 4a                        | 14,163.               |               |                |
| <b>b</b> Other (Describe in Part XIII.)  |                           |                       |               |                |
| c Add lines 4a and 4b  |                           |                       | 4c            | 14,163.        |
| 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line  | e 18.)                    |                       | 5             | 7,821,327.     |
| Part XIII Supplemental Information   | ,                         |                       |               |                |
| Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and   | nd 4; Part IV, lines 1b a | nd 2b; Part V, line 4 | ; Part X, lii | ne 2; Part XI, |
| lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide   | e any additional informa  | ation.                |               |                |
|  |                           |                       |               |                |
|  |                           |                       |               |                |
| PART X, LINE 2:  |                           |                       |               |                |
|  |                           |                       |               |                |
| THE FOUNDATION IS A NONPROFIT ORGANIZATION EXEMPT FROM FEDE  | ERAL INCOME AND           |                       |               |                |
|  |                           |                       |               |                |
| COLORADO INCOME TAXES UNDER THE PROVISIONS OF THE INTERNAL   | REVENUE CODE              |                       |               |                |
|  |                           |                       |               |                |
| (IRC) SECTION 501(C)(3). HOWEVER, THE FOUNDATION REMAINS SU  | JBJECT TO INCOME          |                       |               |                |
|  |                           |                       |               |                |
| TAXES ON ANY NET INCOME THAT IS DERIVED FROM A TRADE OR BUS  | SINESS,                   |                       |               |                |
|  |                           |                       |               |                |
| REGULARLY CARRIED ON AND NOT IN FURTHERANCE OF THE PURPOSE   | FOR WHICH IT              |                       |               |                |
|  |                           |                       |               |                |
|  | TODDED AG MITH            |                       |               |                |
| WAS GRANTED EXEMPTION. NO INCOME TAX PROVISION HAS BEEN REC  | CORDED AS THE             |                       |               |                |
|  |                           |                       |               |                |
| WAS GRANTED EXEMPTION. NO INCOME TAX PROVISION HAS BEEN REC  |                           |                       |               |                |
| NET INCOME, IF ANY, FROM ANY UNRELATED TRADE OR BUSINESS, 1  | IN THE OPINION            |                       |               |                |
|  | IN THE OPINION            |                       |               |                |
| NET INCOME, IF ANY, FROM ANY UNRELATED TRADE OR BUSINESS, I  | IN THE OPINION            |                       |               |                |
| NET INCOME, IF ANY, FROM ANY UNRELATED TRADE OR BUSINESS, I  | IN THE OPINION            |                       |               |                |
| NET INCOME, IF ANY, FROM ANY UNRELATED TRADE OR BUSINESS, I  | IN THE OPINION            |                       |               |                |
| NET INCOME, IF ANY, FROM ANY UNRELATED TRADE OR BUSINESS, 1  | IN THE OPINION            |                       |               |                |

## SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

| Name of the organization  |  |         |  |                                   |         | Employer ide   | ntification number                                |
|---|--|---------|--|-----------------------------------|---------|--|---|
|   | H FOUNDATION OF COLORADO                 |         |  |                                   |         | 74-227300  |   |
| Part I Fundraising Activities. required to complete this par      | Complete if the organization answe       | red "Y  | 'es" or  | n Form 990, Part IV, I            | ine 1   | 7. Form 990-EZ   | filers are not                                    |
| 1 Indicate whether the organization rais                          |  | g activ | ities.   | Check all that apply.             |         |  |   |
| a Mail solicitations  |  |         |  | overnment grants                  |         |  |   |
| <b>b</b> Internet and email solicitations                         | f Solicita                               | tion of | gover  | nment grants                      |         |  |   |
| c Phone solicitations   | g Special                                | fundra  | aising   | events                            |         |  |   |
| d In-person solicitations   |  |         |  |                                   |         |  |   |
| 2 a Did the organization have a written of                        |  |         |  |                                   | tees,   | or   |   |
| key employees listed in Form 990, P                               | art VII) or entity in connection with p  | rofessi | onal f   | undraising services?              |         | Yes  | No  |
| <b>b</b> If "Yes," list the 10 highest paid indi-                 |  | ant to  | agree  | ments under which th              | ne fur  | ndraiser is to be                                      | •   |
| compensated at least \$5,000 by the                               | organization.                            |         |  |                                   |         |  |   |
| (i) Name and address of individual or entity (fundraiser)         | (ii) Activity                            | have o  | Did<br>raiser<br>ustody<br>itrol of<br>utions? | (iv) Gross receipts from activity | to (c   | Amount paid or retained by) fundraiser ted in col. (i) | (vi) Amount paid to (or retained by) organization |
|   |  | Yes     | No   |                                   |         | · · · · · · · · · · · · · · · · · · ·                  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   | <u> </u>                                 |         |  |                                   |         |  |   |
| Total     List all states in which the organization or licensing. | n is registered or licensed to solicit o |         |  | or has been notified              | it is e | exempt from re   | gistration  |
| or moonlying.   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
|   |  |         |  |                                   |         |  |   |
| For Paperwork Reduction Act Notice, se                            | ee the Instructions for Form 990 or      | 990-E   | Z.   |                                   |         | Schedule   | G (Form 990) 2023                                 |

