MAKE-A-WISH FOUNDATION® OF SOUTH CAROLINA, INC. **FINANCIAL STATEMENTS** YEAR ENDED AUGUST 31, 2018

CliftonLarsonAllen LLP









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INDEPENDENT AUDITORS' REPORT

Board of Directors Make-A-Wish Foundation® of South Carolina, Inc. Greenville, South Carolina

We have audited the accompanying financial statements of Make-A-Wish Foundation® of South Carolina, Inc. which comprise the statement of financial position as of August 31, 2018 and the related statements of activities, functional expenses, and cash flows for the year ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Board of Directors Make-A-Wish Foundation® of South Carolina, Inc.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Make-A-Wish Foundation® of South Carolina, Inc. as of August 31, 2018 and change in its net assets and its cash flows for the year ended in accordance with accounting principles generally accepted in the United States of America.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Phoenix, Arizona January 17, 2019

MAKE-A-WISH FOUNDATION® OF SOUTH CAROLINA, INC. STATEMENT OF FINANCIAL POSITION AUGUST 31, 2018

ASSETS

Cash and Cash Equivalents Due from Related Entities Prepaid Expenses Contributions Receivable, Net Other Assets Property and Equipment, Net	\$	1,124,802 75,531 12,489 275,608 4,435 89,686
Total Assets	<u>\$</u>	1,582,551
LIABILITIES AND NET ASSETS (DEFICIT)		
LIABILITIES Accounts Payable and Accrued Expenses Accrued Pending Wish Costs - Cash Accrued Pending Wish Costs - In-kind Due to Related Entities Other Liabilities Capital Lease Obligation Total Liabilities	\$	133,264 1,159,242 885,288 32,854 4,526 4,961 2,220,135
Net Assets (Deficit) Unrestricted Temporarily Restricted Total Net Assets (Deficit) Total Liabilities and Net Assets (Deficit)	<u></u>	(914,193) 276,609 (637,584)

MAKE-A-WISH FOUNDATION® OF SOUTH CAROLINA, INC. STATEMENT OF ACTIVITIES YEAR ENDED AUGUST 31, 2018

	Temporarily Unrestricted Restricted			Total	
REVENUES, GAINS, AND OTHER SUPPORT				·	
Public Support:					
Contributions, Net of Write-Offs	\$	2,967,912	\$ 275,608	\$	3,243,520
Grants		179,370	 		179,370
Total Public Support		3,147,282	275,608		3,422,890
Internal Special Events		1,152,096	-		1,152,096
Less Costs of Direct Benefits to Donors		(250,340)	 		(250,340)
Total Special Events		901,756	-		901,756
Other Income		2,831	-		2,831
Net Assets Released from Restrictions		288,248	 (288,248)		-
Total Revenues, Gains, and Other					
Support		4,340,117	 (12,640)		4,327,477
EXPENSES					
Program Services:					
Wish Granting		2,828,368	 		2,828,368
Total Program Services		2,828,368	 -		2,828,368
Support Services:					
Fundraising		959,981	-		959,981
Management and General		131,039	 <u>-</u>		131,039
Total Support Services		1,091,020	 -		1,091,020
Total Program and Support Services					
Expense		3,919,388	-		3,919,388
OTHER EXPENSE					
Loss on Sale of Property and Equipment		5,863	 		5,863
Total Expenses and Losses		3,925,251	 -		3,925,251
Change in Net Assets		414,866	(12,640)		402,226
Net Assets (Deficit) - Beginning of Year		(1,329,059)	289,249		(1,039,810)
NET ASSETS (DEFICIT) - END OF YEAR	\$	(914,193)	\$ 276,609	\$	(637,584)

MAKE-A-WISH FOUNDATION® OF SOUTH CAROLINA, INC. STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED AUGUST 31, 2018

