

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**FINANCIAL STATEMENTS**  
**YEARS ENDED AUGUST 31, 2021 AND 2020**



WEALTH ADVISORY | OUTSOURCING  
AUDIT, TAX, AND CONSULTING

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## INDEPENDENT AUDITORS' REPORT

Board of Directors  
Make-A-Wish Foundation® of Michigan  
Brighton, Michigan

We have audited the accompanying financial statements of Make-A-Wish Foundation® of Michigan which comprise the statements of financial position as of August 31, 2021 and 2020 and the related statements of activities, functional expenses, and cash flows for the years ended, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors  
Make-A-Wish Foundation® of Michigan

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Make-A-Wish Foundation® of Michigan as of August 31, 2021 and 2020 and change in its net assets and its cash flows for the years ended in accordance with accounting principles generally accepted in the United States of America.

*CliftonLarsonAllen LLP*

**CliftonLarsonAllen LLP**

Oak Brook, Illinois  
February 16, 2022

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**STATEMENTS OF FINANCIAL POSITION**  
**AUGUST 31, 2021 AND 2020**

	2021	2020
<b>ASSETS</b>		
Cash and Cash Equivalents	\$ 3,479,933	\$ 1,114,220
Investments	3,396,678	2,722,517
Due from Related Entities	125,205	234,979
Prepaid Expenses	88,534	214,914
Contributions Receivable, Net	2,814,650	2,475,372
Other Assets	65,070	44,448
Investments Held for Long-Term Purposes	104,224	104,224
Property and Equipment, Net	33,431	38,388
Total Assets	\$ 10,107,725	\$ 6,949,062
<b>LIABILITIES AND NET ASSETS</b>		
<b>LIABILITIES</b>		
Accounts Payable and Accrued Expenses	\$ 518,295	\$ 290,428
Due to Related Entities	3,190	4,828
Deferred Rent	4,535	13,453
Capital Lease Obligations	5,146	6,871
Paycheck Protection Program	-	649,871
Total Liabilities	531,166	965,451
<b>NET ASSETS</b>		
Without Donor Restrictions	6,732,232	3,466,226
With Donor Restrictions	2,844,327	2,517,385
Total Net Assets	9,576,559	5,983,611
Total Liabilities and Net Assets	\$ 10,107,725	\$ 6,949,062

See accompanying Notes to Financial Statements.

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**STATEMENT OF ACTIVITIES**  
**YEAR ENDED AUGUST 31, 2021**

	Without Donor Restrictions	With Donor Restrictions	Total
<b>REVENUES, GAINS, AND OTHER SUPPORT</b>			
Public Support:			
Contributions	\$ 4,507,835	\$ 1,344,651	\$ 5,852,486
Grants	517,580	29,438	547,018
Total Public Support	5,025,415	1,374,089	6,399,504
Internal Special Events	2,156,997	28,514	2,185,511
Less: Costs of Direct Benefits to Donors	(63,412)	-	(63,412)
Total Internal Special Events	2,093,585	28,514	2,122,099
Investment Income, Net	397,398	36,069	433,467
Forgiveness of Paycheck Protection Program Loan	1,299,741		1,299,741
Other Income	2,368	-	2,368
Net Assets Released from Restrictions	1,111,730	(1,111,730)	-
Total Revenues, Gains, and Other Support	9,930,237	326,942	10,257,179
<b>EXPENSES</b>			
Program Services:			
Wish Granting	3,403,192	-	3,403,192
Support Services:			
Fundraising	1,766,732	-	1,766,732
Management and General	1,494,307	-	1,494,307
Total Support Services	3,261,039	-	3,261,039
Total Expenses	6,664,231	-	6,664,231
<b>CHANGE IN NET ASSETS</b>	3,266,006	326,942	3,592,948
Net Assets - Beginning of Year	3,466,226	2,517,385	5,983,611
<b>NET ASSETS - END OF YEAR</b>	\$ 6,732,232	\$ 2,844,327	\$ 9,576,559

See accompanying Notes to Financial Statements.

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**STATEMENT OF ACTIVITIES**  
**YEAR ENDED AUGUST 31, 2020**

	Without Donor Restrictions	With Donor Restrictions	Total
<b>REVENUES, GAINS, AND OTHER SUPPORT</b>			
Public Support:			
Contributions	\$ 5,038,954	\$ 1,631,708	\$ 6,670,662
Grants	293,315	150,000	443,315
Total Public Support	5,332,269	1,781,708	7,113,977
Internal Special Events	2,850,327	-	2,850,327
Less: Costs of Direct Benefits to Donors	(377,595)	-	(377,595)
Total Internal Special Events	2,472,732	-	2,472,732
Investment Income, Net	281,404	17,832	299,236
Other Income	6,590	-	6,590
Net Assets Released from Restrictions	560,428	(560,428)	-
Total Revenues, Gains, and Other Support	8,653,423	1,239,112	9,892,535
<b>EXPENSES</b>			
Program Services:			
Wish Granting	4,618,061	-	4,618,061
Support Services:			
Fundraising	2,073,291	-	2,073,291
Management and General	1,339,672	-	1,339,672
Total Support Services	3,412,963	-	3,412,963
Total Expenses	8,031,024	-	8,031,024
<b>CHANGE IN NET ASSETS</b>	622,399	1,239,112	1,861,511
Net Assets - Beginning of Year	2,843,827	1,278,273	4,122,100
<b>NET ASSETS - END OF YEAR</b>	\$ 3,466,226	\$ 2,517,385	\$ 5,983,611

See accompanying Notes to Financial Statements.

