** PUBLIC DISCLOSURE COPY

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2022 calendar year, or tax year beginning SEP 1 and ending AUG 31 Check if applicable: C Name of organization D Employer identification number MAKE-A-WISH FOUNDATION OF CONNECTICUT Address change Name change 22-2710919 Doing business as Initial return E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite Final return/ termin-ated 56 COMMERCE DRIVE 203-261-9044 7,698,156. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return TRUMBULL, CT 06611 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: PAMELA KEOUGH Yes X No for subordinates? SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: X 501(c)(3) 501(c) ((insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions J Website: CT.WISH.ORG H(c) Group exemption number K Form of organization: X Corporation Trust Association Other L Year of formation: 1986 M State of legal domicile: CT Part I Summary TOGETHER WE CREATE Briefly describe the organization's mission or most significant activities: Activities & Governance LIFE-CHANGING WISHES FOR CHILDREN WITH CRITICAL ILLNESSES 2 if the organization discontinued its operations or disposed of more than 25% of its net assets. 23 3 Number of voting members of the governing body (Part VI, line 1a) 3 23 Number of independent voting members of the governing body (Part VI, line 1b) 4 4 24 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 300 6 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 6,005,012. 5,702,981, Contributions and grants (Part VIII, line 1h) 8 Revenue 900 0. Program service revenue (Part VIII, line 2g) -75,591. 495,741 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) -36,906 -6,282. 11 6,162,716 5,923,139. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 1,859,864 2,523,767. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 1,796,985. 2,043,427. 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) 34 637. **b** Total fundraising expenses (Part IX, column (D), line 25) 1,325,475. 1,510,250. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 4,982,324. 6,112,081. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 1,180,392. -188,942. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 5 14,322,797 14,057,681. Total assets (Part X, line 16) 2,593,258 2,644,982. 21 Total liabilities (Part X, line 26) 三年 11,729,539. 11,412,699. Net assets or fund balances. Subtract line 21 from line 20 ... Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declar and his inference (other than officer) is based on all information of which preparer has any knowledge. 3/15/2024 Pamela Keougl Signature of officer Date Sign -508B4D8BBB3B448. PAMELA KEOUGH, PRESIDENT & CEO Here Type or print name and title Date PTIN Check Print/Type preparer's name Preparer's signature MELISSA HANGSLEBEN MELISSA HANGSLEBEN 03/15/24 P02087031 Paid Firm's name CLIFTONLARSONALLEN LLP 41-0746749 Preparer Firm's EIN 20 EAST THOMAS ROAD, SUITE 2300 Use Only Firm's address Phone no. (602) 266-2248 PHOENIX, AZ 85012 Yes May the IRS discuss this return with the preparer shown above? See instructions No

MAKE-A-WISH FOUNDATION OF CONNECTICUT

| Form Pa | rt III Statement of Program Service Accomplishments | Page ∠ |
|------------|--|-----------------------|
| . u | Check if Schedule O contains a response or note to any line in this Part III | X |
| 1 | Briefly describe the organization's mission: | |
| | THE MAKE-A-WISH FOUNDATION OF CONNECTICUT CREATES LIFE-CHANGING WISHES | |
| | FOR CHILDREN WITH CRITICAL ILLNESSES. | |
| | | |
| | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the | _ |
| | prior Form 990 or 990-EZ? | Yes X No |
| | If "Yes," describe these new services on Schedule O. | . — |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes X No |
| | If "Yes," describe these changes on Schedule O. | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by experiences. | |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expensions are required to report the amount of grants and allocations to others, the total expensions are required to report the amount of grants and allocations to others, the total expensions are required to report the amount of grants and allocations to others, the total expensions are required to report the amount of grants and allocations to others, the total expensions are required to report the amount of grants and allocations to others, the total expensions are required to report the amount of grants and allocations to others, the total expensions are required to report the amount of grants and allocations to others, the total expensions are required to report the amount of grants and allocations to others. | ses, and |
| _ | revenue, if any, for each program service reported. | |
| 4a | (Code:) (Expenses \$ | 0. |
| | SEE SCHEDULE O. | |
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| 4b | (Code:) (Expenses \$ including grants of \$) (Revenue \$ |) |
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| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$ |) |
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| 4d | Other program services (Describe on Schedule O.) | |
| | (Expenses \$ including grants of \$) (Revenue \$) | |
| 4e | Total program service expenses 4,313,032. | |
| | | orm 990 (2022) |

TNC 22-2710919 Form 990 (2022)

<u> Page</u> **3** Part IV | Checklist of Required Schedules Yes No 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? Х If "Yes," complete Schedule A 2 Х Is the organization required to complete Schedule B, Schedule of Contributors? See instructions Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for Х 3 public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect Х during the tax year? If "Yes," complete Schedule C, Part II 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to Х provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Х Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete X 8 Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? Х 9 If "Yes," complete Schedule D, Part IV Did the organization, directly or through a related organization, hold assets in donor-restricted endowments X or in quasi endowments? If "Yes," complete Schedule D, Part V 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X, a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, 11a Х Part VI b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Х 11b c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total Х assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in X 11d Part X, line 16? If "Yes," complete Schedule D, Part IX Х 11e e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes." complete Schedule D. Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete Х Schedule D, Parts XI and XII 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? X If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Х Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 **14a** Did the organization maintain an office, employees, or agents outside of the United States? 14a Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 Х or more? If "Yes," complete Schedule F, Parts I and IV 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any 15 Х foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

complete Schedule G, Part III 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions

1c and 8a? If "Yes," complete Schedule G, Part II

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II

Form 990 (2022)

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| Pa | T IV Checklist of Required Schedules (continued) | | | |
|-------------|--|--|------|----|
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | х | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current | | | |
| 20 | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | · · | 23 | х | |
| 24.5 | Schedule J | 25 | | |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | 04- | | х |
| | Schedule K. If "No," go to line 25a | 24a | | |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | Х |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | Х |
| | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If | | | |
| | "Yes," complete Schedule L, Part IV | 28c | | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Х | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i> | | | |
| - | Schedule N, Part II | 32 | | х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| - | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | Х |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| ٠. | Part V, line 1 | 34 | | х |
| 35 = | | 35a | | X |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | 554 | | |
| J | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | 555 | | |
| 50 | If "Yes," complete Schedule R, Part V, line 2 | 36 | | Х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| 5, | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | х |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | -51 | | |
| 30 | Note: All Form 990 filers are required to complete Schedule O | 38 | х | |
| Pai | t V Statements Regarding Other IRS Filings and Tax Compliance | 1 00 | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | | | Yes | No |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 45 | | . 55 | |
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0 | | | |
| | | | | |
| _ | (gambling) winnings to prize winners? | 1c | х | |
| | | | 222 | |

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Form 990 (2022) INC. 22-2710919 Page 5

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| Par | Statements Regarding Other IRS Fillings and Tax Compliance (continued) | | | |
|--------|--|-----------|-----|--------------|
| | | | Yes | No |
| | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | |
| | The die for the defender year chaing with a within the year develor by this retain. | 4 | | |
| | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Х | |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | Х |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | l |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | <u>4a</u> | | Х |
| | If "Yes," enter the name of the foreign country | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | ١., |
| | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | X |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Х |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | |
| | any contributions that were not tax deductible as charitable contributions? | <u>6a</u> | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | |
| _ | were not tax deductible? | 6b | | |
| | Organizations that may receive deductible contributions under section 170(c). | | v | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor' | | X | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | _ A | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | x |
| | to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year 7d | 7c | | A |
| | | 70 | | х |
| e • | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e 7f | | X |
| t | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| _ | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 79 7h | | |
| | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | 7 | | |
| Ū | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| | Section 501(c)(7) organizations. Enter: | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | |
| | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders 11a | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources against | | | |
| | amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | |
| | organization is licensed to issue qualified health plans | | | |
| | Enter the amount of reserves on hand | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Х |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 14b | | |
| | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | |
| | excess parachute payment(s) during the year? | 15 | | Х |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | |
| | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | Х |
| | If "Yes," complete Form 4720, Schedule O. | | | |
| | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | 17 | | |
| | If "Yes," complete Form 6069. | | | |

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|---|-------------|---------|-----|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 23 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | х |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | 3 | | х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | | Х |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | x |
| h | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| - | persons other than the governing body? | 7b | | x |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | 1.5 | | |
| | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | - 00 | | |
| 5 | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | | x |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | (This Section B requests information about policies not required by the internal nevenue code.) | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | 100 | Х |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | 100 | | |
| - | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | |
| | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | 12.0 | | |
| · | on Schedule O how this was done | 12c | х | |
| 13 | | 13 | Х | |
| 14 | Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | 17 | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| • | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| | Other officers or key employees of the organization | 15b | Х | |
| b | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | 130 | | |
| 162 | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| 104 | | 16a | | х |
| h | taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | 104 | | |
| b | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Sec | tion C. Disclosure | 100 | | |
| 17 | List the states with which a copy of this Form 990 is required to be filedCT | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)) | - Only/ | availal | hle |
| 10 | for public inspection. Indicate how you made these available. Check all that apply. | orny) | avallal | DIC |
| | | | | |
| 10 | | lfinon | oial | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | i iii iai l | Jiai | |
| 20 | statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records PAMELA KEOUGH - 203-261-9044 | | | |
| | FAMELA RECOGN - 203-201-9044 | | | |

