# EXTENDED TO JULY 15, 2020

Department of the Treasury

Internal Revenue Service

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

AI	or the	2018 calendar year, or tax year beginning S	EP 1, 2018 and	ending A	JG 31, 2019	9		
В	Check if pplicabl	C Name of organization  MAKE-A-WISH FOUNDATION OF CENTRAI			D Employer identif	fication number		
	Addre	AND WESTERN NORTH CAROLINA, INC.						
	Name		to the Mark A. The Mark and the contraction of		56-1492432			
	Initial return	Number and street (or P.O. box if mail is not de	livered to street address)	Room/suite	E Telephone numb	er		
	Final	217 E TREMONT AVE.	,	,	There are a meaning and a contract the first of the contract o	39-0334		
	termin ated	City or town, state or province, country, and	ZIP or foreign postal code		G Gross receipts \$	8,035,635.		
	Amend	CHARLOTTE, NC 28203			H(a) Is this a group	return		
	Application	F Name and address of principal officer: LEIG	HA SMITH		for subordinate			
	pendir	SAME AS C ABOVE			H(b) Are all subordinates			
1	Tax-exe	empt status: X 501(c)(3) 501(c) (	◀ (insert no.)  4947(a)(1)	or 527		a list. (see instructions)		
		e: WWW.NC.WISH.ORG			H(c) Group exempti	. 50.00		
K	orm of	organization: X Corporation Trust A	ssociation Other	L Year		M State of legal domicile: NC		
Pa	art I	Summary				<u> </u>		
	1	Briefly describe the organization's mission or most	significant activities: SEE SC	HEDULE O.				
Governance					0.			
rna	2	Check this box 🕨 🔲 if the organization disco	ntinued its operations or dispo-	sed of more	than 25% of its net as	ssets.		
), e	3	Number of voting members of the governing body	(Part VI, line 1a)		3	18		
Ğ	4	Number of independent voting members of the go				18		
ο O		Total number of individuals employed in calendary			29			
itie		Total number of volunteers (estimate if necessary)				575		
Activities &	7a	Total unrelated business revenue from Part VIII, co	lumn (C), line 12		7a	0.		
⋖		Net unrelated business taxable income from Form				0.		
					Prior Year	Current Year		
Revenue	8	Contributions and grants (Part VIII, line 1h)			6,232,126.	5,734,847.		
	9			1	5,250.	6,300.		
eve	10	Investment income (Part VIII, column (A), lines 3, 4			110,326.	175,629.		
ď	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c			-35,997.	-55,854.		
		Total revenue - add lines 8 through 11 (must equal			6,311,705.	5,860,922.		
	13	Grants and similar amounts paid (Part IX, column (	A), lines 1-3)		3,726,838.	3,294,499.		
		Benefits paid to or for members (Part IX, column (A			0.	0.		
Ø	15	Salaries, other compensation, employee benefits (I			1,420,561.	1,444,219.		
Expenses	16a	Professional fundraising fees (Part IX, column (A), I			0.	0.		
ed	b	Total fundraising expenses (Part IX, column (D), lin						
ŵ	17	Other expenses (Part IX, column (A), lines 11a-11d	11f-24e)		473,403.	772,696.		
	18	Total expenses. Add lines 13-17 (must equal Part I	X, column (A), line 25)		5,620,802.	5,511,414.		
		Revenue less expenses. Subtract line 18 from line			690,903.	349,508.		
100				Be	ginning of Current Year	End of Year		
sets	20	Total assets (Part X, line 16)			7,233,470.	7,358,174.		
ASS	21	Total liabilities (Part X, line 26)			2,016,225.	1,941,596.		
Net Assets or	22	Net assets or fund balances. Subtract line 21 from	line 20		5,217,245.	5,416,578.		
Pa	art II	Signature Block						
Und	er pena	ties of perjury, I declare that I have examined this return,	including accompanying schedule	s and stateme	nts, and to the best of m	y knowledge and belief, it is		
true,	, correc	, and complete. Declaration of preparer (other than office	r) is based on all information of w	nich preparer	has any knowledge.			
		Amosa				4/20		
Sig	n	Signature of officer			Date "			
Her	е	JEFFREY ROSS, BOARD TREASURER						
		Type or print name and title						
		Print/Type preparer's name	Preparer's signature		Date Check	PTIN		
Paid		CHRISTINE KAWECKI			self-emplo			
	arer	Firm's name DELOITTE TAX LLP			Firm's EIN	86-1065772		
Use	Only	Firm's address TWO JERICHO PLAZA						
		JERICHO, NY 11753			Phone no.51	5-918-7000		
May	the IF	S discuss this return with the preparer shown abo	ve? (see instructions)			X Ves No		