	Program Services		Support Services		
	Services		Support Services	Total	
	Wish		Management	Support	
	Granting	Fundraising	and General	Services	Total
Direct Costs of Wishes	\$ 2,463,757	\$ -	\$ -	\$ -	\$ 2,463,757
Change in Pending Wish Liability	(354,944)	Ψ -	Ψ -	Ψ -	(354,944)
Salaries, Taxes, and Benefits	493,797	587,942	93,930	681,872	1,175,669
Printing, Subscriptions, and Publications	10,107	44,521	93,930	45,124	55,231
Professional Fees	32,574	36,689	12,276	48,965	81,539
Rent and Utilities	24,345	28,934	4,643	33,577	57,922
Postage and Delivery	6,203	6,940	531	7,471	13,674
Travel	3,559	25,791	1,454	27,245	30,804
Meetings and Conferences	31,086	127,886	•	129,919	161,005
<u> </u>		•	2,033	·	·
Office Supplies	21,245	7,245	1,020	8,265	29,510
Communications	4,414	5,667	801	6,468	10,882
Advertising and Media (In-kind)	-	1,100	-	1,100	1,100
Repairs and Maintenance	1,224	1,457	233	1,690	2,914
Membership Dues	22	576	4	580	602
National Partnership Dues	70,280	9,786	8,896	18,682	88,962
Miscellaneous	11,041	63,949	2,775	66,724	77,765
Depreciation and Amortization	9,658	11,498	1,840	13,338	22,996
Special Event Expenses		250,340		250,340	250,340
Total	2,828,368	1,210,321	131,039	1,341,360	4,169,728
Less: Expenses Netted Against Revenues					
on the Statement of Activities:					
Special Event Expenses		(250,340)		(250,340)	(250,340)
Total Expenses Included in the Expense					
Section of the Statement of Activities	\$ 2,828,368	\$ 959,981	\$ 131,039	\$ 1,091,020	\$ 3,919,388

MAKE-A-WISH FOUNDATION® OF SOUTH CAROLINA, INC. STATEMENT OF CASH FLOWS YEAR ENDED AUGUST 31, 2018

CASH FLOWS FROM OPERATING ACTIVITIES	
Change in Net Assets	\$ 402,226
Adjustments to Reconcile Change in Net Assets to Net Cash	
Provided in Operating Activities:	
Depreciation and Amortization	22,996
Loss on Sale of Property and Equipment	5,863
Contributed Property and Equipment and Inventory	(7,677)
(Increase) Decrease in Assets:	
Contributions Receivable	9,288
Due from Related Entities	(28,315)
Prepaid Expenses	11,687
Other Assets	8,140
Increase (Decrease) in Liabilities:	
Accounts Payable and Accrued Expenses	(28,890)
Accrued Pending Wish Costs	(354,945)
Due to Related Entities	8,693
Other Liabilities	2,323
Net Cash Provided in Operating Activities	51,389
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchases of Property and Equipment	(6,464)
Proceeds from Sales of Property and Equipment	69,137
Net Cash Provided in Investing Activities	62,673
CASH FLOWS FROM FINANCING ACTIVITIES	
Principal Payments on Capital Lease Obligations	(2,713)
Net Cash Used in Financing Activities	(2,713)
NET INCREASE IN CASH AND CASH EQUIVALENTS	111,349
Cash and Cash Equivalents - Beginning of Year	 1,013,453
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 1,124,802
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION	
Interest paid	\$ 719
Donated Property and Equipment	1,703
Donated Inventory	5,974

NOTE 1 ORGANIZATION

Make-A-Wish Foundation® of South Carolina, Inc. (the Foundation) is a South Carolina nonprofit corporation, organized for the purpose of creating life-changing wishes for children with critical illnesses. The Foundation is an independently operating chapter of Make-A-Wish Foundation® of America (National Organization), which operates to develop and implement national programs in public relations and fundraising for the benefit of all local chapters. To be a Make-A-Wish chapter, the local chapter is obligated to comply with a chapter agreement with the National Organization and such guidelines, resolutions, and policies as may be adopted by the National Organization's board of directors.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The financial statements of the Foundation are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America applicable to nonprofit entities.