<u> Page</u> **7** Form 990 (2022)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

| r | | | | | | | | |
|-----|-------------------|----------------------------|-----------------|--------------|----------------|-------------------|----------|------------|
| - 1 | Check this hox is | f neither the organization | nor any related | organization | compensated an | v current officer | director | or trustee |

| (A) | (B) | | | | C) | | | (D) | (E) | (F) |
|--|---------------|-------------------------------|----------------------|---------|--------------|---------------------------------|--------|-----------------|-----------------|------------------------|
| Name and title | Average | | | Pos | | 1 | | Reportable | Reportable | Estimated |
| Name and the | hours per | | not c | | | | | compensation | compensation | amount of |
| | week | | cer ar | | | | | from | from related | other |
| | (list any | ctor | | | | | | the | organizations | compensation |
| | hours for | r dire | | | | pa | | organization | (W-2/1099-MISC/ | from the |
| | related | tee o | ustee | | | ensat | | (W-2/1099-MISC/ | 1099-NEC) | organization |
| | organizations | al trus | nal tr | | loyee | omp. | | 1099-NEC) | | and related |
| | below | ndividual trustee or director | nstitutional trustee | Officer | Key employee | Highest compensated employee | Former | | | organizations |
| (4) | line) | <u>n</u> | lus | #0 | Ke | 훈 | 윤 | | | |
| (1) PAMELA KEOUGH | 40.00 | - | | | | | | 200 200 | _ | 05 050 |
| PRESIDENT AND CEO | 40.00 | | | Х | | | | 222,398. | 0. | 25,250. |
| (2) TARA NAVARA | 40.00 | - | | 1,, | | | | 154 000 | _ | F 751 |
| CHIEF DEVELOPMENT OFFICER | 40.00 | | | Х | | | | 154,000. | 0. | 5,751. |
| (3) CATHY LAPORTA | 40.00 | - | | 1,, | | | | 122 022 | _ | 10 100 |
| CHIEF OPERATING OFFICER | 40.00 | | | Х | | | | 122,822. | 0. | 12,120. |
| (4) KIM PUGH | 40.00 | - | | | | ,, | | 110 400 | _ | 10 250 |
| MAJOR GIFTS OFFICER (5) KIMBERLY SMITH | 40.00 | | | | | Х | | 119,482. | 0. | 12,359. |
| DR OF CORP AND COMMUNITY GIVING | 40.00 | - | | | | x | | 100 240 | 0. | 17 002 |
| (6) TRACEY YURKO | 3.00 | | | | | _ | | 100,348. | ٠. | 17,093. |
| CHAIR | 3.00 | x | | x | | | | 0. | 0. | 0. |
| (7) PAUL STEVELMAN | 2.00 | Α. | | Δ. | | | | 0. | · · | •• |
| VICE CHAIR | 2.00 | х | | x | | | | 0. | 0. | 0. |
| (8) TARA CARRARO | 2,00 | | | | | | | | <u> </u> | • |
| VICE CHAIR (THRU 10/22) | | х | | x | | | | 0. | 0. | 0. |
| (9) KIM ANDERSON | 3.00 | | | | | | | | | |
| TREASURER | | х | | х | | | | 0. | 0. | 0. |
| (10) WILLIAM FEHER | 3.00 | | | | | | | | | |
| TREASURER (THRU 2/23) | | х | | х | | | | 0. | 0. | 0. |
| (11) JEFFREY FUHRMAN | 2.00 | | | | | | | | | |
| SECRETARY | | х | | х | | | | 0. | 0. | 0. |
| (12) STEVEN BROWN | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (13) MICHAEL DAGLIO | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (14) ALYSSA HARVEY DAWSON | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (15) ROBIN HAYES | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (16) THOMAS JANKOVICH | 1.00 |] | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (17) DR KERRY MOSS | 2.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| 232007 12-13-22 | | | | | | | | | | Form 990 (2022) |

| Part VII Section A Officers Directors Trust | | | | | | la | | | - / ./ . | | | ı ag | C C |
|--|--|--------------------------------|-----------------------|---------------|-------------------------|------------------------------|-------------------|---|---|---------|--------------------|-----------------------------------|------------|
| Occilon A. Onicers, Directors, Trustees, Rey Emple | | | (C) | | | | | | ' | Т | | (F) | |
| (A) Name and title | (B) Average hours per week | box | not cl | Pos heck i | ition more rson i | than of s both or/trus | n an | (D) Reportable compensation from | (E) Reportable compensation from related | ۱ ا | Est am | (F) imated ount of other | |
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC/ 1099-NEC) | organizations (W-2/1099-MIS 1099-NEC) | | fro orga and | ensation the inization related | n I |
| (18) JOHN PAPA | 1.00 | _ | _ | _ | _ | - ŭ | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | | 0. | | | 0. |
| (19) REGINA RUSH-KITTLE | 1.00 | | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | | 0. | | | 0. |
| (20) ROBYN WHITTINGHAM | 2.00 | | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | | 0. | | | 0. |
| (21) STEVE WOLOWITZ | 2.00 | | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | | 0. | | | 0. |
| (22) DEAN KIMBER | 2.00 | | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | | 0. | | | 0. |
| (23) KIMBERLY LUMIA | 2.00 | | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | | 0. | | | 0. |
| (24) MELISSA SKOTTEGAARD | 1.00 | | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | | 0. | | | 0. |
| (25) NIALL BYRNE | 2.00 | | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | | 0. | | | 0. |
| (26) ANNE TSENG | 1.00 | | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | | 0. | | | 0. |
| 1b Subtotal | | | | | | | | 719,050. | | 0. | | 72,5 | |
| c Total from continuation sheets to Part VII | | | | | | | | 0. | | 0. | | | 0. |
| d Total (add lines 1b and 1c) | | | | | | | | 719,050. | | 0. | | 72,5 | 73. |
| Total number of individuals (including but no compensation from the organization | ot limited to th | ose | liste | d ab | ove | e) wh | o re | eceived more than \$100,0 | 000 of reportable | | 1. | | 5 |
| | | | | | | | | | | | | Yes I | No |
| 3 Did the organization list any former officer, | • | - | • | • | • | | _ | | • | | | | X |
| line 1a? If "Yes," complete Schedule J for su | | | | | | | | | | | 3 | | Δ |
| 4 For any individual listed on line 1a, is the su | • | | | | | | | • | • | | | х | |
| and related organizations greater than \$150Did any person listed on line 1a receive or a | | | | | | | | | | | 4 | - | |
| rendered to the organization? If "Yes," com | • | | | | • | | | • | | | 5 | | X |
| Section B. Independent Contractors | <u> Diete Scheaule</u> | 9 J T | or su | icn į | oers | on . | | | | | <u>J</u> | ' | |
| Complete this table for your five highest cor | mnensated inc | lene | nder | nt co | ntr | acto | re th | nat received more than \$ | 100 000 of comp | encati | on froi | m | |
| the organization. Report compensation for t | | | | | | | | | | Crisati | 011 1101 | " | |
| (A) | ne calendar y | Jui C | , ruii | <u>19 W</u> | 1011 | <u> </u> | | (B) | <u> </u> | | (C) |) | |
| Name and business | NO | NE | | | | | Description of se | ervices | Co | mpen | sation | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | — | | | |
| | | | | | | | | | | | | | |
| | | | | _ | | | | | | | | | _ |
| | | | | | | | | | | | | | |

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

SEE PART VII, SECTION A CONTINUATION SHEETS

MAKE-A-WISH FOUNDATION OF CONNECTICUT

Form 990 INC. 22-2710919

| Form 990 INC. | | | | | | | | | 22-27109 | 919 |
|--|--|------------------|-----------------------|---------|--------------|------------------------------|---------------|--|--|--|
| Part VII Section A. Officers, Directors, Tru | stees, Key En | nplo | yee | s, aı | nd H | lighe | est (| Compensated Employe | es (continued) | |
| (A) Name and title | (B) Average | verage Position | | | | | | (D) Reportable | (E) Reportable compensation | (F) Estimated |
| | hours per week (list any hours for related organizations below line) | stee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former Former | compensation from the organization (W-2/1099-MISC) | compensation from related organizations (W-2/1099-MISC) | amount of other compensation from the organization and related organizations |
| 27) ANDREW PHILLIP DIRECTOR | 2.00 | х | | | | | | 0. | 0. | , |
| 28) SONJA NARCISSE | 1.00 | Λ | | | | | | 0. | 0. | (|
| DIRECTOR | 1.00 | х | | | | | | 0. | 0. | |
| (29) SHERRI DAVIS-GOOGE | 1.00 | Α_ | | | | | | 0. | 0. | (|
| DIRECTOR | 1.00 | х | | | | | | 0. | 0. | (|
| (30) BROOKS BORCHERDING | 1.00 | ^ | | | | | | 0. | 0. | <u>'</u> |
| DIRECTOR | 1.00 | х | | | | | | 0. | 0. | |
| (31) SARAH CUMMINS | 1.00 | | | | | | | 0. | 0. | |
| DIRECTOR (THRU 2/23) | 1.00 | х | | | | | | 0. | 0. | |
| (32) MICHELLE WILSON | 1.00 | | | | | | | | | |
| DIRECTOR (THRU 12/22) | | х | | | | | | 0. | 0. | |
| | | | | | | | | | | |
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| | | | | | | | | | | |

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) Revenuè excluded Total revenue Related or exempt Unrelated from tax under function revenue business revenue sections 512 - 514 722. Contributions, Gifts, Grants and Other Similar Amounts 1a 1 a Federated campaigns 1b **b** Membership dues 945,209. c Fundraising events 1c d Related organizations 1d 288,628. e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 4,770,453 1f 1,441,792 g Noncash contributions included in lines 1a-1f 6,005,012 h Total. Add lines 1a-1f **Business Code** 2 a Program Service f All other program service revenue g Total. Add lines 2a-2f Investment income (including dividends, interest, and 172,859 172,859 other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents 6b **b** Less: rental expenses ... c Rental income or (loss) d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 1,138,604. 100,000. assets other than inventory b Less: cost or other basis 1,133,751. 353,303 Other Revenue and sales expenses 7с -253,303, c Gain or (loss) 4,853. -248,450. -248,450. d Net gain or (loss) 8 a Gross income from fundraising events (not 945,209. of including \$ contributions reported on line 1c). See Part IV, line 18 280,976. **b** Less: direct expenses 287,963. -6,987 -6,987. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns 10a and allowances **b** Less: cost of goods sold c Net income or (loss) from sales of inventory **Business Code** 11 a OTHER REVENUE 900099 705 705. b d All other revenue e Total. Add lines 11a-11d 5,923,139. -81,873. 12 Total revenue. See instructions