56-1492432

. u	Check if Schodule O contains a	_	any lina in this Part III		X			
1	Check if Schedule O contains a number of the Briefly describe the organization's miss		arry line in this Fart in		<del></del>			
	THE MAKE-A-WISH FOUNDATION OF		ESTERN NORTH CARO	DLINA				
	CREATES LIFE-CHANGING WISHES	FOR CHILDREN W	TH CRITICAL ILL	NESSES.				
2	Did the organization undertake any sig	nificant program ser	vices during the year v	which were not listed on the				
					Yes X No			
	If "Yes," describe these new services of							
3	Did the organization cease conducting		changes in how it cor	ducts, any program services?	Yes X No			
	If "Yes," describe these changes on So	hedule O.						
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by							
	Section 501(c)(3) and 501(c)(4) organize	ations are required to	report the amount of	grants and allocations to other	s, the total expenses, and			
	revenue, if any, for each program service	ce reported.						
4a	(Code: ) (Expenses \$	4,290,013.	including grants of \$	3,294,499. ) (Reven	ue\$)			
	SEE SCHEDULE O.							
	-							
4b	(Code: ) (Expenses \$		including grants of \$	) (Reven	ue\$			
	, (			, (				
4c	(Code: ) (Expenses \$		including grants of \$	) (Reven	ue\$)			
4d	Other program services (Describe in So	chedule O.)						
	(Expenses \$	including grants of \$		) (Revenue \$	)			
4e	Total program service expenses	4,2	90,013.					

56-1492432

# Form 990 (2018) AND WESTERN NORTH Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	_		
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		.,
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			v
_	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			х
40	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	40		Х
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Λ
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		х	
<b>L</b>	Part VI	11a	Λ	
D	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	446		х
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	11b		- 21
C		11c		х
ч	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	110		
u		11d		х
е	Part X, line 16? If "Yes," complete Schedule D, Part IX  Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	110		
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	···		
	Schedule D, Parts XI and XII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
_	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

Form 990 (2018)

AND WESTERN NORTH CAROLINA
Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	<u> </u>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	<u> </u>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
		24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		-
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		-
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			l
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			.,
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?  f "Yes,"			x
07	complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	27		l x
28	of any of these persons? If "Yes," complete Schedule L, Part III  Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а		28a		х
b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		x
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		
·	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
-	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes." <i>complete</i>			
	Schedule N. Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
Da	Note. All Form 990 filers are required to complete Schedule O	38	Х	Щ_
Par				
	Check if Schedule O contains a response or note to any line in this Part V			igsquare
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		77	
	(gambling) winnings to prize winners?	1c	X	

# Form 990 (2018) AND WESTERN NORTH CAROLINA, INC. Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return	<b>2a</b> 25	9		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	าร?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	5)			
			3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule C		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a	•	١.		.,
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccount)?	<u>4a</u>		Х
b	If "Yes," enter the name of the foreign country:	(FD A D)			
E.	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ad		En		х
5a b	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction.	tion?	5a 5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		<del></del>
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the		30		
ou	any contributions that were not tax deductible as charitable contributions?		6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contribution				
	were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section 170(c).				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	s required			
	to file Form 8282?		7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ontract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra		7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization		7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained	•			
0			8		
9 a	Sponsoring organizations maintaining donor advised funds.  Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b			9b		
10	Section 501(c)(7) organizations. Enter:		0.0		
а	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	Section 501(c)(12) organizations. Enter:				
а	Gross income from members or shareholders	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against				
	amounts due or received from them.)	11b			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the organization licensed to issue qualified health plans in more than one state?		13a		
,	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the	405			
_	organization is licensed to issue qualified health plans	13b			
	Enter the amount of reserves on hand  Did the organization receive any payments for indoor tanning services during the tax year?	•	14a		х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule		14b		<del></del> -
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner		1-70		
	excess parachute payment(s) during the year?		15		x
	If "Yes," see instructions and file Form 4720, Schedule N.				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income?	16		х
	If "Yes," complete Form 4720, Schedule O.				
				200	

AND WESTERN NORTH CAROLINA, INC.

Part VI Governance, Management, and Disclosure
For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			Х
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 18			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 18			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes." provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b		Х
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► NONE			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s	only) a	availab	ole
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	ial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	JILL HART - 704-339-0334			
	217 E. TREMONT AVE, CHARLOTTE, NC 28203			

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AND WESTERN NORTH CAROLINA, INC.