| Pa              | Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 |  |                          |  |                           |  |  |  |  |
|-----------------|---|--|--------------------------|--|---------------------------|--|--|--|--|
|                 |   | of fundraising event contributions and gro       | oss income on Form 990   | -EZ, lines 1 and 6b. List                        | events with gross receipt | ts greater than \$5,000.                         |  |  |  |
|                 |   |  | (a) Event #1             | (b) Event #2                                     | (c) Other events          | (d) Total events                                 |  |  |  |
|                 |   |  | WHISKEY WINE &           |  | NONE                      | (add col. (a) through                            |  |  |  |
|                 |   |  | WISHES                   | WISH HEROES                                      |                           | col. <b>(c)</b> )                                |  |  |  |
| ω               |   |  | (event type)             | (event type)                                     | (total number)            | 331. ( <b>3</b> ))                               |  |  |  |
| ğ               |   |  |                          |  |                           |  |  |  |  |
| Revenue         | 1   | Gross receipts                                   | 823,323.                 | 128,190.   |                           | 951,513.   |  |  |  |
| ۳۱              |   |  |                          |  |                           |  |  |  |  |
|                 | 2   | Less: Contributions                              | 680,208.                 | 128,100.   |                           | 808,308.   |  |  |  |
|                 |   |  | 142 115                  | 0.0  |                           | 142 205  |  |  |  |
| $\dashv$        | 3   | Gross income (line 1 minus line 2)               | 143,115.                 | 90.  |                           | 143,205.   |  |  |  |
|                 | 4   | Cook prizes                                      |                          |  |                           |  |  |  |  |
|                 | 4   | Cash prizes                                      |                          |  |                           |  |  |  |  |
|                 | 5   | Noncash prizes                                   | 2,633.                   | 90.  |                           | 2,723.   |  |  |  |
| တ္သ             | 3   | Noncasii prizes                                  | 2,000.                   | 50.  |                           | 2,729.   |  |  |  |
| Direct Expenses | 6   | Rent/facility costs                              | 24,458.                  |  |                           | 24,458.  |  |  |  |
| ă               | •   |  | ,                        |  |                           | ,  |  |  |  |
| 탱               | 7   | Food and beverages                               | 88,491.                  |  |                           | 88,491.  |  |  |  |
| E.              |   | •  |                          |  |                           |  |  |  |  |
| _               | 8   | Entertainment                                    | 16,270.                  |  |                           | 16,270.  |  |  |  |
|                 | 9   | Other direct expenses                            | 15,463.                  | 390.   |                           | 15,853.  |  |  |  |
|                 | 10  | Direct expense summary. Add lines 4 through      | n 9 in column (d)        |  |                           | 147,795.   |  |  |  |
| لے              | 11  | 1  |                          |  |                           | -4,590.  |  |  |  |
| Pa              | rt I  |  | answered "Yes" on Form   | 990, Part IV, line 19, or                        | reported more than        |  |  |  |  |
| _               |   | \$15,000 on Form 990-EZ, line 6a.                | T                        | I  | T                         | T=   |  |  |  |
| <u>e</u>        |   |  | (a) Bingo                | (b) Pull tabs/instant<br>bingo/progressive bingo | (c) Other gaming          | (d) Total gaming (add col. (a) through col. (c)) |  |  |  |
| Revenue         |   |  |                          | billigo/progressive billigo                      |                           | coi. (a) throught coi. (c)                       |  |  |  |
| Be              | _   | 0  |                          |  |                           |  |  |  |  |
| $\dashv$        |   | Gross revenue                                    |                          |  |                           |  |  |  |  |
|                 | 2   | Cash prizes                                      |                          |  |                           |  |  |  |  |
| ses             | _   | Sacri prizos                                     |                          |  |                           |  |  |  |  |
| ben             | 3   | Noncash prizes                                   |                          |  |                           |  |  |  |  |
| Direct Expenses |   |  |                          |  |                           |  |  |  |  |
| <u>re</u>       | 4   | Rent/facility costs                              |                          |  |                           |  |  |  |  |
| Ӓ               |   |  |                          |  |                           |  |  |  |  |
|                 | 5   | Other direct expenses                            |                          |  |                           |  |  |  |  |
|                 |   |  | Yes %                    | Yes %  | Yes %                     |  |  |  |  |
|                 | 6   | Volunteer labor                                  | No No                    | No No  | No No                     |  |  |  |  |
|                 |   |  |                          |  |                           |  |  |  |  |
|                 | 7   | Direct expense summary. Add lines 2 through      | n 5 in column (d)        |  |                           |  |  |  |  |
|                 | _   |  |                          |  |                           |  |  |  |  |
|                 | 8   | Net gaming income summary. Subtract line 7       | from line 1, column (a)  |  |                           |  |  |  |  |
| 9               | Ent   | ter the state(s) in which the organization condu | icte gaming activities:  |  |                           |  |  |  |  |
|                 |   | he organization licensed to conduct gaming ac    | -                        | states?  |                           | Yes No   |  |  |  |
|                 |   | No," explain:                                    |                          |  |                           |  |  |  |  |
| ~               |   |  |                          |  |                           |  |  |  |  |
|                 |   |  |                          |  |                           |  |  |  |  |
| 10a             | We  | ere any of the organization's gaming licenses re | evoked, suspended, or te | rminated during the tax                          | year?                     | Yes No   |  |  |  |
|                 |   | Yes," explain:                                   | ·<br>                    |  |                           |  |  |  |  |
|                 | _   |  |                          |  |                           |  |  |  |  |
|                 | _   |  |                          |  |                           |  |  |  |  |
| 33208           | 2 09  | -13-23   |                          |  | Sche                      | dule G (Form 990) 2023                           |  |  |  |