232009 12-13-22

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) Do not include amounts reported on lines 6b. Total expenses Management and general expenses Program service Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 2,523,767 2,523,767 individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 418,091 trustees, and key employees 229,532. 57,697. 130,862. Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 1,378,091 Other salaries and wages 756,572. 190,176. 431,343. 7 Pension plan accruals and contributions (include 5,591 section 401(k) and 403(b) employer contributions) 40,516 22,243. 12,682. 65,949 36,206, 9,101 20,642. Other employee benefits 9 140,780. 77,288. 19,428 44,064. 10 Payroll taxes Fees for services (nonemployees): 36,766 4,333 8,518 23,915. Management а Legal 79,777. 3,384. 74,463 1,930. Accounting Lobbying 34,637 34,637. Professional fundraising services. See Part IV, line 17 Investment management fees 37,716. 37,716. Other. (If line 11g amount exceeds 10% of line 25, 155,996 55,836. 71,278 28,882. column (A), amount, list line 11g expenses on Sch O.) 3,971 756 3,215. Advertising and promotion 12 97,509. 123,368. 22,184 243,061 13 Office expenses 64,062, 17,389 25,093. 21,580. Information technology 14 Royalties 15 106,177 58,292, 14,652 33,233. 16 Occupancy 22,513, 3,753, 15,361 3,399. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 15,675. 13,194 44,193. 73,062. Conferences, conventions, and meetings 19 68,552. 37,635. 9,460 21,457. 20 Payments to affiliates 21 187,275 102,814, 25,844 58,617. 22 Depreciation, depletion, and amortization 4,702 366. 5,712. 644 23 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) CHAPTER DUES 348,432. 243,902, 48,781 55,749. MERCHANT FEES 38,449 38,449. BAD DEBT EXPENSE 36,500. 36,500. С MEMBERSHIP DUES 2,229. 399. 12 1,818. All other expenses е 6,112,081 654,007 1,145,042. Total functional expenses. Add lines 1 through 24e 4,313,032 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

| ı a | ILΑ | Check if Schedule O contains a response or | note to an | v line in this Part X | | | |
|-----------------------------|-----|---|--------------|-----------------------|--------------------------|------------|--------------------|
| | | Oncor ii Ochodule O contains a response of | note to an | y line in this rateX | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 349,505. | 1 | 213,094. |
| | 2 | Savings and temporary cash investments | 560,930. | 2 | 902,417. | | |
| | 3 | Pledges and grants receivable, net | | 1,867,347. | 3 | 836,018. | |
| | 4 | Accounts receivable, net | | | 4 | 809. | |
| | 5 | Loans and other receivables from any curren | | | | | |
| | | trustee, key employee, creator or founder, su | ıbstantial d | contributor, or 35% | | | |
| | | controlled entity or family member of any of t | | 5 | | | |
| | 6 | Loans and other receivables from other disqu | | | | | |
| | | under section 4958(f)(1)), and persons descri | bed in sec | tion 4958(c)(3)(B) | | 6 | |
| s | 7 | Notes and loans receivable, net | | | | 7 | |
| Assets | 8 | Inventories for sale or use | 4,096. | 8 | | | |
| As | 9 | Prepaid expenses and deferred charges | | | 173,186. | 9 | 214,607. |
| | 10a | Land, buildings, and equipment: cost or other | 1 | | | | |
| | | basis. Complete Part VI of Schedule D | l l | 7,839,146. | | | |
| | b | Less: accumulated depreciation | | 510,083. | 7,357,447. | 10c | 7,329,063. |
| | 11 | Investments - publicly traded securities | | | 3,755,214. | 11 | 4,263,539. |
| | 12 | Investments - other securities. See Part IV, lir | | | · · · | 12 | |
| | 13 | Investments - program-related. See Part IV, li | | | 13 | | |
| | 14 | Intangible assets | | 14 | | | |
| | 15 | Other assets. See Part IV, line 11 | 255,072. | 15 | 298,134. | | |
| | 16 | Total assets. Add lines 1 through 15 (must e | 14,322,797. | 16 | 14,057,681. | | |
| | 17 | Accounts payable and accrued expenses | | | 356,096. | 17 | 384,155. |
| | 18 | Grants payable | | | · | 18 | · |
| | 19 | Deferred revenue | | | 11,145. | 19 | 54,162. |
| | 20 | Tax-exempt bond liabilities | | | · | 20 | · |
| | 21 | Escrow or custodial account liability. Comple | | | | 21 | |
| " | 22 | Loans and other payables to any current or f | | | | | |
| Liabilities | | trustee, key employee, creator or founder, su | | | | | |
| ij | | controlled entity or family member of any of t | | | | 22 | |
| <u>.e</u> | 23 | Secured mortgages and notes payable to un | | 2,174,842. | 23 | 2,081,060. | |
| | 24 | Unsecured notes and loans payable to unrela | , , | 24 | , , | | |
| | 25 | Other liabilities (including federal income tax, | | | | | |
| | | parties, and other liabilities not included on li | | | | | |
| | | of Schedule D | | | 51,175. | 25 | 125,605. |
| | 26 | | | | 2,593,258. | 26 | 2,644,982. |
| | | Organizations that follow FASB ASC 958, | | | , , | | , , |
| es | | and complete lines 27, 28, 32, and 33. | | | | | |
| JI. | 27 | Net assets without donor restrictions | | | 10,264,268. | 27 | 10,051,485. |
| 3ali | 28 | Net assets with donor restrictions | 1,465,271. | 28 | 1,361,214. | | |
| 둳 | | Organizations that do not follow FASB AS | | | | | · |
| Ē | | and complete lines 29 through 33. | | | | | |
| ō | 29 | Capital stock or trust principal, or current fur | nds | | | 29 | |
| ets | 30 | Paid-in or capital surplus, or land, building, o | | | | 30 | |
| Ass | 31 | Retained earnings, endowment, accumulated | | | | 31 | |
| Net Assets or Fund Balances | 32 | Total net assets or fund balances | | | 11,729,539. | 32 | 11,412,699. |
| Z | 33 | Total liabilities and net assets/fund balances | | | 14,322,797. | 33 | 14,057,681. |

| Form | 1990 (2022) INC. | 22-2/1091 | 9 | Pa | ge IZ |
|------|--|-----------|----|-------|-------|
| Pa | t XI Reconciliation of Net Assets | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | X |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 5 | ,923, | 139. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 6 | ,112, | 081. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | -188, | 942. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 11 | ,729, | 539. |
| 5 | Net unrealized gains (losses) on investments | 5 | | 133, | 912. |
| 6 | Donated services and use of facilities | 6 | | -272, | 868. |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | 11, | 058. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | |
| | column (B)) | 10 | 11 | ,412, | 699. |
| Pa | t XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | |
| | | , | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule | O. | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | Х |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | basis, | | | |
| | consolidated basis, or both: | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | audit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sch | edule O. | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the | | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | За | | Х |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi | | | | |
| | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | 3h | | |

232012 12-13-22

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

MAKE-A-WISH FOUNDATION OF CONNECTICUT

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Employer identification number

| | | INC. | | | | | | | 22-2710919 | |
|----------|-------|--|---------------------------------------|--|--------------------|------------------|-----------------|----------------------|---------------------|---------|
| Pa | rt I | Reason for Public (| Charity Status. (| (All organizations must o | omplete th | nis part.) S | ee instruction | S. | | |
| Γhe | organ | ization is not a private found | ation because it is: (F | For lines 1 through 12, c | heck only | one box.) | | | | |
| 1 | | A church, convention of ch | urches, or associatio | n of churches described | l in sectio | n 170(b)(1 | I)(A)(i). | | | |
| 2 | | A school described in sect | ion 170(b)(1)(A)(ii). (| Attach Schedule E (Forn | n 990).) | | | | | |
| 3 | | A hospital or a cooperative | hospital service orga | anization described in se | ection 170 | (b)(1)(A)(ii | i). | | | |
| 4 | | A medical research organiz | ation operated in cor | njunction with a hospital | described | in sectio | n 170(b)(1)(A |)(iii). Enter | the hospital's nan | ne, |
| | | city, and state: | | | | | | | | |
| 5 | | An organization operated for | or the benefit of a col | lege or university owned | d or operate | ed by a go | vernmental u | nit describe | ed in | |
| | | section 170(b)(1)(A)(iv). (C | Complete Part II.) | | | | | | | |
| 6 | | A federal, state, or local government | vernment or governm | nental unit described in | section 17 | 70(b)(1)(A) | (v). | | | |
| 7 | Х | An organization that norma | lly receives a substar | ntial part of its support f | rom a gove | ernmental i | unit or from th | ne general į | oublic described in | า |
| | | section 170(b)(1)(A)(vi). (C | omplete Part II.) | | | | | | | |
| 8 | Щ | A community trust describe | ed in section 170(b)(| (1)(A)(vi). (Complete Par | t II.) | | | | | |
| 9 | | An agricultural research org | anization described | in section 170(b)(1)(A)(| ix) operate | ed in conju | ınction with a | land-grant | college | |
| | | or university or a non-land-g | grant college of agricu | ulture (see instructions). | Enter the i | name, city | , and state of | the college | or | |
| | | university: | | | | | | | | |
| 10 | Ш | An organization that norma | | | | | | | | |
| | | activities related to its exen | | • | | | | | - | |
| | | income and unrelated busin | | (less section 511 tax) fro | m busines | ses acquii | red by the org | janization a | ifter June 30, 197 | ٥. |
| 44 | | See section 509(a)(2). (Col | • | volv to toot for public on | fatu Caa | aastian EC | 20/21/41 | | | |
| 11 12 | H | An organization organized a An organization organized a | • | • | • | | | rny out tho | nurnoses of one o | or |
| 12 | | more publicly supported or | • | • | • | | | - | • | ,, |
| | | lines 12a through 12d that | - | | | | | | SHOOK THE BOX OH | |
| а | | Type I. A supporting orga | * * | | | | | - | aivina | |
| _ | | the supported organization | · · · · · · · · · · · · · · · · · · · | • | • | - | | | | |
| | | organization. You must o | | | | | | | | |
| b | | Type II. A supporting org | | | tion with its | s supporte | d organizatio | n(s), bv hav | vina | |
| | | control or management o | • | | | | - | | - | |
| | | organization(s). You mus | | | • | | · | | | |
| С | | Type III functionally inte | grated. A supporting | g organization operated | in connect | ion with, a | and functional | ly integrate | ed with, | |
| | | its supported organization | n(s) (see instructions) | . You must complete I | Part IV, Se | ctions A, | D, and E. | | | |
| d | | Type III non-functionally | integrated. A supp | orting organization oper | ated in co | nnection w | ith its suppor | ted organiz | zation(s) | |
| | | that is not functionally int | egrated. The organiz | ation generally must sat | isfy a distr | ibution rec | quirement and | an attentiv | /eness | |
| | | requirement (see instructi | ions). You must con | nplete Part IV, Sections | A and D, | and Part | V. | | | |
| е | | Check this box if the orga | | | | | Type I, Type | II, Type III | | |
| | | functionally integrated, or | | nally integrated supporti | ng organiz | ation. | | | | |
| 1 | | er the number of supported o | | diti(-) | | | | | | |
| g | | vide the following information (i) Name of supported | (ii) EIN | (iii) Type of organization | (iv) Is the orga | inization listed | (v) Amount of | monetary | (vi) Amount of o | ther |
| | | organization | | (described on lines 1-10 above (see instructions)) | Yes | No | support (see ir | structions) | support (see instru | ctions) |
| | | | | above (see instructions)) | | | | | | |
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Part II

Schedule A (Form 990) 2022 INC.

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the texts listed below places complete Part III.)