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**STATEMENT OF FUNCTIONAL EXPENSES**  
**YEAR ENDED AUGUST 31, 2021**

	Program Services		Support Services			Direct Donor Benefits	Total
	Wish Granting and Program Related Support	Fundraising	Management and General	Total Support Services			
Direct Costs of Wishes	\$ 1,883,529	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,883,529
Salaries, Taxes, and Benefits	918,871	1,188,604	1,070,294	2,258,898	-	-	3,177,769
Printing, Subscriptions, and Publications	6,591	20,363	4,083	24,446	-	-	31,037
Professional Fees	3,963	161,874	209,560	371,434	-	-	375,397
Rent and Utilities	69,901	94,933	65,167	160,100	-	-	230,001
Postage and Delivery	10,184	33,231	9,328	42,559	-	-	52,743
Travel	785	3,163	421	3,584	-	-	4,369
Meetings and Conferences	820	6,574	1,423	7,997	-	-	8,817
Office Supplies	74,923	7,850	3,462	11,312	-	-	86,235
Communications	9,570	14,271	9,956	24,227	-	-	33,797
Advertising and Media (Cash)	-	29,472	-	29,472	-	-	29,472
Repairs and Maintenance	4,324	5,594	4,032	9,626	-	-	13,950
Insurance	90	116	84	200	-	-	290
Bad Debt Expense	-	12,600	-	12,600	-	-	12,600
Membership Dues	1,175	2,233	1,409	3,642	-	-	4,817
National Partnership Dues	399,618	72,153	83,254	155,407	-	-	555,025
Miscellaneous	12,751	105,988	26,274	132,262	-	-	145,013
Depreciation and Amortization	6,097	7,713	5,560	13,273	-	-	19,370
Special Event Expenses	-	-	-	-	63,412	-	63,412
	<u>3,403,192</u>	<u>1,766,732</u>	<u>1,494,307</u>	<u>3,261,039</u>	<u>63,412</u>	<u>63,412</u>	<u>6,727,643</u>
Less: Expenses Netted Against Revenues on the Statement of Activities:							
Special Event Expenses	-	-	-	-	(63,412)	-	(63,412)
Total Expenses Included in the Expense Section of the Statement of Activities	<u>\$ 3,403,192</u>	<u>1,766,732</u>	<u>\$ 1,494,307</u>	<u>\$ 3,261,039</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,664,231</u>

See accompanying Notes to Financial Statements.



**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**STATEMENT OF FUNCTIONAL EXPENSES**  
**YEAR ENDED AUGUST 31, 2020**

	Program Services	Support Services				Total
	Wish Granting and Program Related Support	Fundraising	Management and General	Total Support Services	Direct Donor Benefits	
Direct Costs of Wishes	\$ 2,637,587	\$ -	\$ -	\$ -	\$ -	\$ 2,637,587
Salaries, Taxes, and Benefits	1,293,492	1,322,077	957,613	2,279,690	-	3,573,182
Printing, Subscriptions, and Publications	13,130	52,293	6,999	59,292	-	72,422
Professional Fees	27,393	175,459	151,529	326,988	-	354,381
Rent and Utilities	81,177	82,971	60,098	143,069	-	224,246
Postage and Delivery	9,972	18,987	7,279	26,266	-	36,238
Travel	6,798	49,436	11,655	61,091	-	67,889
Meetings and Conferences	7,658	21,898	21,956	43,854	-	51,512
Office Supplies	29,822	17,985	11,454	29,439	-	59,261
Communications	15,096	13,533	8,675	22,208	-	37,304
Advertising and Media (Cash)	-	43,499	-	43,499	-	43,499
Repairs and Maintenance	7,669	7,879	5,678	13,557	-	21,226
Bad Debt Expense	-	60,200	-	60,200	-	60,200
Membership Dues	782	1,801	1,478	3,279	-	4,061
National Partnership Dues	455,506	58,478	62,606	121,084	-	576,590
Miscellaneous	22,241	136,842	25,443	162,285	-	184,526
Depreciation and Amortization	9,738	9,953	7,209	17,162	-	26,900
Special Event Expenses	-	-	-	-	377,595	377,595
	<u>4,618,061</u>	<u>2,073,291</u>	<u>1,339,672</u>	<u>3,412,963</u>	<u>377,595</u>	<u>8,408,619</u>
Less: Expenses Netted Against Revenues on the Statement of Activities:						
Special Event Expenses	-	-	-	-	(377,595)	(377,595)
Total Expenses Included in the Expense Section of the Statement of Activities	<u>\$ 4,618,061</u>	<u>2,073,291</u>	<u>\$ 1,339,672</u>	<u>\$ 3,412,963</u>	<u>\$ -</u>	<u>\$ 8,031,024</u>

See accompanying Notes to Financial Statements.