| Scne | edule G (Form 990) 2023 MAKE-A-WISH FOUNDATION OF COLORADO 74   | -22/3004        | Page 3      |
|------|---|-----------------|-------------|
|      | - · · · · · · · · · · · · · · · · · · ·   | Ye              | s No        |
| 12   | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed               |                 |             |
|      | to administer charitable gaming?  | . Ye            | s No        |
|      | Indicate the percentage of gaming activity conducted in:  | 1 1             |             |
|      | The organization's facility   |                 | <u>%</u>    |
|      | An outside facility   | 13b             | %           |
| 14   | Enter the name and address of the person who prepares the organization's gaming/special events books and records:                   |                 |             |
|      | Name  |                 |             |
|      | Address   |                 |             |
| 15a  | Does the organization have a contract with a third party from whom the organization receives gaming revenue?                        | Ye              | s No        |
| b    | If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount   |                 |             |
|      | of gaming revenue retained by the third party \$  |                 |             |
| С    | If "Yes," enter name and address of the third party:  |                 |             |
|      |   |                 |             |
|      | Name  |                 |             |
|      | Address   |                 |             |
|      |   |                 |             |
| 16   | Gaming manager information:   |                 |             |
|      | Name  |                 |             |
|      | Gaming manager compensation \$  |                 |             |
|      |   |                 |             |
|      | Description of services provided  |                 |             |
|      |   |                 |             |
|      |   |                 |             |
|      | Director/officer Employee Independent contractor  |                 |             |
| 17   | Mandatory distributions:  |                 |             |
|      | Mandatory distributions:  Is the organization required under state law to make charitable distributions from the gaming proceeds to |                 |             |
| а    | retain the state gaming license?  | Ye              | s No        |
| b    | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the          |                 |             |
|      | organization's own exempt activities during the tax year \$   |                 |             |
| Pa   | rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and I                  | Part III, lines | 9, 9b, 10b, |
|      | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.                                    |                 |             |
|      |   |                 |             |
|      |   |                 |             |
|      |   |                 |             |
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|      |   |                 |             |

| Schedule G | G (Form 990)                    | MAKE-A-WISH FOUNDATION OF COLORADO | 74-2273004 | Page 4   |
|------------|---------------------------------|------------------------------------|------------|----------|
| Part IV    | G (Form 990)  Supplemental Info | rmation (continued)                |            | <u> </u> |
|            |                                 | (continued)                        |            |          |
|            |                                 |                                    |            |          |
|            |                                 |                                    |            |          |
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#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

**Grants and Other Assistance to Organizations, Governments, and Individuals in the United States** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

2023

Open to Public Inspection

Employer identification number

Schedule I (Form 990) 2023

| MAKE-A-WISH FO                                     | UNDATION OF C        | OLORADO                            |                          |                                  |  |                                       | 74-2273004                         |
|--|----------------------|------------------------------------|--------------------------|----------------------------------|--|---------------------------------------|------------------------------------|
| Part I General Information on Grants ar            | nd Assistance        |                                    |                          |                                  |  | •                                     |                                    |
| 1 Does the organization maintain records to        | o substantiate the   | amount of the grants               | or assistance, the       | grantees' eligibility            | for the grants or assis  | stance, and the selection             |                                    |
| criteria used to award the grants or assis         | tance?               |                                    |                          |                                  |  |                                       | X Yes No                           |
| 2 Describe in Part IV the organization's pro       | cedures for monit    | oring the use of grant             | funds in the United      | States.                          |  |                                       |                                    |
| Part II Grants and Other Assistance to I           |                      |                                    |                          |                                  | anization answered "Y  | es" on Form 990, Part I'              | V, line 21, for any                |
| recipient that received more than \$               |                      |                                    | · ·                      | 1                                | (c) Mathemaliae  |                                       |                                    |
| (a) Name and address of organization or government | (b) EIN              | (c) IRC section<br>(if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of<br>valuation (book,<br>FMV, appraisal,<br>other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
|  |                      |                                    |                          |                                  |  |                                       |                                    |
|  |                      |                                    |                          |                                  |  |                                       |                                    |
|  |                      |                                    |                          |                                  |  |                                       |                                    |
|  |                      |                                    |                          |                                  |  |                                       |                                    |
|  |                      |                                    |                          |                                  |  |                                       |                                    |
|  |                      |                                    |                          |                                  |  |                                       |                                    |
|  |                      |                                    |                          |                                  |  |                                       |                                    |
|  |                      |                                    |                          |                                  |  |                                       |                                    |
|  |                      |                                    |                          |                                  |  |                                       |                                    |
| 2 Enter total number of section 501(c)(3) ar       | nd government org    | panizations listed in th           | e line 1 table           |                                  |  |                                       |                                    |
| 3 Enter total number of other organizations        | listed in the line 1 | table                              |                          |                                  |  |                                       |                                    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