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fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2018 Calendar year (or fiscal year beginning in) **(b)** 2019 (c) 2020 (d) 2021 (e) 2022 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 6,005,012 4,812,426. 5,394,431 5,258,560. 5,702,981 27,173,410. 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 5,394,431. 5,258,560 4,812,426, 5,702,981, 6 005 012. 27,173,410. 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (f) 761,228. 26,412,182. 6 Public support. Subtract line 5 from line 4 Section B. Total Support **(e)** 2022 (c) 2020 Calendar year (or fiscal year beginning in) (a) 2018 **(b)** 2019 (d) 2021 (f) Total 5,394,431. 4,812,426, 5,258,560, 5,702,981. 6,005,012. 27,173,410. 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, 293,805 322,889. 240,040 201,538. 172,859. 1,231,131. and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 413,599 248,506 102,336 237,957. 281,681 1,284,079. 29,688,620. 11 Total support. Add lines 7 through 10 3,300. **12** Gross receipts from related activities, etc. (see instructions) 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 14 14 Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f)) % 15 Public support percentage from 2021 Schedule A, Part II, line 14 86 59 15 % 16a 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990) 2022

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Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| qualify under the tests listed b Section A. Public Support | elow, please com | plete Part II.) | | | | |
|--|----------------------------|-----------------------|----------------------|-------------------|------------------------|-----------|
| Calendar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 1 Gifts, grants, contributions, and | . , | | , , | | | , |
| membership fees received. (Do not | | | | | | |
| include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that | | | | | | |
| are not an unrelated trade or bus- iness under section 513 | | | | | | |
| 4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to | | | | | | |
| the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public support. (Subtract line 7c from line 6.) Section B. Total Support | | | | | | |
| Calendar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 9 Amounts from line 6 | (a) 2010 | (6) 2019 | (6) 2020 | (4) 2021 | (6) 2022 | (i) iotai |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 First 5 years. If the Form 990 is for the | ne organization's f | irst, second, third, | fourth, or fifth tax | year as a section | 501(c)(3) organization | on, |
| check this box and stop here | | | | | | |
| Section C. Computation of Publi | ic Support Pe | rcentage | | | | |
| 15 Public support percentage for 2022 (| ine 8, column (f), o | divided by line 13, | column (f)) | | 15 | % |
| 16 Public support percentage from 2021 | | <u> </u> | | | 16 | % |
| Section D. Computation of Inves | stment Income | e Percentage | | | | |
| 17 Investment income percentage for 20 |)22 (line 10c, colu | mn (f), divided by li | ne 13, column (f)) | | 17 | % |
| 18 Investment income percentage from | 2021 Schedule A, | Part III, line 17 | | | 18 | % |
| 19a 33 1/3% support tests - 2022. If the | | | | | | 7 is not |
| more than 33 1/3%, check this box at | nd stop here. The | e organization quali | fies as a publicly s | supported organiz | ation | |
| b 33 1/3% support tests - 2021. If the | | | | | | |
| line 18 is not more than 33 1/3%, che 20 Private foundation. If the organization | | | | | | |

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Schedule A (Form 990) 2022

INC.

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Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
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| Sche | dule A (Form 990) 2022 INC. | 22-2710919 | P | age 5 |
|------|--|----------------------|-----|--------------|
| Pai | rt IV Supporting Organizations (continued) | | | |
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described on line 11a above? | 11b | | |
| С | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | detail in Part VI. | 11c | | |
| Sec | tion B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of of more supported organizations have the power to regularly appoint or elect at least a majority of the organization's of directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) | | | |
| | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supporganization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among | the | | |
| | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | _ | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | <u></u> |
| Sec | tion D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see inst | ructions). | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | , | | |
| b | The organization is the parent of each of its supported organizations. <i>Complete</i> line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity. | ity (see instruction | 15) | |
| 2 | Activities Test. Answer lines 2a and 2b below. | nty (000 mondonom | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| h | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, | 24 | | |
| J | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | | | | |
| | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in | 2b | | |
| 2 | these activities but for the organization's involvement. Percent of Supported Organizations. Answer lines 2a and 2b below. | 20 | | |
| 3 | Parent of Supported Organizations. Answer lines 3a and 3b below. Did the organization have the power to regularly appoint or clost a majority of the officers, directors, or | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | 30 | | |
| ı. | trustees of each of the supported organizations? <i>If</i> "Yes" or "No" provide details in Part VI. | 3a | | |
| D | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | O.L. | | |
| | of its supported organizations? If "Ves." describe in Part VI the role played by the organization in this regard | 3b | 1 | 1 |

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TNC 22-2710919 Schedule A (Form 990) 2022 Page 6 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3. 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 3 Subtract line 2 from line 1d. Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, 4 see instructions). 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 6 6 Multiply line 5 by 0.035 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount Current Year 1 1 Adjusted net income for prior year (from Section A, line 8, column A) 2 Enter 0.85 of line 1. 2 Minimum asset amount for prior year (from Section B, line 8, column A) 3 3 Enter greater of line 2 or line 3. 4 5 5 Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 6

Schedule A (Form 990) 2022

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

instructions)

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| | t V Type III Non-Functionally Integrated 509 | (a)(3) Supporting Orga | nizations (continu | ued) | -1 1710313 Page |
|----------|---|-------------------------------|---------------------------------------|------|---|
| Sect | on D - Distributions | . , , , , , , | (OOTTENTE | 104, | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exe | empt purposes | | 1 | |
| 2 | Amounts paid to perform activity that directly furthers exempt | | | | |
| | organizations, in excess of income from activity | | | 2 | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organizations | ; | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | |
| 5 | Qualified set-aside amounts (prior IRS approval required - pr | rovide details in Part VI) | | 5 | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | 6 | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | |
| 8 | Distributions to attentive supported organizations to which the | he organization is responsive | | | |
| | (provide details in Part VI). See instructions. | | | 8 | |
| 9 | Distributable amount for 2022 from Section C, line 6 | | | 9 | |
| 10 | Line 8 amount divided by line 9 amount | | | 10 | |
| Sect | on E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributior Pre-2022 | าร | (iii) Distributable Amount for 2022 |
| 1 | Distributable amount for 2022 from Section C, line 6 | | | | |
| 2 | Underdistributions, if any, for years prior to 2022 (reason- | | | | |
| | able cause required - explain in Part VI). See instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2022 | | | | |
| а | From 2017 | | | | |
| b | From 2018 | | | | |
| С | From 2019 | | | | |
| d | From 2020 | | | | |
| е | From 2021 | | | | |
| f | Total of lines 3a through 3e | | | | |
| g | Applied to underdistributions of prior years | | | | |
| h | Applied to 2022 distributable amount | | | | |
| i | Carryover from 2017 not applied (see instructions) | | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | |
| 4 | Distributions for 2022 from Section D, | | | | |
| | line 7: \$ | | | | |
| а | Applied to underdistributions of prior years | | | | |
| b | Applied to 2022 distributable amount | | | | |
| С | Remainder. Subtract lines 4a and 4b from line 4. | | | | |
| 5 | Remaining underdistributions for years prior to 2022, if | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | | |
| | than zero, explain in Part VI. See instructions. | | | | |
| 6 | Remaining underdistributions for 2022. Subtract lines 3h | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | |
| | Part VI. See instructions. | | | | |
| 7 | Excess distributions carryover to 2023. Add lines 3j | | | | |
| | and 4c. | | | | |
| 8 | Breakdown of line 7: | | | | |
| а | Excess from 2018 | | | | |
| <u>b</u> | Excess from 2019 | | | | |
| <u> </u> | Excess from 2020 | | | | |
| | F (0001 | | | | |

Schedule A (Form 990) 2022

d Excess from 2021e Excess from 2022

MAKE-A-WISH FOUNDATION OF CONNECTICUT

| Schedule A (Form 990) 2022 | 22-2710919 | Page 8 |
|--|---|-------------|
| Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any addition (See instructions.) | and 2; Part IV, Section ′, Section B, line 1e; Paı | C, rt V, |
| SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: | | |
| GROSS FUNDRAISING REVENUE | | |
| 2018 AMOUNT: \$ 413,599. | | |
| 2019 AMOUNT: \$ 248,506. | | |
| 2020 AMOUNT: \$ 102,336. | | |
| 2021 AMOUNT: \$ 237,957. | | |
| 2022 AMOUNT: \$ 280,976. | | |
| | | |
| OTHER | | |
| 2018 AMOUNT: \$ 0. | | |
| 2019 AMOUNT: \$ 0. | | |
| 2020 AMOUNT: \$ 0. | | |
| 2021 AMOUNT: \$ 0. | | |
| 2022 AMOUNT: \$ 705. | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

Schedule A (Form 990) 2022

Schedule B

Schedule of Contributors

OMB No. 1545-0047

2022

Department of the Treasury Internal Revenue Service

(Form 990)

Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

Name of the organization

MAKE-A-WISH FOUNDATION OF CONNECTICUT

INC.

Employer identification number

22-2710919

| IN | c. | 22-2710919 | | | | |
|---|---|------------------------------|--|--|--|--|
| Organization type (check of | one): | | | | | |
| Filers of: | Section: | | | | | |
| Form 990 or 990-EZ | X 501(c)(3) (enter number) organization | | | | | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | | |
| | 527 political organization | | | | | |
| Form 990-PF | 501(c)(3) exempt private foundation | | | | | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | |
| | 501(c)(3) taxable private foundation | | | | | |
| | | | | | | |
| , , | s covered by the General Rule or a Special Rule. (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule | e. See instructions. | | | | |
| General Rule | | | | | | |
| General Hale | | | | | | |
| - | n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's | • | | | | |
| Special Rules | | | | | | |
| sections 509(a)(1) contributor, during | n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support that and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and go the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Fig. 1, line 1. Complete Parts I and II. | d that received from any one | | | | |
| | n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a | • | | | | |
| | g the year, total contributions of more than \$1,000 exclusively for religious, charitable, sci | | | | | |
| • | onal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (er b) instead of the contributor name and address), II, and III. | ntering | | | | |
| year, contributions is checked, enter l purpose. Don't co | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year\$ | | | | | |
| - | nat isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Fo | ** | | | | |
| • | e 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, | Part I, line 2, to certify | | | | |
| that it doesn't meet the filin | g requirements of Schedule B (Form 990). | | | | | |

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022) Page 2

| | . 495 |
|---------------------------------------|--------------------------------|
| Name of organization | Employer identification number |
| MAKE-A-WISH FOUNDATION OF CONNECTICUT | |
| INC. | 22-2710919 |

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. | | | | | |
|------------|--|----------------------------|--|--|--|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 1 | | \$\$ | Person X Payroll | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 2 | | \$\$ | Person X Payroll X Noncash X (Complete Part II for noncash contributions.) | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 3 | | \$\$ | Person X Payroll | | | |
| (a) | (b) | (c) | (d) | | | |
| No. 4 | Name, address, and ZIP + 4 | * \$ 189,130. | Person X Payroll | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 5 | | \$\$ | Person X Payroll Noncash X (Complete Part II for noncash contributions.) | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 6 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) | | | |

223452 11-15-22

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022) Page **2**

| - Contradic D (1 on 11 coc) (2022) | i ago |
|---------------------------------------|--------------------------------|
| Name of organization | Employer identification number |
| MAKE-A-WISH FOUNDATION OF CONNECTICUT | |
| INC. | 22-2710919 |

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. | | | | | |
|------------|--|----------------------------|--|--|--|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 7 | | \$\$ | Person X Payroll | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 8 | | \$\$ | Person X Payroll | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | | |

223452 11-15-22

Schedule B (Form 990) (2022)

Name of organization

MAKE-A-WISH FOUNDATION OF CONNECTICUT

INC.