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**STATEMENTS OF CASH FLOWS**  
**YEARS ENDED AUGUST 31, 2021 AND 2020**

	2021	2020
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in Net Assets	\$ 3,592,948	\$ 1,861,511
Adjustments to Reconcile Change in Net Assets to Net Cash Provided (Used) by Operating Activities:		
Depreciation and Amortization	19,370	26,900
Bad Debt Expense and Other	12,600	60,200
Forgiveness of Paycheck Protection Program Loan	(1,299,741)	-
Net Realized and Unrealized Gains on Investments	(343,869)	(202,696)
Contributed Inventory	(27,591)	(6,503)
Change in Discount to Present Value of Contributions Receivable	(37,324)	68,292
(Increase) Decrease in Assets:		
Contributions Receivable	(314,554)	(1,291,803)
Due from Related Entities	109,774	(155,851)
Prepaid Expenses	126,380	(4,961)
Other Assets	6,969	(6,622)
Increase (Decrease) in Liabilities:		
Accounts Payable and Accrued Expenses	227,867	(324,360)
Due to Related Entities	(1,638)	(41,133)
Deferred Rent	(8,918)	(3,466)
Net Cash Provided (Used) by Operating Activities	2,062,273	(20,492)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of Investments	(973,942)	(350,073)
Proceeds from Sales of Investments	643,650	341,659
Purchases of Property and Equipment	(14,413)	(18,886)
Net Cash Used by Investing Activities	(344,705)	(27,300)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Principal Payments on Capital Lease Obligations	(1,725)	(1,562)
Proceeds from Paycheck Protection Program Loan	649,870	649,871
Net Cash Provided by Financing Activities	648,145	648,309
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	2,365,713	600,517
Cash and Cash Equivalents - Beginning of Year	1,114,220	513,703
<b>CASH AND CASH EQUIVALENTS - END OF YEAR</b>	\$ 3,479,933	\$ 1,114,220
<b>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION</b>		
Cash Paid for Interest Expense	\$ 7,286	\$ 13,269
Contributed Inventory	\$ 27,591	\$ 6,503

See accompanying Notes to Financial Statements.

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**NOTES TO FINANCIAL STATEMENTS**  
**AUGUST 31, 2021 AND 2020**

**NOTE 1 ORGANIZATION**

Make-A-Wish Foundation® of Michigan (the Foundation) is a Michigan nonprofit corporation, organized for the purpose of creating life changing wishes for children with critical illnesses. The Foundation is an independently operating chapter of Make-A-Wish Foundation® of America (National Organization), which develops and implements national programs in public relations and fundraising for the benefit of all local chapters. To be a Make-A-Wish chapter, the local chapter is obligated to comply with a chapter agreement with the National Organization and such guidelines, resolutions, and policies as may be adopted by the National Organization's board of directors.

**NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation**

The financial statements of the Foundation are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) applicable to nonprofit entities.

**Cash and Cash Equivalents**

The Foundation considers all highly liquid investments with an original maturity of three months or less when purchased to be cash equivalents.

**Investments**

Investments are recorded at fair value. Investment income, including gains and losses on investments, is recorded as increases or decreases in net assets without donor restrictions unless its use is limited by donor-imposed restrictions or law.

The Foundation's investments are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investments, it is reasonably possible that those changes in the values of investments will occur in the near term and that such changes could be material to the amounts reported in the statements of financial position

**Contributions Receivable**

Contributions receivable are unconditional promises to give. Such promises that are expected to be collected within one year are recorded at expected net realizable value when the promise is received. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows. Contributions receivable are discounted using fair value rates and contributions are written off when deemed uncollectible.

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**NOTES TO FINANCIAL STATEMENTS**  
**AUGUST 31, 2021 AND 2020**

**NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Property and Equipment, Net**

Property and equipment having a unit cost of greater than \$500 and a useful life of more than one year are capitalized at cost when purchased. Donated assets are capitalized at the estimated fair value at the date of receipt and restrictions are released once the asset has been placed into service. Property and equipment under capital leases are stated at the present value of future minimum lease payments at the time of acquisition. Depreciation on property and equipment is provided on a straight-line basis over the estimated useful lives of the assets, generally three to seven years. Leasehold improvements are amortized over the shorter of the estimated useful life of the asset or the remaining terms of the leases. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its life are expensed as incurred.

Long-lived assets, such as property and equipment, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances indicate a long-lived asset may be impaired, the asset value will be reduced to fair value. Fair value is determined through various valuation techniques including quoted market values and third-party independent appraisals, as considered necessary.

**Fair Value Measurements**

Fair value measurements of financial assets and financial liabilities and fair value measurements of nonfinancial items are recognized or disclosed at fair value in the financial statements on a recurring basis. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Foundation utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The Foundation determines fair value based on assumptions that market participants would use in pricing an asset or liability in the principal or most advantageous market. When considering market participant assumptions in fair value measurements, the following fair value hierarchy distinguishes between observable and unobservable inputs, which are categorized in one of the following levels:

*Level 1* – Unadjusted quoted prices in active markets for identical assets (or liabilities) that the reporting entity has the ability to access at the measurement date.