| Part III can be duplicated if additional space is needed.     |                          | -                        |                                       |   |                                       |
|---|--------------------------|--------------------------|---------------------------------------|---|---------------------------------------|
| (a) Type of grant or assistance                               | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-<br>cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|   |                          |                          |                                       |   |                                       |
| WISHES GRANTED  | 377                      | 681,716.                 | 3,485,313.                            | FMV   | TRAVEL, M&E, SUPPLIES                 |
|   |                          |                          |                                       |   |                                       |
|   |                          |                          |                                       |   |                                       |
|   |                          |                          |                                       |   |                                       |
|   |                          |                          |                                       |   |                                       |
|   |                          |                          |                                       |   |                                       |
|   |                          |                          |                                       |   |                                       |
|   |                          |                          |                                       |   |                                       |
|   |                          |                          |                                       |   |                                       |
| Part IV Supplemental Information. Provide the information req | uired in Part I, lin     | e 2; Part III, column    | (b); and any other ac                 | dditional information.                                |                                       |
| PART I, LINE 2:   |                          |                          |                                       |   |                                       |
| FOR EACH CHILD WHO MEET ELIGIBILITY CRITERIA, A FI            | LE IS ESTABLI            | SHED IN                  |                                       |   |                                       |
| ACCORDANCE WITH MAKE-A-WISH FOUNDATION PROCEDURES.            | THE CHILD I              | S                        |                                       |   |                                       |
| INTERVIEWED BY THE WISH GRANTING STAFF TO UNDERSTA            | ND THE CHILD'            | S WISH                   |                                       |   |                                       |
| REQUEST. A WISH BUDGET IS CREATED BY WISH STAFF A             | ND APPROVED B            | Y WISH                   |                                       |   |                                       |
| MANAGEMENT. WISH EXPENSES ARE GENERATED BY WISH F             | ULFILLMENT ST            | AFF AND                  |                                       |   |                                       |
| REVIEWED AND APPROVED BY WISH MANAGEMENT TO ENSURE            | THAT COSTS A             | LIGN WITH                |                                       |   |                                       |
| THE WISH BUDGET. ONCE THE WISH HAS BEEN GRANTED A             | ND ALL EXPENS            | ES PAID, THE             |                                       |   |                                       |
| WISH FILE IS CLOSED.  |                          |                          |                                       |   |                                       |

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2023

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

MAKE-A-WISH FOUNDATION OF COLORADO

Employer identification number 74-2273004

| Pá         | art I Questions Regarding Compensation   |    |     |    |
|------------|--|----|-----|----|
|            |  |    | Yes | No |
| <b>1</b> a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, |    |     |    |
|            | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.             |    |     |    |
|            | First-class or charter travel Housing allowance or residence for personal use  |    |     |    |
|            | Travel for companions Payments for business use of personal residence  |    |     |    |
|            | Tax indemnification and gross-up payments  Health or social club dues or initiation fees                               |    |     |    |
|            | Discretionary spending account Personal services (such as maid, chauffeur, chef)                                       |    |     |    |
|            |  |    |     |    |
| b          | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or          |    |     |    |
|            | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain               | 1b |     |    |
| 2          | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,       |    |     |    |
|            | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?                  | 2  |     |    |
|            |  |    |     |    |
| 3          | Indicate which, if any, of the following the organization used to establish the compensation of the organization's     |    |     |    |
|            | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to     |    |     |    |
|            | establish compensation of the CEO/Executive Director, but explain in Part III.   |    |     |    |
|            | X Compensation committee Written employment contract   |    |     |    |
|            | Independent compensation consultant  X Compensation survey or study  |    |     |    |
|            | Form 990 of other organizations  X Approval by the board or compensation committee                                     |    |     |    |
|            |  |    |     |    |
| 4          | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing           |    |     |    |
|            | organization or a related organization:  |    |     |    |
| а          | Receive a severance payment or change-of-control payment?  | 4a |     | Х  |
| b          | Participate in or receive payment from a supplemental nonqualified retirement plan?                                    | 4b |     | Х  |
| С          | Participate in or receive payment from an equity-based compensation arrangement?                                       | 4c |     | Х  |
|            | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.          |    |     |    |
|            |  |    |     |    |
|            | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.                               |    |     |    |
| 5          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |    |     |    |
|            | contingent on the revenues of:   |    |     |    |
|            | The organization?  | 5a |     | X  |
| b          | Any related organization?  | 5b |     | Х  |
|            | If "Yes" on line 5a or 5b, describe in Part III.   |    |     |    |
| 6          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |    |     |    |
|            | contingent on the net earnings of:   |    |     |    |
| а          | The organization?  | 6a |     | X  |
|            | Any related organization?  | 6b |     | Х  |
|            | If "Yes" on line 6a or 6b, describe in Part III.   |    |     |    |
| 7          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments       |    |     |    |
|            | not described on lines 5 and 6? If "Yes," describe in Part III   | 7  | Х   |    |
| 8          | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the        |    |     |    |
|            | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III            | 8  |     | Х  |
| 9          | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in                 |    |     |    |
|            | Regulations section 53.4958-6(c)?  | 9  |     |    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                       |      | (B) Breakdown of W       | V-2 and/or 1099-MISO compensation   | C and/or 1099-NEC                   | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns<br>(B)(i)-(D) | (F) Compensation in column (B)            |  |
|-----------------------|------|--------------------------|-------------------------------------|-------------------------------------|-----------------------------------|-------------------------|------------------------------------|---|--|
| (A) Name and Title    |      | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation                      |                         |                                    | reported as deferred<br>on prior Form 990 |  |
| (1) SCOTT DISHONG     | (i)  | 192,801.                 | 46,750.                             | 31,231.                             | 957.                              | 1,078.                  | 272,817.                           | 0.  |  |
| PRESIDENT & CEO       | (ii) | 0.                       | 0.                                  | 0.                                  | 0.                                | 0.                      | 0,                                 | 0.  |  |
| (2) JENNIFER GETSCH   | (i)  | 131,993.                 | 13,000.                             | 0.                                  | 6,608.                            | 9,166.                  | 160,767.                           | 0.  |  |
| CHIEF PROGRAM OFFICER | (ii) | 0.                       | 0.                                  | 0.                                  | 0.                                | 0.                      | 0.                                 | 0.  |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |  |
|                       | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |  |