Employer identification number

22-2710919

| Part II | Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. | | | | |
|------------------------------|---|---|----------------------|--|--|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | TRAVEL, M&E, SUPPLIES | | | | |
| 1 | | \$\$ | 08/31/23 | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | THEME PARK TICKETS, LODGING, MEALS, TRANSPORTATION | | | | |
| 2 | | \$\$ | 08/31/23 | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | AIRLINE MILES | _ | | | |
| 5 | | | | | |
| | | \$\$ | 08/31/23 | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | | - - - - - - \$ | , | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | | - - - - - \$ | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | | - - - - - \$ | | | |

Schedule B (Form 990) (2022)

Employer identification number Name of organization MAKE-A-WISH FOUNDATION OF CONNECTICUT INC. 22-2710919 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Page 4

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Employer identification number

INC. 22-2710919 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

MAKE-A-WISH FOUNDATION OF CONNECTICUT

| rai | organizations waintaining bonor Advised | | Complete if the |
|-----|---|---|--|
| | Signification are vere a few of the control of the | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in w | | ed funds |
| | are the organization's property, subject to the organization's ex | · | |
| 6 | Did the organization inform all grantees, donors, and donor adv | - | |
| • | for charitable purposes and not for the benefit of the donor or | | - |
| | | | |
| Par | | | |
| 1 | Purpose(s) of conservation easements held by the organization | | , |
| | Preservation of land for public use (for example, recreation | ` | f a historically important land area |
| | Protection of natural habitat | · — | f a certified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualifie | ed conservation contribution in the form | of a conservation easement on the last |
| | day of the tax year. | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | | | <u> </u> |
| С | Number of conservation easements on a certified historic structure. | | |
| d | Number of conservation easements included in (c) acquired aff | | |
| | | | 2d |
| 3 | Number of conservation easements modified, transferred, release | | |
| | year | , | |
| 4 | Number of states where property subject to conservation ease | ment is located | |
| 5 | Does the organization have a written policy regarding the period | | |
| | violations, and enforcement of the conservation easements it h | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, ha | | |
| | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, handling | ng of violations, and enforcing conserva | tion easements during the year |
| | | | |
| 8 | Does each conservation easement reported on line 2(d) above | satisfy the requirements of section 170(| h)(4)(B)(i) |
| | and section 170(h)(4)(B)(ii)? | | Yes No |
| 9 | In Part XIII, describe how the organization reports conservation | n easements in its revenue and expense | statement and |
| | balance sheet, and include, if applicable, the text of the footno | te to the organization's financial stateme | ents that describes the |
| _ | organization's accounting for conservation easements. | | |
| Pai | t III Organizations Maintaining Collections of A | | ner Similar Assets. |
| | Complete if the organization answered "Yes" on Form 9 | | |
| 1a | If the organization elected, as permitted under FASB ASC 958, | • | |
| | of art, historical treasures, or other similar assets held for publi | | · |
| | service, provide in Part XIII the text of the footnote to its finance | | |
| b | If the organization elected, as permitted under FASB ASC 958, | • | |
| | art, historical treasures, or other similar assets held for public e | exhibition, education, or research in furth | nerance of public service, |
| | provide the following amounts relating to these items: | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | |
| | | | |
| 2 | If the organization received or held works of art, historical treas | , | I gain, provide |
| | the following amounts required to be reported under FASB AS | _ | |
| а | Revenue included on Form 990, Part VIII, line 1 | | |
| b | Assets included in Form 990, Part X | | \$ |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2022

| Sche | dule D (Form 990) 2022 INC. | | | | | | 22-271 | 0919 | Р | age 2 |
|------|---|-------------------------|------------------------|---------------------|---------|----------|------------|------------|--------|-------|
| Par | t III Organizations Maintaining C | ollections of Art | , Historical Tre | asures, or Oth | ier S | imilar | Assets | (contir | nued) | |
| 3 | Using the organization's acquisition, accession | on, and other records | s, check any of the f | ollowing that make | e signi | ficant u | se of its | | | |
| | collection items (check all that apply): | | | | | | | | | |
| а | Public exhibition | d | Loan or excl | hange program | | | | | | |
| b | Scholarly research | е | Other | | | | | | | |
| С | Preservation for future generations | | | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and explain | how they further th | e organization's ex | kempt | purpos | e in Part | XIII. | | |
| 5 | During the year, did the organization solicit o | | • | • | lar ass | sets | _ | _ | | _ |
| Dav | to be sold to raise funds rather than to be ma | | | | | | | _ Yes | | _ No |
| Par | t IV Escrow and Custodial Arrang | | te if the organization | n answered "Yes" | on Fo | rm 990 | Part IV, I | ine 9, or | | |
| | reported an amount on Form 990, Par | | | | | | | | | |
| 1a | Is the organization an agent, trustee, custodi | | • | | | | | 7 | | ٦ |
| | on Form 990, Part X? | | | | | | L | Yes | | _ No |
| D | If "Yes," explain the arrangement in Part XIII | and complete the foll | owing table: | | | | | Amoun | | |
| _ | Paginning halange | | | | | 10 | | Amoun | | |
| | Additions during the year | | | | | 1c 1d | | | | |
| | Additions during the year Distributions during the year | | | | | 1e | | | | |
| f | Ending balance | | | | | 1f | | | | |
| | Did the organization include an amount on Fe | | | | | | | Yes | \top | No |
| | If "Yes," explain the arrangement in Part XIII. | | • | | • | | | 00 | | j |
| Par | | | | | | | | | | |
| | • | (a) Current year | (b) Prior year | (c) Two years back | | Three y | ears back | (e) Four | years | back |
| 1a | Beginning of year balance | 461,099. | 519,320. | 467,136 | | 42 | 29,471. | | 410, | 783. |
| | Contributions | | | | | | | | | |
| | Net investment earnings, gains, and losses | 28,192. | -48,222. | 52,184 | | 3 | 37,665. | | 18, | 688. |
| d | Grants or scholarships | | | | | | | | | |
| | Other expenditures for facilities | | | | | | | | | |
| | and programs | | | | | | | | | |
| f | Administrative expenses | 20,000. | 9,999. | | | | | | | |
| g | End of year balance | 469,291. | 461,099. | 519,320 | ٠. | 4 (| 7,136. | | 429, | 471. |
| 2 | Provide the estimated percentage of the curr | rent year end balance | (line 1g, column (a) |) held as: | | | | | | |
| а | Board designated or quasi-endowment | .0000 | _% | | | | | | | |
| b | Permanent endowment 62.9268 | % | | | | | | | | |
| С | Term endowment37.0732 | • | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c sho | | | | | | | | | |
| 3a | Are there endowment funds not in the posse | ssion of the organiza | tion that are held an | ıd administered for | the | | | ſ | V | - No |
| | organization by: | | | | | | | 0 0 | Yes | No |
| | (i) Unrelated organizations | | | | | | | 3a(i) | | X |
| | (ii) Related organizations | diama liakad aa waawiin | ad an Cabadula DO | | | | | 3a(ii) | | |
| 4 | If "Yes" on line 3a(ii), are the related organizates Describe in Part XIII the intended uses of the | | | | | | | 3b | | |
| _ | t VI Land, Buildings, and Equipm | | virient iurius. | | | | | | | |
| | Complete if the organization answere | | , Part IV, line 11a. S | ee Form 990, Part | X, line | e 10. | | | | |
| | Description of property | (a) Cost or of | | | | ımulate | d | (d) Boo | k valu | |
| | 2 ccompaign on property | basis (investm | • • | 1 ' | , | ciation | _ | (4, 200 | | • |
| 1a | Land | | 1 | ,367,449. | | | | 1, | 367, | 449. |
| | Buildings | I | | ,130,756. | | 368, | 758. | 5, | 761, | 998. |
| | Leasehold improvements | | | | | | | | | |
| | Equipment | | | 234,929. | | 141,3 | 325. | | 93, | 604. |
| | Other | I | | 106,012. | | | | | 106, | 012. |
| | . Add lines 1a through 1e. (Column (d) must e | | K. column (B). line 10 | Oc.) | | | | 7, | 329, | 063. |

Schedule D (Form 990) 2022

| | C 000 D+ IV II | 11b Cos Farms 000 Post V line 10 | |
|---|--|-------------------------------------|---------------------------------------|
| | | 11b. See Form 990, Part X, line 12. | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or en | id-of-year market value |
| 1) Financial derivatives | | | |
| 2) Closely held equity interests | | | |
| 3) Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| ptal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" of | on Form OOO Dort IV line | 11a Cas Form 000 Dart V line 12 | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or er | d of year market value |
| | (D) BOOK Value | (c) Method of Valuation. Cost of el | lu-oi-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. | | | |
| | | | |
| | | 111 Can Farma 000 Dart V Ban 15 | |
| | | 11d. See Form 990, Part X, line 15. | (h) Daale value |
| (a) l | on Form 990, Part IV, line Description | 11d. See Form 990, Part X, line 15. | (b) Book value |
| (a) (| | 11d. See Form 990, Part X, line 15. | (b) Book value |
| (a) (1) (2) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| (a) (1) (2) (3) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| (a) (1) (2) (3) (4) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| (a) (1) (2) (3) (4) (5) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| (a) (1) (2) (3) (4) (5) (6) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| (a) (1) (2) (3) (4) (5) (6) (7) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) | Description | | (b) Book value |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line | Description | | (b) Book value |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) (otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. | Description 15.) | | |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" (2) | Description 15.) | | 5. |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) (otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. | Description 15.) | | |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) (otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes | Description 15.) | | 5. (b) Book value |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) DUE TO NATIONAL | Description 15.) | | 5. (b) Book value 5,643 |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) DUE TO NATIONAL (3) DUE TO OTHER CHAPTERS | Description 15.) | | 5. (b) Book value 5,643 82,595 |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) DUE TO NATIONAL | Description 15.) | | 5. (b) Book value 5,643 82,595 |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) DUE TO NATIONAL (3) DUE TO OTHER CHAPTERS | Description 15.) | | 5. (b) Book value 5,643 82,595 |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) DUE TO NATIONAL (3) DUE TO OTHER CHAPTERS (4) LEASE LIABILITY - OPERATING | Description 15.) | | 5. (b) Book value 5,643 82,595 |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) DUE TO NATIONAL (3) DUE TO OTHER CHAPTERS (4) LEASE LIABILITY - OPERATING (5) | Description 15.) | | 5. (b) Book value 5,643 82,595 |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) DUE TO NATIONAL (3) DUE TO OTHER CHAPTERS (4) LEASE LIABILITY - OPERATING (5) (6) | Description 15.) | | 5. (b) Book value 5,643 82,595 |
| (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) (otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" of the complete if the organization of liability (1) Federal income taxes (2) DUE TO NATIONAL (3) DUE TO OTHER CHAPTERS (4) LEASE LIABILITY - OPERATING (5) (6) (7) | Description 15.) | | 5. (b) Book value |