*Level 2* – Prices for a similar asset (or liability), other than quoted prices included in Level 1 inputs, that are observable for the asset (or liability), either directly or indirectly. If the asset (or liability) has a specified term, a Level 2 input must be observable for substantially the full term of the asset (or liability).

*Level 3* – Unobservable inputs for the asset (or liability) used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset (or liability) at measurement date.

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**NOTES TO FINANCIAL STATEMENTS**  
**AUGUST 31, 2021 AND 2020**

**NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Net Assets**

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor- or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

*Net Assets Without Donor Restrictions* – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

*Net Assets With Donor Restrictions* – Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as restricted revenue when received and released from restrictions when the assets are placed in service. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Contributions restricted by donors are reported as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as Net Assets Released from Restrictions.

**Revenue Recognition**

Revenue is recognized on the accrual basis and generally consists of contributions, special event revenue, in-kinds and other income.

Special event revenue consists of registrations, sponsorships and other contributions. The exchange element of the special event revenue was approximately \$63,412 for the year ended August 31, 2021. The portion that is considered to be exchange revenue is recognized as revenue when the performance obligations are met which is the occurrence of the event.

Unconditional promises to give are recognized initially at fair value as contributions revenue in the period such promises are made by donors. Fair value is estimated giving consideration to anticipated future cash receipts (after allowance is made for uncollectible contributions) and discounting such amounts at a risk-adjusted rate commensurate with the duration of the donor's payment plan. Amortization of the discounts is recorded as additional contributions revenue.

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**NOTES TO FINANCIAL STATEMENTS**  
**AUGUST 31, 2021 AND 2020**

**NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Revenue Recognition (Continued)**

Conditional promises are not recognized as contribution revenue and receivables until the conditions have been substantially met.

Contributions of assets other than cash are recorded at their estimated fair value. Contributions of services are recognized if the services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

The Foundation received in-kind contributions of assets, services, and materials that are reported in the statements of activities as follows:

	Programs	Fundraising	Management and General	Total
<u>August 31, 2021</u>				
Wish Related	\$ 326,201	\$ -	\$ -	\$ 326,201
Professional Services	29	37	27	93
Other	43,759	596	101	44,456
	<u>\$ 369,989</u>	<u>\$ 633</u>	<u>\$ 128</u>	370,750
Inventory (Asset)				27,591
Total				<u>\$ 398,341</u>
<u>August 31, 2020</u>				
Wish Related	\$ 867,703	\$ -	\$ -	\$ 867,703
Rent	164	167	121	452
Other	9,670	6,291	188	16,149
	<u>\$ 877,537</u>	<u>\$ 6,458</u>	<u>\$ 309</u>	884,304
Special Events				31,936
Inventory (Asset)				6,503
Total				<u>\$ 922,743</u>

An internal special event is a fundraising event coordinated and staffed by Foundation personnel rather than a third-party support group or organization. It is designed to attract people for the purpose of raising mission awareness, for increasing funding from existing donors, and the cultivation of future donors. Internal special event in-kind amounts are donated items recorded at fair value that are used in facilitating the event. Examples of such donated items are generally food, beverage, facility costs, and auction items.

Advertising and media is used to help the Foundation communicate its message or mission and includes fund raising materials, informational material, or advertising, and may be in the form of an audio or video tape of a public service announcement, a layout for a newspaper, media time or space for public service announcements, or other purposes.

Donated advertising and media is reported as contribution revenue and fundraising expense when received and the reporting of such contributions is unaffected by whether the Foundation could afford to purchase or would have purchased the assets at their fair value.

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**NOTES TO FINANCIAL STATEMENTS**  
**AUGUST 31, 2021 AND 2020**

**NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Income Taxes**

The Foundation is a nonprofit organization exempt from federal income and Michigan taxes under the provisions of Internal Revenue Code Section 501(c)(3) and Section 208.1207 of the state of Michigan. However, the Foundation remains subject to income taxes on any net income that is derived from a trade or business, regularly carried on and not in furtherance of the purpose for which it was granted exemption. No income tax provision has been recorded as the net income, if any, from any unrelated trade or business, in the opinion of management, is not material to the financial statements taken as a whole.

Management believes that no uncertain tax positions exist for the Foundation at August 31, 2021 and 2020. The Foundation files income tax returns in the U.S. federal jurisdiction, and applicable state jurisdictions.

**Functional Expenses**

The Foundation performs four functions: wish granting, program related support, fundraising, and management and general. Definitions of these functions are as follows:

**Wish Granting**

Activities performed by the Foundation in granting wishes to children with critical illnesses.

**Fundraising**

Activities performed by the Foundation to generate funds and/or resources to support its programs and operations.

**Management and General**

All costs not identifiable with a specific programs or fundraising activities, but indispensable to the conduct of such programs and activities and to the Foundation's existence, are included as management and general expenses. This includes expenses for the overall direction of the Foundation, business management, general recordkeeping, budgeting, financial reporting, and activities relating to these functions such as salaries, rent, supplies, equipment, and other expenses.