| Part III   Supplemental Information  |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
| PART I, LINE 7:  |
| BONUSES ARE BASED ON DISCRETION BY THE BOARD.  |
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## SCHEDULE M (Form 990)

### **Noncash Contributions**

OMB No. 1545-0047

2023

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

|     | MAKE-A-WISH FOUNDATION OF COLORADO |                                       |                               |   | 74-2273004  |             |       |                   |                                     |     |    |
|-----|------------------------------------|---------------------------------------|-------------------------------|---|---|-------------|-------|-------------------|-------------------------------------|-----|----|
| Par | tl Ty                              | oes of Property                       |                               |   |   |             |       |                   |                                     |     |    |
|     |                                    |                                       | (a)<br>Check if<br>applicable | (b)<br>Number of<br>contributions or<br>items contributed | (c) Noncash contrib amounts reporte Form 990, Part VIII | ed on       | n     | Method oncash con | (d)<br>of determin<br>itribution ar | •   | S  |
| 1   | Art - Works                        | of art                                |                               |   |   |             |       |                   |                                     |     |    |
| 2   | Art - Histor                       | ical treasures                        |                               |   |   |             |       |                   |                                     |     |    |
| 3   | Art - Fraction                     | onal interests                        |                               |   |   |             |       |                   |                                     |     |    |
| 4   |                                    | publications                          |                               |   |   |             |       |                   |                                     |     |    |
| 5   |                                    | nd household goods                    |                               |   |   |             |       |                   |                                     |     |    |
| 6   |                                    | ther vehicles                         |                               |   |   |             |       |                   |                                     |     |    |
| 7   |                                    | planes                                |                               |   |   |             |       |                   |                                     |     |    |
| 8   |                                    | property                              |                               |   |   |             |       |                   |                                     |     |    |
| 9   |                                    | Publicly traded                       | X                             | 3   | 1   | L4,440.     | FMV   |                   |                                     |     |    |
| 10  | Securities                         | Closely held stock                    |                               |   |   |             |       |                   |                                     |     |    |
| 11  | Securities                         | Partnership, LLC, or                  |                               |   |   |             |       |                   |                                     |     |    |
|     | trust intere                       | sts                                   |                               |   |   |             |       |                   |                                     |     |    |
| 12  | Securities                         | Miscellaneous                         |                               |   |   |             |       |                   |                                     |     |    |
| 13  | Qualified c                        | onservation contribution -            |                               |   |   |             |       |                   |                                     |     |    |
|     | Historic str                       | uctures                               |                               |   |   |             |       |                   |                                     |     |    |
| 14  | Qualified c                        | onservation contribution - Other      |                               |   |   |             |       |                   |                                     |     |    |
| 15  | Real estate                        | e - Residential                       |                               |   |   |             |       |                   |                                     |     |    |
| 16  | Real estate                        | e - Commercial                        |                               |   |   |             |       |                   |                                     |     |    |
| 17  | Real estate                        | e - Other                             |                               |   |   |             |       |                   |                                     |     |    |
| 18  | Collectible                        | S                                     |                               |   |   |             |       |                   |                                     |     |    |
| 19  | Food inver                         | tory                                  |                               |   |   |             |       |                   |                                     |     |    |
| 20  | Drugs and                          | medical supplies                      |                               |   |   |             |       |                   |                                     |     |    |
| 21  | Taxidermy                          |                                       |                               |   |   |             |       |                   |                                     |     |    |
| 22  | Historical a                       | ırtifacts                             |                               |   |   |             |       |                   |                                     |     |    |
| 23  | Scientific s                       | pecimens                              |                               |   |   |             |       |                   |                                     |     |    |
| 24  | Archeologi                         | cal artifacts                         |                               |   |   |             |       |                   |                                     |     |    |
| 25  | Other (                            | WISH-RELATED )                        | Х                             | 372   | 1,31  | L5,827.     | FMV   |                   |                                     |     |    |
| 26  | Other (                            | SPECIAL EVENTS )                      | Х                             | 4   |   | 9,142.      |       |                   |                                     |     |    |
| 27  | Other (                            | )                                     |                               |   |   |             |       |                   |                                     |     |    |
| 28  | Other (                            | )                                     |                               |   |   |             |       |                   |                                     |     |    |
| 29  | Number of                          | Forms 8283 received by the organi     | ization durinç                | g the tax year for co                                     | ontributions  |             |       |                   |                                     |     |    |
|     | for which t                        | he organization completed Form 82     | 283, Part V, D                | Oonee Acknowledg  | ementL  | 29          |       |                   |                                     | 0   |    |
|     |                                    |                                       |                               |   |   |             |       |                   |                                     | Yes | No |
| 30a | -                                  | year, did the organization receive b  | -                             |   |   | -           |       | that it           |                                     |     |    |
|     |                                    | for at least 3 years from the date of |                               |   |   |             |       |                   |                                     |     |    |
|     | exempt pu                          | rposes for the entire holding period  | ?                             |   |   |             |       |                   | 30a                                 |     | X  |
| b   | If "Yes," de                       | escribe the arrangement in Part II.   |                               |   |   |             |       |                   |                                     |     |    |
| 31  |                                    | rganization have a gift acceptance    | •                             | •   | •   |             | ions? |                   | 31                                  | Х   |    |
| 32a | Does the o                         | rganization hire or use third parties | or related or                 | ganizations to solid                                      | cit, process, or sell r                                 | noncash     |       |                   |                                     |     |    |
|     | contributio                        | ns?                                   |                               |   |   |             |       |                   | 32a                                 |     | Х  |
| b   | If "Yes," de                       | escribe in Part II.                   |                               |   |   |             |       |                   |                                     |     |    |
| 33  | If the organ                       | nization didn't report an amount in o | column (c) fo                 | r a type of property                                      | for which column (                                      | (a) is chec | ked,  |                   |                                     |     |    |
|     | describe in                        | Part II.                              |                               |   |   |             |       |                   |                                     |     |    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2023