Cash and Cash Equivalents

The Foundation considers all highly liquid investments with an original maturity of three months or less when purchased to be cash equivalents. Included in cash and cash equivalents at August 31, 2018 was \$139,434 of money market mutual funds.

Contributions Receivable

Contributions receivable are unconditional promises to give. Such promises that are expected to be collected within one year are recorded at expected net realizable value when the promise is received. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows. Contributions receivable are discounted using fair value rates and contributions are written off when deemed uncollectible.

Property and Equipment, Net

Property and equipment having a unit cost greater than \$500 and a useful life of more than one year are capitalized at cost when purchased. Donated assets are capitalized at the estimated fair value at the date of receipt and restrictions are released once the asset has been placed into service. Property and equipment under capital leases are stated at the present value of future minimum lease payments at the time of acquisition. Depreciation on property and equipment is provided on a straight-line basis over the estimated useful lives of the assets, generally 3 to 5 years. Leasehold improvements are amortized over the shorter of the estimated useful lives of the assets or the remaining terms of the leases. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its life are expensed as incurred.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property and Equipment, Net (Continued)

Long-lived assets, such as property and equipment, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances indicate a long-lived asset may be impaired, the asset value will be reduced to fair value. Fair value is determined through various valuation techniques including quoted market values and third-party independent appraisals, as considered necessary.

Fair Value Measurements

Fair value measurements of financial assets and financial liabilities and fair value measurements of nonfinancial items are recognized or disclosed at fair value in the financial statements on a recurring basis. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Net Assets

The Foundation's net assets and changes therein are classified and reported as follows:

<u>Permanently Restricted Net Assets</u> – Net assets subject to donor-imposed restrictions that the principal be maintained in perpetuity. Generally, the donors of these assets permit the Foundation to use all or part of the income earned on related investments for unrestricted purposes. The Foundation does not have any permanently restricted net assets at August 31, 2018.

<u>Temporarily Restricted Net Assets</u> – Net assets subject to restrictions imposed by donor or law that may be met either by actions of the Foundation or the passage of time.

<u>Unrestricted Net Assets</u> – Net assets that are not subject to donor-imposed restrictions or law.

Revenue Recognition

Unconditional promises to give are recognized initially at fair value as contributions revenue in the period such promises are made by donors. Fair value is estimated giving consideration to anticipated future cash receipts (after allowance is made for uncollectible contributions) and discounting such amounts at a risk-adjusted rate commensurate with the duration of the donor's payment plan. Amortization of the discounts is recorded as additional contributions revenue. Conditional promises are recorded as revenue once the conditions are substantially met. Contributions, grants, and bequests are recognized as either temporarily or permanently restricted if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (Continued)

When restrictions are met in the same period as the contribution is received, the Foundation records the contribution and the expense as unrestricted. Contributions of assets other than cash are recorded at their estimated fair value. Contributions of services are recognized if the services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

The Foundation received in-kind contributions of assets, services, and materials that are reported in the statement of activities as follows:

	2018				
		Management			
	Programs	Fundraising	and General	Total	
Wish Related	\$ 1,199,288	\$ -	\$ -	\$ 1,199,288	
Professional Services	-	-	2,500	2,500	
Advertising and Media	-	1,100	-	1,100	
Other	41,121	54,070	3,857	99,048	
	\$ 1,240,409	\$ 55,170	\$ 6,357	1,301,936	
Special Events				49,073	
Inventory (Asset)				5,974	
Property and Equipment (Asset)				1,703	
Total				\$ 1,358,686	

An internal special event is a fund-raising event coordinated and staffed by Foundation personnel rather than a third-party support group or organization. It is designed to attract people for the purpose of raising mission awareness, for increasing funding from existing donors, and the cultivation of future donors. Internal special event in-kind amounts are donated items recorded at fair value that are used in facilitating the event. Examples of such donated items are generally food, beverage, facility costs, and auction items.