Expenses that benefit more than one function of the Foundation are allocated among the functions based generally on the amount of time spent by employees on each function.

**MAKE-A-WISH FOUNDATION® OF MICHIGAN**  
**NOTES TO FINANCIAL STATEMENTS**  
**AUGUST 31, 2021 AND 2020**

**NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Deferred Rent**

The Foundation accounts for rent expense evenly over the term of the lease using the straight-line method. The unamortized deferred rent was \$4,535 at August 31, 2021 and \$13,453 at August 31, 2020.

**Management Estimates**

The preparation of financial statements in conformity with U.S.GAAP requires management to make a number of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Change in Accounting Principle**

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-19, *Revenue from Contracts with Customers* (Topic 606). Subsequent to May 2014, the FASB issued six ASUs to clarify certain matters related to Topic 606. Topic 606 supersedes the revenue recognition requirements in FASB ASC 605, *Revenue Recognition*, and requires the recognition of revenue when promised goods or services are transferred to customers in an amount that reflects the consideration to which an entity expects to be entitled in exchange for those goods or services. The updates address the complexity of revenue recognition and provide sufficient information to enable financial statements users to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. The Foundation's financial statements reflect the adoption of ASU 2014-09 guidance beginning in fiscal year 2021. The adoption of 2014-09 did not impact the Foundation's reported revenue.

**NOTE 3 LIQUIDITY AND AVAILABILITY**

The Foundation monitors liquidity regularly through the monthly financial package provided to the board and through the enterprise-wide Benchmarks of Excellence. Holding 6 to 24 months of liquidity is considered excellent based off the enterprise-wide published scale.

	2021	2020
Total Financial Assets	\$ 9,920,690	\$ 6,651,312
Donor-Imposed Restrictions:		
Restricted Funds	2,740,103	2,413,161
Endowments	104,224	104,224
Financial Assets with Donor-Imposed Restrictions	<u>2,844,327</u>	<u>2,517,385</u>
Financial Assets Available to Meet Cash Needs for General Expenditures Within One Year	<u>\$ 7,076,363</u>	<u>\$ 4,133,927</u>



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**NOTE 3 LIQUIDITY AND AVAILABILITY (CONTINUED)**

Financial Assets include cash and cash equivalents, investments, due from related entities, contributions receivable, and investments held for long-term purposes. For purposes of analyzing resources available to meet general expenditures over one year, the Foundation considers all expenditures related to its ongoing program activities, as well as the functions in support of those activities, to be general expenditures.

Our endowment funds consist of donor-restricted endowments. Income from donor-restricted endowments is restricted for specific purposes, with the exception of appropriated amounts available for general use. Donor-restricted endowment funds are not available for general expenditure. The Foundation also has available a line of credit in the amount of \$750,000 in the event there is a financial need. See Note 8.

**NOTE 4 FAIR VALUE MEASUREMENTS**

**Fair Value of Financial Instruments**

Fair value is defined as the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The fair values of the financial instruments shown in the following table as of August 31, 2021 and 2020 represent the amounts that would be received to sell those assets or that would be paid to transfer those liabilities in an orderly transaction between market participants at that date. Those fair value measurements maximize the use of observable inputs. However, in situations where there is little, if any, market activity for the asset or liability at the measurement date, the fair value measurement reflects the Foundation's own judgments about the assumptions that market participants would use in pricing the asset or liability. Those judgments are developed by the Foundation based on the best information available in the circumstances, including expected cash flows and appropriately risk-adjusted discount rates, and available observable and unobservable inputs.

**Investments**

**Overall Investment Objective**

The overall investment objective of the Foundation is to invest its assets in a prudent manner that will achieve a long-term rate of return sufficient to fund a portion of its annual operating activities and increase investment value after inflation. The Foundation diversifies its investments among various asset classes incorporating multiple strategies and managers. Major investment decisions are authorized by the board's finance committee, which oversees the Foundation's investment program in accordance with established guidelines.

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**NOTE 4 FAIR VALUE MEASUREMENTS (CONTINUED)**

**Fair Value Hierarchy**

The following table presents the fair value hierarchy of assets that are measured at fair value on a recurring basis, at August 31, 2021 and 2020:

	Markets or Identical Assets (Level 1)	Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Assets Not Held at Fair Value	Total
<u>August 31, 2021</u>					
Assets:					
Mutual Funds	\$ 2,483,702	\$ -	\$ -	\$ -	\$ 2,483,702
Exchange-Traded Funds	588,661	-	-	-	588,661
Certificates of Deposit	-	186,977	-	-	186,977
Cash	-	-	-	241,562	241,562
Total Investments and Investments Held for Long-Term Purposes	<u>\$ 3,072,363</u>	<u>\$ 186,977</u>	<u>\$ -</u>	<u>\$ 241,562</u>	<u>\$ 3,500,902</u>
<u>August 31, 2020</u>					
Assets:					
Mutual Funds	\$ 2,016,294	\$ -	\$ -	\$ -	\$ 2,016,294
Exchange-Traded Funds	188,317	-	-	-	188,317
Debt Securities	-	25,018	-	-	25,018
Certificates of Deposit	-	292,990	-	-	292,990
Cash	-	-	-	304,122	304,122
Total Investments and Investments Held for Long-Term Purposes	<u>\$ 2,204,611</u>	<u>\$ 318,008</u>	<u>\$ -</u>	<u>\$ 304,122</u>	<u>\$ 2,826,741</u>