232053 09-01-22

Schedule D (Form 990) 2022

TNC 22-2710919 Page **4** Schedule D (Form 990) 2022 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 6,723,825. 1 Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2 a Net unrealized gains (losses) on investments 686,445 Donated services and use of facilities 2c Recoveries of prior year grants 11,058. Other (Describe in Part XIII.) 831,415. Add lines 2a through 2d 5,892,410. Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b -6,987 Other (Describe in Part XIII.) 30,729. c Add lines 4a and 4b 4c 5,923,139. Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 7,040,665. 1 1 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: 959,313 a Donated services and use of facilities <u>2a</u> **b** Prior year adjustments 2b 2c 6,987. Other (Describe in Part XIII.) 966,300. Add lines 2a through 2d 6,074,365. Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a **b** Other (Describe in Part XIII.) 37,716. c Add lines 4a and 4b 4c 6,112,081. Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) Part XIII Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. PART V, LINE 4: PERMANENTLY RESTRICTED NET ASSETS ARE RESTRICTED TO INVESTMENTS IN PERPETUITY. THE INCOME FROM WHICH IS EXPENDABLE TO SUPPORT ANY WISH-GRANTING ACTIVITIES OF THE FOUNDATION. PART X, LINE 2: THE FOUNDATION IS A NONPROFIT ORGANIZATION EXEMPT FROM FEDERAL INCOME AND CONNECTICUT TAXES UNDER THE PROVISIONS OF INTERNAL REVENUE CODE (IRC) SECTION 501(C)(3). HOWEVER, THE FOUNDATION REMAINS SUBJECT TO INCOME TAXES ON ANY NET INCOME THAT IS DERIVED FROM A TRADE OR BUSINESS. REGULARLY CARRIED ON AND NOT IN FURTHERANCE OF THE PURPOSE FOR WHICH IT WAS GRANTED EXEMPTION. NO INCOME TAX PROVISION HAS BEEN RECORDED AS THE NET INCOME, IF

MAKE-A-WISH FOUNDATION OF CONNECTICUT

| Schedule D (Form 990) 2022 INC. | 22-2710919 | Page 5 |
|---|------------|---------------|
| Part XIII Supplemental Information (continued) | | <u> </u> |
| ANY, FROM ANY UNRELATED TRADE OR BUSINESS, IN THE OPINION OF MANAGEMENT, | | |
| · · · · · · · · · · · · · · · · · · · | | |
| IS NOT MATERIAL TO THE FINANCIAL STATEMENTS TAKEN AS A WHOLE. | | |
| | | |
| MANNACEMENT DELIENTE TUNE TO INCEPTATNI TAV DOSTITONO EVICT DOD TUD | | |
| MANAGEMENT BELIEVES THAT NO UNCERTAIN TAX POSITIONS EXIST FOR THE | | |
| FOUNDATION AT AUGUST 31, 2023 AND 2022. THE FOUNDATION FILES INCOME TAX | | |
| RETURNS IN THE U.S. FEDERAL JURISDICTION AND CONNECTICUT JURISDICTION. | | |
| | | |
| | | |
| PART XI, LINE 2D - OTHER ADJUSTMENTS: | | |
| CHANGE IN VALUE OF BENEFICIAL INTEREST 11,058. | | |
| | | |
| | | |
| PART XI, LINE 4B - OTHER ADJUSTMENTS: | | |
| GREAT TURNE DANIEL ACTUE DOOR WITH BINGSTONY DANIEL GERMENTER DO MAIL | | |
| SPECIAL EVENT EXPENSES MOVED FROM THE FUNCTIONAL EXPENSE STATEMENT TO THE | | |
| STATEMENT OF REVENUE -6,987. | | |
| | | |
| | | |
| PART XII, LINE 2D - OTHER ADJUSTMENTS: | | |
| SPECIAL EVENT EXPENSES MOVED FROM THE FUNCTIONAL EXPENSE STATEMENT TO THE | | |
| STATEMENT OF REVENUE 6,987. | | |
| SIMPLEMENT OF REVENUE | | |
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SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

| Name of the organization MAKE-A-WIS | H FOUNDATION OF CONNECTICUT | I | | | | Employer ide | ntification number |
|---|--|--|--|---|-------|---|---|
| INC. | | | | | | 22-271091 | 9 |
| Part I Fundraising Activities required to complete this par | Complete if the organization answer t. | ered "Y | es" or | n Form 990, Part IV, I | ine 1 | 7. Form 990-EZ | filers are not |
| 1 Indicate whether the organization rais a X Mail solicitations b X Internet and email solicitations c X Phone solicitations d X In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, F b If "Yes," list the 10 highest paid indicompensated at least \$5,000 by the | e X Solicita f X Solicita g X Special or oral agreement with any individual cart VII) or entity in connection with p viduals or entities (fundraisers) pursu | tion of tion of fundra (includ | non-g gover aising ding of onal fu | overnment grants nment grants events ficers, directors, trus undraising services? | | X Yes | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) fundr have con or con contribu | ustody itrol of | (iv) Gross receipts from activity | to (d | Amount paid or retained by) fundraiser ted in col. (i) | (vi) Amount paid to (or retained by) organization |
| RACHEL'S GRANT CONSULTING - | | Yes | No | | | | |
| 206 SPRING STREET, APT 6, | GRANT WRITING | | Х | 1,227,446. | | 20,336. | 1,207,110. |
| | | | | | | | |
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| Total 3 List all states in which the organization | on is registered or licensed to solicit o | | | 1,227,446. | itise | 20,336. | 1,207,110. |
| or licensing. | | | | | | | 9- |
| CT | | | | | | | |
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2022

SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990) 2022 INC. 22-2710919 Page **2**

| Pa | rt I | | | | | |
|-----------------|------|--|-------------------------|--|------------------|--|
| | | of fundraising event contributions and gro | | | | s greater than \$5,000. |
| | | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events |
| | | | | EVENING OF WISHES | | (add col. (a) through |
| | | | WISH NIGHT | GALA | (+ - + - | col. (c)) |
| e l | | | (event type) | (event type) | (total number) | |
| Revenue | 1 | Gross receipts | 718,158. | 355,273. | 152,754. | 1,226,185. |
| | 2 | Less: Contributions | 584,821. | 226,028. | 134,360. | 945,209. |
| | 3 | Gross income (line 1 minus line 2) | 133,337. | 129,245. | 18,394. | 280,976. |
| | 4 | Cash prizes | | | 750. | 750. |
| " | 5 | Noncash prizes | 2,195. | | 2,021. | 4,216. |
| bense | 6 | Rent/facility costs | 1,633. | 122,519. | 10,705. | 134,857. |
| Direct Expenses | 7 | Food and beverages | 56,064. | 5,434. | | 61,498. |
| | 0 | Entortainment | 31,752. | | 300. | 32,052. |
| | 9 | Entertainment Other direct expenses | 41,693. | 1,292. | 11,605. | 54,590. |
| | - | Direct expense summary. Add lines 4 through | 0: 1 (1) | , -1 | • | 287,963. |
| | | Net income summary. Subtract line 10 from lin | 0 1 (1) | | | -6,987. |
| Pa | rt I | Gaming. Complete if the organization a | | | | |
| | | \$15,000 on Form 990-EZ, line 6a. | | | | |
| Revenue | | | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) |
| Š | | | | | | |
| \dashv | 1 | Gross revenue | | | | |
| ses | 2 | Cash prizes | | | | |
| Direct Expenses | 3 | Noncash prizes | | | | |
| Direct | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| | Ť | | Yes % | Yes % | Yes % | |
| | 6 | Volunteer labor | No No | No No | No No | |
| | 7 | Direct expense summary. Add lines 2 through | 5 in column (d) | | | |
| | | , , , , | | | | |
| | 8 | Net gaming income summary. Subtract line 7 | from line 1, column (d) | | | |
| | | | | | | |
| | | ter the state(s) in which the organization condu | _ | | | |
| | | the organization licensed to conduct gaming ac | | states? | | Yes No |
| b | It " | No," explain: | | | | |
| | _ | | | | | |
| | | ere any of the organization's gaming licenses re Yes," explain: | | rminated during the tax y | ear? | Yes No |
| | _ | | | | | |
| | _ | | | | | |