Advertising and media is used to help the Foundation communicate its message or mission and includes fund raising materials, informational material, or advertising, and may be in the form of an audio or video tape of a public service announcement, a layout for a newspaper, media time or space for public service announcements, or other purposes. Donated advertising and media is reported as contribution revenue and fundraising expense when received and the reporting of such contributions is unaffected by whether the Foundation could afford to purchase or would have purchased the assets at their fair value.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes

The Foundation is a nonprofit organization exempt from federal income taxes under the provisions of Internal Revenue Code Section 501(c)(3) and Section 33-56-60 of the South Carolina Solicitation of Charitable Funds Act. However, the Foundation remains subject to income taxes on any net income that is derived from a trade or business, regularly carried on and not in furtherance of the purpose for which it was granted exemption. No income tax provision has been recorded as the net income, if any, from any unrelated trade or business, in the opinion of management, is not material to the financial statements taken as a whole.

Management believes that no uncertain tax positions exist for the Foundation at August 31, 2018. The Foundation files income tax returns in the U.S. federal jurisdiction, and applicable state jurisdictions.

Functional Expenses

The Foundation performs three functions: wish granting, fundraising, and management and general. Definitions of these functions are as follows:

Wish Granting

Activities performed by the Foundation in granting wishes to children with critical illnesses.

Fundraising

Activities performed by the Foundation to generate funds and/or resources to support its programs and operations. During the fiscal year ended August 31, 2018, the Foundation incurred no significant joint costs for activities that include fundraising appeals.

Management and General

All costs not identifiable with wish granting or fundraising, but indispensable to the conduct of such programs and activities and to the Foundation's existence, are included as management and general expenses. This includes expenses for the overall direction of the Foundation, business management, general recordkeeping, budgeting, financial reporting, and activities relating to these functions such as salaries, rent, supplies, equipment, and other expenses.

Expenses that benefit more than one function of the Foundation are allocated among the functions based generally on the amount of time spent by employees on each function.

Deferred Rent

The Foundation accounts for rent expense evenly over the term of the lease using the straight-line method. The unamortized deferred rent was \$4,406 at August 31, 2018 and included in other liabilities in the statement of financial position.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make a number of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant items subject to such estimates and assumptions include the useful lives of property and equipment, valuation of investments, inkinds, and contributions receivable, accrued pending wish costs, net of attrition and whether an allowance for uncollectible contributions receivable is required.

NOTE 3 CONTRIBUTIONS RECEIVABLE

The Foundation's contributions receivable as of August 31, 2018 was \$275,608, which was due from one donor. All contributions receivable are due within the next twelve months. Management determined that all contributions receivable are fully collectible; therefore, no allowance for uncollectible accounts is considered necessary at August 31, 2018.

NOTE 4 TRANSACTIONS WITH RELATED ENTITIES

The National Organization conducts national fundraising efforts for which cash and in-kind donations are received and shared with the Foundation. These funds represent revenues associated with: distributions from national partners, individual donation amounts collected via online and white mail donations, amounts for internal grants, travel, and training scholarships, amounts to fund the Adopt-A-Wish® program, and other miscellaneous revenues. During the year ended August 31, 2018 the Foundation received \$656,833 from these national revenue streams.

As part of the National Organization's Wish Fulfillment Fund, chapters may apply for funds that have been donated by other chapters to underwrite the cost of wishes. Under this program, the Foundation received \$0 during the year ended August 31, 2018.

Conversely, the Foundation pays amounts to the National Organization for chapter dues, insurance, and other miscellaneous ancillary expenses that the National Office pays on behalf of the Foundation and for services provided to the Foundation by the National Organization. Amounts totaling \$178,812 were paid from the Foundation to the National Organization during the year ended August 31, 2018.