**NOTE 5 CONTRIBUTIONS RECEIVABLE**

Contributions receivable include pledges that have been discounted at rates ranging from 1.8% to 3% at August 31, 2021 and 2020. The following is a summary of the Foundation's contributions receivable at August 31, 2021 and 2020:

	2021	2020
Total Amounts Due in:		
Within One Year	\$ 961,330	\$ 1,349,711
One to Five Years	1,920,335	1,230,000
Gross Contributions Receivable	2,881,665	2,579,711
Less: Discount to Present Value	(67,015)	(104,339)
Contributions Receivable, Net	<u>\$ 2,814,650</u>	<u>\$ 2,475,372</u>

Management determined that all contributions receivable are fully collectible; therefore, no allowance for uncollectible accounts is considered necessary at August 31, 2021 or August 31, 2020.

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**NOTE 6 TRANSACTIONS WITH RELATED ENTITIES**

The National Organization conducts national fundraising efforts for which cash and in-kind donations are received and shared with the Foundation. These funds represent revenues associated with: distributions from national partners, individual donation amounts collected via online and white mail donations, amounts for internal grants, travel, and training scholarships, amounts to fund the Adopt-A-Wish® program, and other miscellaneous revenues. During the years ended August 31, 2021 and 2020, the Foundation received \$1,310,117 and \$1,278,778 from these national revenue streams.

As part of the National Organization’s Wish Fulfillment Fund, chapters may apply for funds that have been donated by other chapters to underwrite the cost of wishes. The Foundation received \$1,000 and \$100,000, respectively, in funds through this program during the years ended August 31, 2021 and 2020.

Conversely, the Foundation pays amounts to the National Organization for chapter dues, insurance, and other miscellaneous ancillary expenses that the National Organization pays on behalf of the Foundation and for services provided by the National Organization. Amount totaling \$665,791 and \$847,082 were paid from the Foundation to the National Organization during the years ended August 31, 2021 and 2020, respectively.

Chapters who assist with the organization and granting of wishes from other chapters are paid a “fee for service” called the wish assist fee. Under this program, the originating chapter agrees to pay a fee to the chapter of the wish destination to assist with any planning, booking, and facilitating of the wish for the home chapter. Under this program, the Foundation received \$300 and \$1,800 for the years ended August 31, 2021 and 2020, which is recorded in the accompanying statements of activities as other income.

Amounts due from and to related entities at August 31, 2021 and 2020 are as follows:

	2021	2020
Due from National Organization	\$ 123,908	\$ 234,979
Due from Other Chapters	1,297	-
Total Due from Related Entities	<u>\$ 125,205</u>	<u>\$ 234,979</u>
Due to National Organization	\$ 2,790	\$ 4,828
Due to Other Chapters	400	-
Total Due to Related Entities	<u>\$ 3,190</u>	<u>\$ 4,828</u>

Amounts due from the National Organization represent contributions remitted to the National Organization that are identified for the Foundation’s use but were not yet transferred to the Foundation as of year-end. Amounts due from other chapters represent amounts paid in assisting other chapters with their wish granting. Amounts due to other chapters represent amounts owed to other chapters who have assisted in the granting of wishes for the Foundation. Amounts due to the National Organization generally represent unpaid chapter dues and services.

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**NOTE 6 TRANSACTIONS WITH RELATED ENTITIES (CONTINUED)**

During the years ended August 31, 2021 and 2020, the Foundation received contributions, both cash and in-kind, from board members totaling \$1,017,049 and \$238,463, respectively. In 2021 and 2020, amounts due from board members totaled \$3,000 and \$73,000, respectively, and are included in contributions receivable in the accompanying statements of financial position.

**NOTE 7 PROPERTY AND EQUIPMENT, NET**

Property and equipment as of August 31, 2021 and 2020 consists of the following:

	2021	2020
Computer Equipment and Software	\$ 146,784	\$ 138,044
Office Furniture and Equipment	44,958	39,285
Leasehold Improvements	35,098	35,098
Total	226,840	212,427
Less: Accumulated Depreciation and Amortization	(193,409)	(174,039)
Property and Equipment, Net	<u>\$ 33,431</u>	<u>\$ 38,388</u>

Depreciation and amortization expense totaled \$19,370 and \$26,900, respectively, for the years ended August 31, 2021 and 2020.

**NOTE 8 SHORT-TERM BORROWINGS**

The Foundation has an unsecured line of credit with a financial institution totaling \$750,000, bearing interest at a variable rate with a maturity date of September 30, 2021. The variable interest rate is determined based on *The Wall Street Journal* prime rate, which was 3.25% as of August 31, 2021 and 2020, respectively. As of August 31, 2021 and 2020, the Foundation had no amounts outstanding on this line of credit.