Schedule G (Form 990) 2022

232082 10-27-22

MAKE-A-WISH FOUNDATION OF CONNECTICUT

| Sch | edule G (Form 990) 2022 | INC. | | | | 22-2710919 | Page 3 |
|-----|------------------------------------|--------------------------------|------------------|--------------------------|--------------------------|---------------------|---------------|
| 11 | Does the organization conduct ga | aming activities with nonmer | mbers? | | | Y | es No |
| 12 | Is the organization a grantor, ben | | | | | | |
| | to administer charitable gaming? | | | | | Y | es No |
| 13 | Indicate the percentage of gamin | | | | | | |
| | The organization's facility | - | | | | 13a | % |
| | An outside facility | | | | | | % |
| | Enter the name and address of th | | | | | | |
| • | | io porconi inio propuiso uno | o.gaao o ş | yag, op sola o rolli | | • | |
| | Name | | | | | | |
| | | | | | | | |
| | Address | | | | | | |
| | | | | | | | |
| 15 | Does the organization have a con | ntract with a third party from | whom the orga | anization receives gar | ming revenue? | Y | es No |
| | If "Yes," enter the amount of gam | ning revenue received by the | organization | \$ | and the amo | unt | |
| • | of gaming revenue retained by the | | | Ψ | and the amo | unt | |
| | If "Yes," enter name and address | | _ | | | | |
| , | in res, entername and address | of the tillid party. | | | | | |
| | Name | | | | | | |
| | - I VALLIE | | | | | | |
| | Address | | | | | | |
| | Address | | | | | | |
| 16 | Gaming manager information: | | | | | | |
| 10 | Carring manager information. | | | | | | |
| | Name | | | | | | |
| | | | | | | | |
| | Gaming manager compensation | \$ | | | | | |
| | daming manager componention | Ψ | | | | | |
| | Description of services provided | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | Director/officer | Employee | Indepen | dent contractor | | | |
| | | | | | | | |
| 17 | Mandatory distributions: | | | | | | |
| | Is the organization required unde | r state law to make charitab | le distributions | from the gaming prod | ceeds to | | |
| | retain the state gaming license? | | | | | Y | es No |
| ŀ | Enter the amount of distributions | | | | | | |
| | organization's own exempt activit | • | \$ | | | | |
| Pa | | mation. Provide the expla | | ed by Part I, line 2b, o | columns (iii) and (v); a | and Part III, lines | s 9, 9b, 10b, |
| | | s applicable. Also provide ar | | | | , | , , , |
| | , , , , , | | , | | | | |
| SCE | EDULE G, PART I, LINE 2B, | LIST OF TEN HIGHEST | PAID FUNDRA | ISERS: | | | |
| _ | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| (I) | NAME OF FUNDRAISER: RACH | EL'S GRANT CONSULTING | } | | | | |
| | | | | | | | |
| (I) | ADDRESS OF FUNDRAISER: 2 | 06 SPRING STREET, APT | r 6, NAUGATU | JCK, CT 06770 | | | |
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MAKE-A-WISH FOUNDATION OF CONNECTICUT

| Schedule G | G (Form 990) INC. | 22-2710919 | Page 4 |
|------------|---|------------|--------|
| Part IV | (Form 990) INC. Supplemental Information (continued) | | |
| | (** : ****) | | |
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Schedule G (Form 990)

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

MAKE-A-WISH FOUNDATION OF CONNECTICUT

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** 22-2710919 INC. Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

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Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) 2022

Schedule I (Form 990) 2022 INC. 22-2710919

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed. (f) Description of noncash assistance (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of non-(e) Method of valuation (book, FMV, appraisal, other) recipients cash grant cash assistance 2,163,705.FMV WISHES GRANTED 232 360,062, TRAVEL, M&E, SUPPLIES Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. PART I, LINE 2: FOR EACH CHILD WHO MEET ELIGIBILITY CRITERIA. A FILE IS ESTABLISHED IN ACCORDANCE WITH MAKE-A-WISH FOUNDATION PROCEDURES. THE CHILD IS INTERVIEWED BY THE WISH GRANTING STAFF TO UNDERSTAND THE CHILD'S WISH REQUEST. A WISH BUDGET IS CREATED BY WISH STAFF AND APPROVED BY WISH MANAGEMENT. WISH EXPENSES ARE GENERATED BY WISH FULFILLMENT STAFF AND REVIEWED AND APPROVED BY WISH MANAGEMENT TO ENSURE THAT COSTS ALIGN WITH THE WISH BUDGET. ONCE THE WISH HAS BEEN GRANTED AND ALL EXPENSES PAID. THE

WISH FILE IS CLOSED.

Page 2

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information. MAKE-A-WISH FOUNDATION OF CONNECTICUT

Employer identification number INC 22-2710919 Part I Questions Regarding Compensation

| | | | Yes | No |
|----|--|----|-----|----|
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | |
| | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | Compensation committee Written employment contract | | | |
| | Independent compensation consultant X Compensation survey or study | | | |
| | X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | Х |
| b | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4b | | Х |
| С | Participate in or receive payment from an equity-based compensation arrangement? | 4c | | Х |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of: | | | |
| а | The organization? | 5a | | Х |
| | Any related organization? | 5b | | Х |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the net earnings of: | | | |
| а | The organization? | 6a | | Х |
| b | Any related organization? | 6b | | Х |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | Х | |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | Х |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Schedule J (Form 990) 2022 INC. 22-2710919 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of W | V-2 and/or 1099-MISO compensation | C and/or 1099-NEC | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) |
|---------------------------|------|--------------------------|-------------------------------------|---|-----------------------------------|-------------------------|------------------------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | | reported as deferred on prior Form 990 |
| (1) PAMELA KEOUGH | (i) | 201,309. | 21,089. | 0. | 8,540. | 16,710. | 247,648. | 0. |
| PRESIDENT AND CEO | (ii) | 0. | 0. | 0. | 0. | 0. | 0, | 0, |
| (2) TARA NAVARA | (i) | 142,861. | 11,139. | 0. | 5,200. | 551. | 159,751. | 0, |
| CHIEF DEVELOPMENT OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
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| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |

22-2710919 Schedule J (Form 990) 2022 Page 3 Part III | Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. PART I, LINE 7: THE ORGANIZATION PROVIDED A NON-FIXED BONUS TO THE PRESIDENT/CEO. THE CHIEF DEVELOPMENT OFFICER. AND THE REST OF THE STAFF. THE BONUS GIVEN IS CALCULATED USING A FORMULA BASED ON OVERALL PERFORMANCE OF THE ORGANIZATION IN MEETING ITS VARIOUS STATED GOALS. THE BONUS WAS AT THE DISCRETION OF THE BOARD.

Schedule J (Form 990) 2022

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

MAKE-A-WISH FOUNDATION OF CONNECTICUT INC.

Employer identification number 22-2710919

| Par | t l | Тур | pes of Property | | | | | | | | |
|-----|-----------|-------|--|-------------------------------|--|---|-------------------|---|-----|-----|----|
| | | | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contril amounts report Form 990, Part VII | ted on | (d) Method of de noncash contribu | | _ | 6 |
| 1 | Art - W | orks | of art | | | , | , <u> </u> | | | | |
| 2 | | | ical treasures | | | | | | | | |
| 3 | | | onal interests | | | | | | | | |
| 4 | | | publications | | | | | | | | |
| 5 | | | nd household goods | | | | | | | | |
| 6 | | | ther vehicles | | | | | | | | |
| 7 | | | planes | | | | | | | | |
| 8 | | | property | | | | | | | | |
| 9 | | | Publicly traded | | | | | | | | |
| 10 | | | - Closely held stock | | | | | | | | |
| 11 | | | Partnership, LLC, or | | | | | | | | |
| | trust in | | | | | | | | | | |
| 12 | Securit | ies - | - Miscellaneous | | | | | | | | |
| 13 | Qualifie | ed c | onservation contribution - | | | | | | | | |
| | Historio | str | uctures | | | | | | | | |
| 14 | Qualifie | ed c | onservation contribution - Other | | | | | | | | |
| 15 | Real es | tate | e - Residential | | | | | | | | |
| 16 | Real es | tate | e - Commercial | | | | | | | | |
| 17 | Real es | tate | e - Other | | | | | | | | |
| 18 | | | s | | | | | | | | |
| 19 | Food in | iven | itory | | | | | | | | |
| 20 | | | medical supplies | | | | | | | | |
| 21 | Taxider | my | | | | | | | | | |
| 22 | Historio | al a | artifacts | | | | | | | | |
| 23 | Scienti | fic s | pecimens | | | | | | | | |
| 24 | Archeo | logi | cal artifacts | | | | | | | | |
| 25 | Other | (| WISH-RELATED) | Х | 386 | 1,1 | 22,984. | FMV | | | |
| 26 | Other | (| OTHER) | Х | 4 | | 70,201. | | | | |
| 27 | Other | (| SPECIAL EVENTS) | Х | 5 | , | 48,607. | FMV | | | |
| 28 | Other | (|) | | | | | | | | |
| 29 | | | Forms 8283 received by the organi | - | • | | | | | | |
| | for which | ch ti | he organization completed Form 82 | .83, Part V, D | onee Acknowledg | ement [| 29 | | | 0 | |
| | | | | | | | | | | Yes | No |
| 30a | | | year, did the organization receive b | | | | | | | | |
| | | | for at least 3 years from the date of | • | | | | | | | v |
| | • | • | rposes for the entire holding period | ? | | | | | 30a | | Х |
| | , | | escribe the arrangement in Part II. | | | | la a sa ta dia sa | ··0 | | v | |
| 31 | | | rganization have a gift acceptance | | | | | tions? | 31 | Х | |
| 32a | contrib | | rganization hire or use third parties ns? | | _ | · · | | | 32a | | Х |
| b | - | | escribe in Part II. | | | | | | | | |
| 33 | | | nization didn't report an amount in o | column (c) fo | r a type of property | for which column | (a) is che | cked, | | | |
| | describ | e in | Part II. | | | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2022

| Schedule N | // (Form 990) 2022 INC. 22-2/10919 Page 2 |
|------------|--|
| Part II | Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. |
| SCHEDULE | M, PART I, COLUMN (B): |
| THE AMOU | NT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS |
| RECEIVED | |
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Schedule M (Form 990) 2022

232142 09-09-22

SCHEDULE O (Form 990)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for the latest information.