NOTE 4 TRANSACTIONS WITH RELATED ENTITIES (CONTINUED)

Chapters who assist with the organization and granting of wishes from other chapters are paid a "fee for service" called the wish assist fee. Under this program, the originating chapter agrees to pay a fee to the chapter of the wish destination to assist with any planning, booking, and facilitating of the wish for the home chapter. Under this program, the Foundation received \$2,650 for the year ended August 31, 2018, which is recorded in the accompanying statement of activities as other income.

Amounts due from and to related entities are as follows:

Balance at August 31:		
Due from National Organization	\$	56,948
Due from Other Chapters		18,583
Total Due from Related Entities	\$	75,531
Due to Matienal Committee	ф.	44.400
Due to National Organization	\$	11,106
Due to Other Chapters		21,748
Total Due to Related Entities	\$	32,854

Amounts due from the National Organization represent contributions remitted to the National Organization that are identified for the Foundation's use but were not yet transferred to the Foundation as of year-end. Amounts due from other chapters represent amounts paid in assisting other chapters with their wish granting. Amounts due to other chapters represent amounts owed to other chapters who have assisted in the granting of wishes for the Foundation. Amounts due to the National Organization generally represent unpaid chapter dues and services.

During 2018 the Foundation received contributions, both cash and in-kind, from board members totaling \$211,719.

NOTE 5 PROPERTY AND EQUIPMENT, NET

Property and equipment as of August 31, 2018 consists of the following:

Leasehold Improvements	\$ 98,260
Computer Equipment and Software	49,474
Office Furniture	29,420
Total	177,154
Less Accumulated Depreciation and Amortization	(87,468)
Property and Equipment, Net	\$ 89,686

Depreciation and amortization expense totaled \$22,996 for the year ended August 31, 2018.

NOTE 6 ACCRUED PENDING WISH COSTS

The Foundation accrues the estimated costs of reportable pending wishes when five certain, measurable wish criteria are met. Prior to meeting these five criteria, the wish is not considered an obligation due to the inherent uncertainties surrounding these criteria and is, therefore, not accrued as a pending wish. This accrual does not represent a legally binding liability but is considered a moral obligation to the child by the Foundation arising when the five criteria are met. Reportable pending wish criteria include:

- 1. Receiving a referral,
- 2. Obtaining the required medical eligibility form,
- 3. Contact with the wish family has occurred to determine the prospective wish,
- 4. Determination that the wish falls within the National Organization's wish granting policy,
- 5. The wish is expected to be granted within the next 12 months

Estimated cash and in-kind costs are accrued as pending wish liability at year-end for all reportable approved pending wishes. The in-kind portion of the pending wish liability includes the estimated in-kind expenses that are expected to be incurred in fulfilling each wish even though the matching in-kind revenues are not recognized until the in-kind goods or services, or an unconditional promise for those in-kind goods or services, are received. Although not fully guaranteed, if the related expected in-kind revenue were recognized in the same fiscal period as the expected in-kind expense, total net assets (deficit) at August 31, 2018 would increase by \$609,680 resulting in adjusted net assets (deficit) of (\$27,904).

In 2018, the Foundation made a change in calculation of accrued pending wish costs. The change simplified the methodology to more closely align the calculation with criteria five "The wish is expected to be granted in the next 12 months." The Foundation limited the number of wishes anticipated to be completed to the lesser of approved wishes or the historical average of wishes granted in the past three years. As a result, the organization may have experienced a change in liability beyond the change in approved wishes.

NOTE 7 LEASES

The Foundation is obligated under various capital and operating leases for offices and equipment, which expire at various dates through August 31, 2023. As of August 31, 2018, the cost of leased property and equipment under capital leases was \$10,853 and accumulated depreciation was \$2,442 Total rent expense for all operating leases for the year ended August 31, 2018 totaled \$57,922.