332142 09-11-23 Schedule M (Form 990) 2023

#### SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2023
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

MAKE-A-WISH FOUNDATION OF COLORADO

Employer identification number 74-2273004

LINE 4A, DESCRIPTION OF PROGRAM SERVICE: IT IS THE FOUNDING PRINCIPLE OF OUR VISION TO GRANT THE WISH OF EVERY ELIGIBLE CHILD, BETWEEN THE AGES OF 2 1/2 AND 18, FOR WISH KIDS, JUST THE ACT OF MAKING THEIR WISH COME TRUE CAN GIVE THEM THE COURAGE TO COMPLY WITH THEIR MEDICAL TREATMENTS. WITH OUR WISH MAKING PROCESS WE STRIVE TO BRING A SENSE OF EXCITEMENT AND HOPE DURING EXTREMELY DIFFICULT TIMES AND DELIVER A JOYFUL LIFE CHANGING EXPERIENCE WHETHER THE WISH IS A PRINCESS PARTY, SWIM WITH THE DOLPHINS, OR THE COUNTLESS OTHER POSSIBILITIES DREAMED UP BY THE MAGICAL MIND OF A CHILD. THE MAKE-A-WISH FOUNDATION OF COLORADO GRANTED 377 LIFE CHANGING WISHES IN THE FISCAL YEAR ENDING AUGUST 31, 2024. THE TOTAL COST OF WISHES \$731,260 GRANTED FOR THE FISCAL YEAR WAS \$6,747,314. OF THIS AMOUNT, WAS CONTRIBUTED BY VARIOUS VENDORS WHO PROVIDED IN-KIND CONTRIBUTIONS SUCH AS TRAVEL AND TRAVEL SERVICES, TRANSPORTATION, LODGING, AND OTHER SERVICES AND USE OF FACILITIES TO COMPLETE A CHILD'S WISH. FOR FINANCIAL STATEMENT PURPOSES. THESE AMOUNTS ARE INCLUDED AS CONTRIBUTION REVENUE AND GRANTED WISH EXPENSE. FOR FORM 990, HOWEVER THE IRS REQUIRES THIS AMOUNT BE EXCLUDED FROM BOTH REVENUE AND EXPENSE. FORM 990, PART VI, SECTION A, LINE 1A: THE EXECUTIVE COMMITTEE SHALL CONSIST OF THE CHAIR OF THE BOARD WHO SHALL BE ITS CHAIRPERSON. THE VICE CHAIR OF THE BOARD. THE TREASURER. MEMBERS OF THE BOARD. THE EXECUTIVE COMMITTEE MAY HAVE SUCH ADDITIONAL MEMBERS OF THE BOARD OF DIRECTORS AS MAY BE ELECTED ANNUALLY BY THE BOARD OF DIRECTORS. EXCEPT AS PROHIBITED BY STATUTE. THE EXECUTIVE COMMITTEE MAY ACT ON BEHALF OF THE BOARD OF DIRECTORS WHEN THE BOARD OF DIRECTORS IS NOT