2022 Open to Public

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

MAKE-A-WISH FOUNDATION OF CONNECTICUT

Employer identification number 22-2710919

PART III LINE 4A, DESCRIPTION OF PROGRAM SERVICE: IT IS THE FOUNDING PRINCIPLE OF OUR VISION TO GRANT THE WISH OF EVERY ELIGIBLE CHILD, BETWEEN THE AGES OF 2 1/2 AND 18. FOR WISH KIDS, JUST THE ACT OF MAKING THEIR WISH COME TRUE CAN GIVE THEM THE COURAGE TO COMPLY WITH THEIR MEDICAL TREATMENTS. WITH OUR WISH MAKING PROCESS WE STRIVE TO BRING A SENSE OF EXCITEMENT AND HOPE DURING EXTREMELY DIFFICULT TIMES AND DELIVER A JOYFUL LIFE CHANGING EXPERIENCE WHETHER THE WISH IS A PRINCESS PARTY, SWIM WITH THE DOLPHINS, OR THE COUNTLESS OTHER POSSIBILITIES DREAMED UP BY THE MAGICAL MIND OF A CHILD. MAKE-A-WISH FOUNDATION OF CONNECTICUT GRANTED 232 LIFE CHANGING WISHES IN THE FISCAL YEAR ENDING AUGUST 31, 2023. THE TOTAL COST OF WISHES \$665,147 GRANTED FOR THE FISCAL YEAR WAS \$4,977,245. OF THIS AMOUNT, WAS CONTRIBUTED BY VARIOUS VENDORS WHO PROVIDED IN-KIND CONTRIBUTIONS SUCH AS TRAVEL AND TRAVEL SERVICES, TRANSPORTATION, LODGING, AND OTHER SERVICES AND USE OF FACILITIES TO COMPLETE A CHILD'S WISH. FOR FINANCIAL STATEMENT PURPOSES. THESE AMOUNTS ARE INCLUDED AS CONTRIBUTION REVENUE AND GRANTED WISH EXPENSE. FOR FORM 990, HOWEVER THE IRS REQUIRES THIS AMOUNT BE EXCLUDED FROM BOTH REVENUE AND EXPENSE. IN DECEMBER 2019, AN OUTBREAK OF A NOVEL STRAIN OF CORONAVIRUS (COVID-19) BEGAN. ON MARCH 10, 2020, IN CONJUNCTION WITH THE MAKE-A-WISH AMERICA NATIONAL MEDICAL ADVISORY COUNCIL (NMAC) MAKE-A-WISH AMERICA ISSUED INSTRUCTIONS TO PAUSE TRAVEL AND LARGE GATHERING WISHES UNTIL DEEMED MEDICALLY SAFE FOR OUR VULNERABLE POPULATION AND THEIR FAMILIES. ON MARCH 11, 2020, THE WORLD HEALTH ORGANIZATION CHARACTERIZED COVID-19 AS A PANDEMIC.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

| Schedule O (Form 990) 2022 | Page 2 |
|---|---|
| Name of the organization MAKE-A-WISH FOUNDATION OF CONNECTICUT INC. | Employer identification number 22-2710919 |
| | 22 2/10/17 |
| AS OF SEPTEMBER 15, 2021, IN CONSULTATION WITH THE NMAC, THE PAUSE ON | |
| DOMESTIC TRAVEL TO LARGE GATHERINGS WAS LIFTED, IF TRAVEL OCCURRED BY | |
| AUTOMOBILE. THE PAUSE ON AIRLINE TRAVEL WAS LIFTED DECEMBER 1, 2021 | |
| WITH A GRADUATED APPROACH WITH FULL DOMESTIC TRAVEL RESUMING JUNE OF | |
| 2022. INTERNATIONAL AND CRUISE WISH TRAVEL IS STILL PAUSED AS OF AUGUST | |
| 31, 2023. PRIOR TO FISCAL YEAR 2020, TRAVEL WISHES HAVE BEEN | |
| APPROXIMATELY 81% OF WISHES GRANTED AND THE NUMBER OF GRANTED WISHES | |
| AVERAGED APPROXIMATELY 231. THE NUMBER OF WISHES GRANTED DURING THE | |
| YEARS ENDED AUGUST 31, 2023 AND 2022 WAS 232 AND 185, RESPECTIVELY. | |
| | |
| THE FOUNDATION CONTINUES TO EVALUATE ALL EXPENSES AND FUNDRAISING | |
| EFFORTS IN LIGHT OF THE IMPACT OF COVID-19. | |
| | |
| | |
| FORM 990, PART VI, SECTION A, LINE 1A: | |
| THE EXECUTIVE COMMITTEE SHALL BE COMPRISED OF THE BOARD CHAIRMAN, | |
| VICE-CHAIRMAN, TREASURER, AND SECRETARY, THE CHAIR OF THE NOMINATING AND | |
| GOVERNANCE COMMITTEE, AS WELL AS SUCH ADDITIONAL BOARD MEMBERS AS THE BOARD | |
| MAY APPOINT. THE CHAIRMAN OF THE BOARD CHAIRS THE COMMITTEE, AND THE | |
| PRESIDENT AND CEO, OR ANY MAKE-A-WISH STAFF AS REQUESTED, SERVES AS STAFF | |
| TO THE COMMITTEE. | |
| | |
| THE EXECUTIVE COMMITTEE IS EMPOWERED TO EXERCISE THE FULL POWER OF THE | |
| BOARD OF DIRECTORS AS TO ROUTINE MATTERS AT TIMES WHEN THE BOARD IS NOT IN | |
| SESSION. THE EXECUTIVE COMMITTEE MUST ACT BY A QUORUM UNLESS OTHER | |
| PROVISIONS ARE EXPRESSLY MADE, AND MAY NOT TAKE EXTRAORDINARY ACTION ON ITS | |
| OWN DISCRETION. THE FULL BOARD OF DIRECTORS IS RESPONSIBLE FOR APPROVING | |

| Schedule O (Form 990) 2022 | Page 2 |
|---|---|
| Name of the organization MAKE-A-WISH FOUNDATION OF CONNECTICUT INC. | Employer identification number 22-2710919 |
| DECISIONS MADE BY THE EXECUTIVE COMMITTEE. | |
| THE EXECUTIVE COMMITTEE OF THE BOARD SHALL ALSO BE RESPONSI | BLE FOR THE |
| REVIEW AND RECOMMENDATION OF THE PRESIDENT AND CEO'S COMPEN | SATION AS WELL |
| AS OF OTHER KEY EMPLOYEES. THE BOARD OF DIRECTORS, UPON THE | EXECUTIVE |
| COMMITTEE'S RECOMMENDATION, WILL ANNUALLY APPROVE THE PRESI | DENT/CEO |
| COMPENSATION ON AN ANNUAL BASIS. | |
| FORM 990, PART VI, SECTION B, LINE 11B: | |
| THE FOUNDATION WORKED CLOSELY WITH AN INDEPENDENT PUBLIC AC | COUNTING FIRM |
| ENGAGED TO PREPARE THE FORM 990. THE DRAFT FORM 990 PREPARE | D BY THE |
| ACCOUNTING FIRM WAS REVIEWED BY THE FOUNDATION'S PRESIDENT/ | CEO AND |
| EXECUTIVE COMMITTEE. A COPY OF THE COMPLETE FORM 990 WAS PR | OVIDED TO ALL |
| VOTING MEMBERS OF THE BOARD OF DIRECTORS FOR APPROVAL PRIOR | TO FILING WITH |
| THE INTERNAL REVENUE SERVICE. | |
| FORM 990, PART VI, SECTION B, LINE 12C: | |
| THE FOUNDATION MAINTAINS A CONFLICT OF INTEREST AND ETHICS | STATEMENT AS |
| PROVIDED BY THE MAKE-A-WISH FOUNDATION OF AMERICA FOR EACH | OFFICER, |
| EMPLOYEE, BOARD MEMBER, AND VOLUNTEER. SUCH STATEMENTS MUST | BE SIGNED UPON |
| DATE OF HIRE, ELECTION, OR COMMENCEMENT OF VOLUNTEER SERVICE | E, AND AT LEAST |
| ANNUALLY THEREAFTER. THE SIGNED STATEMENTS ARE THEN SUBMITT | ED TO AND |
| REVIEWED BY THE VOLUNTEER COORDINATOR IF THEY ARE FROM VOLU | NTEERS, AND THE |
| PRESIDENT/CEO IF FROM STAFF AND BOARD MEMBERS. REVIEW OF TH | E STATEMENTS IS |
| MONITORED BY THE PRESIDENT/CEO. THE PROCEDURES FOR ADDRESSI | NG ANY CONFLICTS |
| OF INTEREST OF WHICH THE PRESIDENT/CEO BECOMES AWARE INCLUD | ES, BUT ARE NOT |
| LIMITED TO, THE FOLLOWING (1) DETERMINING THE NATURE OF THE | CONFLICT VIA |
| VERBAL OR WRITTEN COMMUNICATION WITH THE INTERESTED PERSON, | (2) FULLY |

| Schedule O (Form 990) 2022 | Page 2 |
|---|---|
| Name of the organization MAKE-A-WISH FOUNDATION OF CONNECTICUT INC. | Employer identification number 22-2710919 |
| DISCLOSING CONFLICTING INTERESTS TO THE BOARD, (3) THE CONFLICTED PERSON | |
| RECUSES HIMSELF/HERSELF FROM DELIBERATIONS AND DECISIONS REGARDING THE | |
| TRANSACTION, AND (4) TAKING APPROPRIATE ACTIONS WARRANTED BY THE CONFLICT | |
| AS RECOMMENDED BY THE BOARD UP TO AND INCLUDING TERMINATION OF SERVICE. | |
| | |
| FORM 990, PART VI, SECTION B, LINE 15: | |
| FOR 2021 COMPENSATION, THE PRESIDENT & CEO'S COMPENSATION WAS DETERMINED BY | |
| THE BOARD OF DIRECTORS, CONSISTING OF INDEPENDENT PERSONS. IT WAS REVIEWED | |
| AGAINST NATIONAL BENCHMARKING SALARY STUDIES, SURVEYS DONE EVERY FEW YEARS | |
| BY THE MAKE-A-WISH FOUNDATION OF AMERICA, AND BY LOCAL SALARY SURVEYS | |
| CONDUCTED BY STATE ORGANIZATIONS AND BY NATIONAL BENCHMARKING | |
| ORGANIZATIONS. THE BOARD'S DISCUSSION AND DECISIONS WERE CONTEMPORANEOUSLY | |
| DOCUMENTED. DOCUMENTATION INCLUDES THE TERMS OF THE TRANSACTION AND THE | |
| DATE IT WAS APPROVED, THE MEMBERS PRESENT DURING DELIBERATIONS AND THOSE | |
| WHO VOTED ON IT, AND THE COMPARABILITY DATA RELIED UPON AND HOW IT WAS | _ |
| OBTAINED. | |
| | |
| THE SAME PROCESS LISTED ABOVE IS USED FOR OTHER OFFICERS AND STAFF MEMBERS, | |
| USING THE SAME INSTRUMENTS. SALARIES FOR STAFF, OTHER THAN THE PRESIDENT & | |
| CEO, ARE DECIDED BY THE PRESIDENT & CEO IN CONSULTATION WITH THE EMPLOYEE'S | |
| IMMEDIATE SUPERVISOR WITHIN LIMITS SET BY THE BOARD-APPROVED BUDGET. ALL | |
| SALARY INCREASES ARE BASED ON METRICS FROM PERFORMANCE REVIEWS. | |
| | |
| FORM 990, PART VI, SECTION C, LINE 19: | |
| THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST | |
| POLICY, AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST. | |
| | |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: | |

| Schedule O (Form 990) 2022 | | Page 2 |
|--|---------|--------------------------------|
| Name of the organization MAKE-A-WISH FOUNDATION OF CONNECTICUT | | Employer identification number |
| INC. | | 22-2710919 |
| CHANGE IN VALUE OF BENEFICIAL INTEREST | 11,058. | |
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232212 10-28-22 Schedule O (Form 990) 2022