NOTE 7 LEASES (CONTINUED)

Future minimum lease payments under operating leases having remaining terms in excess of one year are as follows:

	Operating Leases			Capital .eases
Year Ending August 31,	1			
2019	\$	54,810	\$	3,432
2020		54,810		1,930
2021		56,768		-
2022		56,768		-
2023		56,768		-
Total Minimum Lease Payments	•	279,924	•	5,362
Less Amounts Representing Interest		-		(401)
Present Value of Net Minimum Lease Payments	\$	279,924	\$	4,961

NOTE 8 TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS

Temporarily restricted net assets are available for the following purposes for the year ended August 31, 2018:

Purpose Restrictions	\$ 276,609
Total Temporarily Restricted Net Assets	\$ 276,609

NOTE 9 RETIREMENT PLAN

The Foundation offers a Simplified Employee Pension Plan (the Plan). Employees are eligible for participation in the Plan upon completion of two year of service. Under the provisions of the Plan, the Foundation will contribute 5% of each eligible employee's salary. Foundation contributions to the Plan for the year ended August 31, 2018 was \$34,309.

NOTE 10 CONCENTRATIONS OF CREDIT RISK

Financial instruments that potentially subject the Foundation to concentration of credit risk consist principally of cash and cash equivalents. The Foundation places its cash and cash equivalents with high credit quality financial institutions and generally limits the amount of credit exposure not to exceed the Federal Deposit Insurance Corporation (FDIC) coverage limit of \$250,000. From time to time throughout the year, the Foundation's cash balances may exceed the amount of the FDIC insurance coverage.

In-kind contributions totaling \$709,163 were received from a single donor for the year ended August 31, 2018, which represents 21% of total public support. Should these contribution levels decrease, the Foundation may be adversely affected.

NOTE 11 SUBSEQUENT EVENTS

The Foundation has evaluated subsequent events from the statement of financial position date through January 17, 2019, the date at which the financial statements were available to be issued.

NOTE 12 LIQUIDITY IN OPERATIONS

The Foundation has negative unrestricted net assets of (\$914,193) as of August 31, 2018, an increase of \$414,866 from August 31, 2017. Total net assets are \$(637,584) as of August 31, 2018, an increase of \$402,226 from August 31, 2017.

The largest liability on the Foundation's statement of financial position is the accrued pending wish liability of \$2,044,530 (both cash and in-kind). From a legal perspective, the Foundation has no obligation to record the accrued pending wishes in its financial statements because there is no contract between the Foundation and wish families. However, the Foundation has taken the position that, once a wish family has been contacted, a relationship has been created and the impact of that relationship should be reflected in its financial statements when it becomes measurable.

The Foundation records the estimated cost of a wish after: (a) a wish referral has been received; (b) proof of medical eligibility has been obtained; (c) the child's wish has been ascertained and determined to fall within the Foundation's wish-granting policies; and (d) it is probable the wish will be granted during the next 12 months.

Recording this non-contractual liability can cause the Foundation to have higher liabilities and lower net assets (sometimes negative net assets) than other nonprofit organizations. In addition, recording the liability may impact the Foundation's program percentage from year to year.

Although the Foundation's largest expenditures generally relate to wish granting, the Foundation has the ability to manage wish expenses to some extent to ensure it has adequate resources to cover its expenses. For example:

- 1) The timing of wishes can often be controlled so the Foundation can achieve cost savings (such as not booking travel wishes during peak travel dates).
- 2) The Foundation can apply for grants from the national Wish Fulfillment Fund to help support pending wishes and reduce its wish pipeline.
- 3) The Foundation can source additional in-kind resources and/or vendor discounts to assist with cash flow, while maintaining the same high quality of the wish experience.

In addition, the National organization monitors the operational performance (including liquidity) of all of its chapters on a regular basis and is committed to working with chapters to ensure that all eligible children's wishes are granted.