**NOTE 9 LEASES**

The Foundation is obligated under various capital and operating leases for offices and equipment, which expire at various dates through February 2024. As of August 31, 2021 and 2020, the cost of leased property and equipment under capital leases was \$9,158 and accumulated depreciation was \$4,012 and \$2,747, respectively. Total rent expense for all operating leases for the years ended August 31, 2021 and 2020 totaled \$201,157 and \$201,763, respectively.

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**NOTE 9 LEASES (CONTINUED)**

Future minimum lease payments under capital and operating leases having remaining terms in excess of one year are as follows:

<u>Year Ending August 31,</u>	<u>Operating Leases</u>	<u>Capital Leases</u>
2022	\$ 219,073	\$ 2,335
2023	206,338	2,335
2024	30,471	1,167
Total Minimum Lease Payments	455,882	5,837
Less Amounts Representing Interest	-	(691)
Present Value of Net Minimum Lease Payments	<u>\$ 455,882</u>	<u>\$ 5,146</u>

**NOTE 10 NET ASSETS**

**Net Assets With Donor Restrictions**

Net assets with donor restrictions are available for the following purposes or periods as of August 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Subject to Expenditure for Specified Purpose:		
Wish Granting	\$ 5,064	\$ 150,000
Subject to Passage of Time:		
Cash Pledges Receivable	2,735,039	2,263,161
Endowment:		
Original Donor-Restricted Gift Amount to be Maintained in Perpetuity:		
Collins Endowment Fund	<u>104,224</u>	<u>104,224</u>
Total Donor-Restricted Net Assets	<u>\$ 2,844,327</u>	<u>\$ 2,517,385</u>

Each year, the Foundation appropriates any endowment earnings for expenditure. There are no unappropriated endowment earnings for the years ended August 31, 2021 and 2020.

**NOTE 11 ENDOWMENTS**

The Foundation is subject to the enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA) and is required to make disclosures about endowment funds, both donor-restricted endowment funds and board-designated endowment funds.

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**NOTE 11 ENDOWMENTS (CONTINUED)**

The Foundation’s endowment consists of one individual donor-restricted endowment fund established for a variety of purposes including both donor-restricted endowment funds and funds designated by the board of directors to function as endowments. Net assets associated with endowment funds, including funds designated by the board of directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions. Endowment assets, both donor-restricted and board-designated, are reflected as Investments Held for Long-Term Purposes on the statements of financial position.

**Interpretation of Relevant Law**

The board of directors of the Foundation has interpreted the Michigan UPMIFA as requiring preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as donor-restricted net assets: (a) the original value of gifts donated to the donor-restricted endowment, (b) the original value of subsequent gifts to the donor-restricted endowment, and (c) accumulated earnings on the donor-restricted endowment funds. The accumulated earnings on the endowment funds remain treated as donor-restricted net assets until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the Foundation and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Foundation
- The investment policies of the Foundation

Endowment fund composition by type of fund as of August 31, 2021 and 2020 are as follows:

<u>August 31, 2021</u>	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Donor-Restricted Endowment Funds	\$ -	\$ 104,224	\$ 104,224
<u>August 31, 2020</u>			
Donor-Restricted Endowment Funds	\$ -	\$ 104,224	\$ 104,224

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**NOTE 11 ENDOWMENTS (CONTINUED)**

**Interpretation of Relevant Law (Continued)**

Changes in endowment funds for the years ended August 31 are as follows:

<u>August 31, 2021</u>	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Endowment Funds - Beginning of Year	\$ -	\$ 104,224	\$ 104,224
Investment Return:			
Investment Income	-	2,293	2,293
Net Appreciation (Realized and Unrealized)	-	33,776	33,776
Total Investment Return	-	36,069	36,069
Appropriation of Endowment Asset for Expenditure	-	(36,069)	(36,069)
Endowment Funds - End of Year	<u>\$ -</u>	<u>\$ 104,224</u>	<u>\$ 104,224</u>
<u>August 31, 2020</u>			
Endowment Funds - Beginning of Year	\$ -	\$ 104,224	\$ 104,224
Investment Return:			
Investment Income	-	3,297	3,297
Net Depreciation (Realized and Unrealized)	-	14,535	14,535
Total Investment Return	-	17,832	17,832
Appropriation of Endowment Asset for Expenditure	-	(17,832)	(17,832)
Endowment Funds - End of Year	<u>\$ -</u>	<u>\$ 104,224</u>	<u>\$ 104,224</u>

**Fund Deficiencies**

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Foundation to retain as a fund of perpetual duration. There are no fund deficiencies as of August 31, 2021 and 2020.

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**NOTE 11 ENDOWMENTS (CONTINUED)**

**Return Objectives and Risk Parameters**

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding programs supported by its endowment fund while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for a donor-specified period(s). Under this policy, as approved by the board of directors, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of the S&P 500 index while assuming a moderate level of investment risk. The Foundation expects its endowment funds, over time, to provide an average rate of return of approximately 5% annually. Actual returns in any given year may vary from this amount.

**Strategies Employed for Achieving Objectives**

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent constraints.