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2023

Schedule O (Form 990) 2023 Page **2** 

| Schedule O (Form 990) 2023  | Page 2                                    |
|---|---|
| Name of the organization  MAKE-A-WISH FOUNDATION OF COLORADO                | Employer identification number 74-2273004 |
| IN SESSION. THE EXECUTIVE COMMITTEE SHALL REPORT ITS ACTIONS TO THE BOARD   |   |
| OF DIRECTORS AT EACH REGULAR MEETING OF THE BOARD OF DIRECTORS. THE         |   |
| EXECUTIVE COMMITTEE SHALL SUBMIT TO THE BOARD OF DIRECTORS FOR ITS          |   |
| CONSIDERATION RESOLUTIONS CONCERNING ANY UNUSUAL OR EXTRAORDINARY MATTERS   |   |
| AFFECTING THE OPERATIONS OF THE CORPORATION. THIS DELEGATION OF AUTHORITY   |   |
| TO THE EXECUTIVE COMMITTEE SHALL NOT OPERATE TO RELIEVE THE BOARD OF        |   |
| DIRECTORS OR ANY MEMBER OF THE BOARD OF DIRECTORS FROM ANY RESPONSIBILITY   |   |
| IMPOSED BY LAW. RULES GOVERNING PROCEDURES FOR MEETINGS OF THE EXECUTIVE    |   |
| COMMITTEE SHALL BE AS ESTABLISHED BY THE BOARD OF DIRECTORS, OR IN THE      |   |
| ABSENCE THEREOF, BY THE EXECUTIVE COMMITTEE ITSELF.                         |   |
|   |   |
| FORM 990, PART VI, SECTION A, LINE 2:                                       |   |
| MICHAEL WAGNER AND MARLEY WAGNER HAVE A FAMILY RELATIONSHIP.                |   |
|   |   |
| FORM 990, PART VI, SECTION B, LINE 11B:                                     |   |
| THE FORM 990 IS REVIEWED BY THE FOUNDATION'S CEO AND LEADERSHIP TEAM. THE   |   |
| FORM 990 IS THEN REVIEWED BY THE ORGANIZATION'S FINANCE AND EXECUTIVE       |   |
| COMMITTEE. SUBSEQUENT TO THE COMMITTEE'S FINAL APPROVAL, A COPY OF THE FORM |   |
| 990 IS PROVIDED TO ALL VOTING MEMBERS OF THE BOARD PRIOR TO FILING WITH THE |   |
| INTERNAL REVENUE SERVICE.   |   |
|   |   |
| FORM 990, PART VI, SECTION B, LINE 12C:                                     |   |
| THE FOUNDATION ADHERES TO A CONFLICT OF INTEREST AND ETHICS POLICY PROVIDED |   |
| BY THE MAKE-A-WISH FOUNDATION OF AMERICA, APPLICABLE TO ALL OFFICERS,       |   |
| EMPLOYEES, BOARD MEMBERS, AND VOLUNTEERS. EACH INDIVIDUAL IS REQUIRED TO    |   |
| SIGN A CONFLICT OF INTEREST AND ETHICS STATEMENT UPON THEIR HIRE, ELECTION, |   |
| OR COMMENCEMENT OF VOLUNTEER SERVICE AND RENEW IT ANNUALLY THEREAFTER.      |   |
| SIGNED STATEMENTS ARE SUBMITTED TO AND REVIEWED BY THE VOLUNTEER            |   |