**Spending Policy and How the Investment Objectives Relate to Spending Policy**

The Foundation has a policy of appropriating for distribution each year approximately 3% of its endowment fund's ending balance. In establishing this policy, the Foundation considered the long-term expected return on its endowment. Accordingly, over the long term, the Foundation expects the current spending policy to allow its endowment to grow at a rate of return that would meet or exceed the Balanced Market Index. This is consistent with the Foundation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

**NOTE 12 RETIREMENT PLAN**

The Foundation has a defined contribution retirement plan (the Plan). Employees are eligible for participation in the Plan on the first day of the month coinciding with or immediately following their date of hire. Under the provisions of the Plan, eligible employees may elect to defer a percentage of their salary subject to certain IRC limitations. Upon completion of two years for full-time employees or upon completion of 1,000 hours annually for two years for part-time employees, the Foundation contributes 5% of the employee's salary into their account. Foundation contributions to the Plan for the years ended August 31, 2021 and 2020 were \$94,899 and \$104,257, respectively.



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**NOTE 13 CONCENTRATIONS OF CREDIT RISK**

Financial instruments that potentially subject the Foundation to concentration of credit risk consist principally of cash, cash equivalents, and investments. The Foundation places its cash and investments with high credit quality financial institutions and generally limits the amount of credit exposure not to exceed the Federal Deposit Insurance Corporation (FDIC) insurance coverage limit of \$250,000. From time to time throughout the year, the Foundation's cash balances may exceed the amount of the FDIC insurance coverage.

**NOTE 14 COMMITMENTS**

The goal of the Foundation is to grant the wish of every eligible child. During the fiscal years ending August 31, 2021 and 2020, the Foundation granted 364 and 248 wishes, respectively. As of August 31, 2021 and 2020, respectively, there were 706 and 844 wish children who are eligible for a wish. The average cost of a wish for the year ending August 31, 2021 was \$4,364 in cash and \$1,054 in in-kind for a total cost of \$5,418. The average cost of a wish for the year ending August 31, 2020 was \$5,588 in cash and \$5,492 in in-kind for a total cost of \$11,080.

**NOTE 15 RISKS AND UNCERTAINTIES**

In December 2019, an outbreak of a novel strain of coronavirus (COVID-19) began. On March 10, 2020, in conjunction with the Make-A-Wish America National Medical Advisory Council, Make-A-Wish America issued instructions to pause travel and large gathering wishes until deemed medically safe for our vulnerable population and their families. On March 11, 2020, the World Health Organization characterized COVID-19 as a pandemic.

As of August 31, 2021, with the exception of regional travel, travel wishes are still paused. Prior to fiscal year 2020, travel wishes have been approximately 77% of wishes granted and the number of granted wishes averaged approximately 443. The number of wishes granted during the years ended August 31, 2021 and 2020 was 364 and 248, respectively.

The Foundation continues to evaluate all expenses and fundraising efforts in light of the impact of COVID-19. National efforts are underway to return to wish granting and fundraising efforts when it is deemed medically safe.

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**NOTE 16 PAYCHECK PROTECTION PROGRAM**

The Foundation applied for and was approved a \$649,871 loan under the Paycheck Protection Program created as part of the relief efforts related to COVID-19 and administered by the Small Business Administration. The loan was received on April 14, 2020. The loan accrues interest at 1.00%, but payments are not required to begin for six months after the funding of the loan [or as the loan document requires]. Subsequent to this, the law changed the loan deferral terms retroactively. The PPP Flexibility Act and subsequent regulations supersede the loan agreement. The Foundation is eligible for loan forgiveness of up to 100% of the loan, upon meeting certain requirements. The loan is uncollateralized and is fully guaranteed by the Federal government. The Foundation received forgiveness of \$649,871 on November 16, 2020.

Under the second round of Paycheck Protection Program funding, the Foundation applied for and was approved for an additional \$649,870 loan. The loan was received on January 22, 2021. The loan accrues interest at 1%, with the first ten months of interest deferred, has a term of five years and is unsecured and guaranteed by the Small Business Administration. The Foundation is eligible for loan forgiveness of up to 100% of the loan, upon meeting certain requirements. The Foundation received forgiveness of \$649,870 on June 29, 2021.

The SBA may review funding eligibility and usage of funds for compliance with program requirements based on dollar thresholds and other factors. The amount of liability, if any, from potential noncompliance cannot be determined with certainty; however, management is of the opinion that any review will not have a material adverse impact on the Foundation's financial position.

**NOTE 17 EMPLOYEE RETENTION CREDIT**

Grants from the government are recognized when all conditions of such grants are fulfilled or there is reasonable assurance that they will be fulfilled. During the year ended August 31, 2021 the Foundation applied for Employee Retention Credit (ERC) grant funding from the Internal Revenue Service. The Foundation recognized \$295,229 of grant revenue related to performance requirements being met in compliance with the program during the year ended August 31, 2021.

Eligibility and conditions for the ERC program may be audited by the IRS. The amount of liability, if any, from potential noncompliance cannot be determined with certainty; management is of the opinion that any audit will not have a material adverse impact on the Foundation's financial position.

**NOTE 18 SUBSEQUENT EVENTS**

The Foundation has evaluated subsequent events from the statement of financial position date through February 16, 2022, the date at which the financial statements were available to be issued.

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