Schedule O (Form 990) 2023 Page **2** 

| Schedule O (Form 990) 2023  | Page 2                                    |
|---|---|
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| COORDINATOR FOR VOLUNTEERS, AND BY THE CEO FOR STAFF AND BOARD MEMBERS. THE |   |
| CEO IS RESPONSIBLE FOR MONITORING THE REVIEW PROCESS. WHEN A POTENTIAL      |   |
| CONFLICT OF INTEREST IS IDENTIFIED, THE CEO DETERMINES THE NATURE OF THE    |   |
| CONFLICT THROUGH VERBAL OR WRITTEN COMMUNICATION WITH THE INDIVIDUAL        |   |
| INVOLVED. THE CONFLICT IS THEN FULLY DISCLOSED TO THE BOARD OF DIRECTORS,   |   |
| AND THE INDIVIDUAL IN QUESTION IS REQUIRED TO RECUSE THEMSELVES FROM        |   |
| DISCUSSIONS AND DECISIONS RELATED TO THE MATTER. BASED ON THE               |   |
| RECOMMENDATIONS OF THE BOARD, APPROPRIATE ACTIONS ARE IMPLEMENTED, WHICH    |   |
| MAY INCLUDE TERMINATION OF SERVICE. THIS PROCESS ENSURES TRANSPARENCY AND   |   |
| INTEGRITY IN ALL ASPECTS OF THE FOUNDATION'S OPERATIONS.                    |   |
|   |   |
| FORM 990, PART VI, SECTION B, LINE 15:                                      |   |
| THE PRESIDENT & CEO'S COMPENSATION IS TYPICALLY DETERMINED BY AN            |   |
| INDEPENDENT COMMITTEE OF THE BOARD OF DIRECTORS TO ENSURE FAIRNESS AND      |   |
| TRANSPARENCY. THE COMMITTEE REVIEWS COMPREHENSIVE COMPARABILITY DATA,       |   |
| INCLUDING SALARY SURVEYS, LOCAL AND NATIONAL BENCHMARKING STUDIES, AND      |   |
| NONPROFIT SECTOR ANALYSES, TAILORED TO THE ORGANIZATION'S SIZE, BUDGET, AND |   |
| LOCATION. SOURCES OFTEN INCLUDE INDUSTRY-SPECIFIC ORGANIZATIONS AND         |   |
| PLATFORMS SUCH AS CHARITY NAVIGATOR OR GUIDESTAR.                           |   |
|   |   |
| THE DECISION-MAKING PROCESS IS CAREFULLY DOCUMENTED TO ENSURE COMPLIANCE    |   |
| AND ACCOUNTABILITY. DOCUMENTATION INCLUDES THE TERMS OF THE COMPENSATION    |   |
| PACKAGE, THE DATE OF APPROVAL, THE NAMES OF COMMITTEE MEMBERS INVOLVED,     |   |
| VOTING RECORDS, AND DETAILS OF THE COMPARABILITY DATA USED. THIS PROCESS    |   |
| ENSURES THE PRESIDENT & CEO'S COMPENSATION ALIGNS WITH THE ORGANIZATION'S   |   |
| MISSION, MARKET STANDARDS, AND FINANCIAL CAPACITY WHILE MAINTAINING         |   |
| STAKEHOLDER TRUST.  |   |
|   |   |

Schedule O (Form 990) 2023 Page **2** 

| Schedule O (Form 990) 2023  | Page 2                                    |
|---|---|
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| THE PRESIDENT & CEO DETERMINES THE COMPENSATION OF OFFICERS AND KEY         |   |
| EMPLOYEES USING COMPARABILITY DATA, SUCH AS SALARY SURVEYS AND BENCHMARKING |   |
| STUDIES, TAILORED TO THE ORGANIZATION'S SIZE, BUDGET, AND LOCATION. THE     |   |
| DECISION IS REVIEWED AND, WHEN NECESSARY, APPROVED BY AN INDEPENDENT BOARD  |   |
| COMMITTEE TO ENSURE FAIRNESS AND ALIGNMENT WITH MARKET STANDARDS AND        |   |
| DOCUMENTED ACCORDINGLY.   |   |
|   |   |
| FORM 990, PART VI, SECTION C, LINE 19:                                      |   |
| THE ORGANIZATION MAKES THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY |   |
| AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.              |   |
|   |   |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:                           |   |
| CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS 4,839.                         |   |
| CHANGE IN VALUE OF BENEFICIAL INTEREST HELD BY OTHERS 76,498.               |   |
| TOTAL TO FORM 990, PART XI, LINE 9 81,337.                                  |   |
|   |   |
| FORM 990, PART XI, LINE 8   |   |
| THE PRIOR PERIOD ADJUSTMENT PRESENTED IN THE FINANCIAL STATEMENT OF         |   |
| ACTIVITIES IS A RESULT OF A BENEFICIAL INTEREST IN FUNDS HELD BY OTHERS     |   |
| THAT WAS NOT PROPERLY RECORDED IN THE PRIOR YEAR. OPENING NET ASSETS        |   |
| HAVE BEEN RESTATED TO INCREASE THE DONOR-RESTRICTED NET ASSETS ON THE       |   |
| FINANCIAL STATEMENTS.   |   |
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#### Form **8868**

(Rev. January 2024)

#### Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Part I - Identification Name of exempt organization, employer, or other filer, see instructions. Taxpayer identification number (TIN) Type or **Print** MAKE-A-WISH FOUNDATION OF COLORADO 74-2273004 File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filina vour 7951 EAST MAPLEWOOD AVENUE, 126 return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. GREENWOOD VILLAGE, CO 80111 Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1 Application Is For Return | Application Is For Return Code Code Form 990 or Form 990-EZ 01 Form 4720 (other than individual) 09 Form 4720 (individual) 03 Form 5227 10 Form 990-PF 04 Form 6069 11 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 8870 12 Form 990-T (trust other than above) 06 Form 5330 (individual) 13 07 Form 5330 (other than individual) 14 Form 990-T (corporation) Form 1041-A 80 After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330. • If this application is for an extension of time to file Form 5330, you must enter the following information. Plan Name Plan Number Plan Year Ending (MM/DD/YYYY) Part II - Automatic Extension of Time To File for Exempt Organizations (see instructions) The books are in the care of <code>JEFF KREBS</code> 7951 EAST MAPLEWOOD AVENUE, 126 - GREENWOOD VILLAGE, CO 80111 Telephone No. 303-750-9474 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box ..... and attach a list with the names and TINs of all members the extension is for. , 20 25 I request an automatic 6-month extension of time until JULY 15 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year 20 SEP 1 , 20 <sup>23</sup> , and ending AUG 31 , 2024 」 tax year beginning Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3h Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Зс

For Privacy Act and Paperwork Reduction Act Notice, see instructions.