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	(B) (C)						(D)	(E)	(F)
Name and Title	Average		not cl	heck	more	than o		Reportable	Reportable	Estimated
	hours per week		box, unless person is both an officer and a director/trustee)					compensation from	compensation from related	amount of other
	(list any	ctor						the	organizations	compensation
	hours for	or dire				ted		organization	(W-2/1099-MISC)	from the
	related	ıstee (	truste		90	beusa		(W-2/1099-MISC)		organization
	organizations below	ual tn	tional		) ploye	st com	_			and related organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) LEIGHA SMITH	2.00		_							
BOARD CHAIR		Х		х				0.	0.	0
(2) MATT JOHNSON	2.00									
BOARD VICE CHAIR		Х		Х				0.	0.	0
(3) JEFFREY ROSS	2.00									
BOARD TREASURER		Х		Х				0.	0.	0
(4) MICK SLATTERY	2.00									
SECRETARY		Х		Х				0.	0.	0
(5) ANGELA CUMMINGS	2.00	ł								
DIRECTOR	2.00	Х						0.	0.	0
(6) CAROLYN ROACH DIRECTOR AS OF 12/13/18	2.00	X						0.	0.	,
(7) CHRISTINE BOLEN	2.00	Λ						0.	0.	0
DIRECTOR	2.00	x						0.	0.	0
(8) DUSTY HOLCOMB	2.00								<u> </u>	
DIRECTOR		х						0.	0.	0
(9) GEORGE JURCH	2.00								-	
DIRECTOR		х						0.	0.	0
(10) HELEN HOLLIFIELD	2.00									
DIRECTOR		Х						0.	0.	0
(11) KARL DOERRE	2.00									
DIRECTOR		Х						0.	0.	0
(12) LARS HEDENBORG	2.00									
DIRECTOR		Х						0.	0.	0
(13) PETER SMUL	2.00	-								
DIRECTOR		Х						0.	0.	0
(14) SHERRY LATTEN	2.00	ł								
DIRECTOR AS OF 12/13/18	2.00	Х						0.	0.	0
(15) STEVE MECKLER DIRECTOR	2.00	х						0.	0.	,
(16) TERRI ZANDHUIS	2,00	^	$\vdash$					· · ·	· ·	0
DIRECTOR AS OF 12/13/18	2.00	x						0.	0.	0
(17) TINA CRAFT	2.00	^	$\vdash$					· · ·	<u> </u>	
,		4	ıl	ı	l	I	1	1		l

832007 12-31-18 Form **990** (2018)

AND WESTERN NORTH CAROLINA, INC. 56-1492432 Page 8 Form 990 (2018) Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (D) (E) (F) Position Average Reportable Name and title Reportable Estimated (do not check more than one hours per compensation compensation amount of box, unless person is both an officer and a director/trustee) week from from related other (list any organizations compensation ndividual trustee or director the hours for organization (W-2/1099-MISC) from the lighest compensated related nstitutional trustee (W-2/1099-MISC) organization organizations ey employee and related below organizations line) (18) TRENT HASTON 2.00 DIRECTOR Х 0 0. 0. (19) AMY BRINDLEY 40.00 PRESIDENT & CEO Х 175,300 0 11,092. (20) JILL HART 40.00 CFO Х 95,269 0. 12,819. 270,569, 0. 23,911. 1b Sub-total 0. c Total from continuation sheets to Part VII, Section A 0 0. 270,569. 0. 23,911. d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on 3 Х line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Х 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services Х rendered to the organization? If "Yes." complete Schedule J for such person **Section B. Independent Contractors** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Name and business address Description of services Compensation NONE

Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

56-1492432

Form 990 (2018) AND WESTER Statement of Revenue

		Check if Schedule O conta	ains a response	or note to any line	e in this Part VIII			
				,,,,,,	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
S S	1 a	Federated campaigns	1a	63,863.				312 314
ant		Membership dues		,				
چ <u>و</u>		Fundraising events		1,580,097.				
fts,		Related organizations						
ig Big		Government grants (contributi						
Contributions, Gifts, Grants and Other Similar Amounts		All other contributions, gifts, grant						
et i	•	similar amounts not included abov	·	4,090,887.				
Gğ		Noncash contributions included in lines	-	1,995,322.				
Sign	_	Total. Add lines 1a-1f			5,734,847.			
				Business Code	, ,			
o o	2 a	WISH ASSIST FEES		900099	6,300.	6,300.		
ķ	b				,	,		
Program Service Revenue	c							
E S	d							
Be	e							
Pro		All other program service reve	nue					
		Total. Add lines 2a-2f			6,300.			
	3	Investment income (including						
		other similar amounts)			36,453.			36,453.
	4	Income from investment of tax						
	5	Royalties						
		•	(i) Real	(ii) Personal				
	6 a	Gross rents						
		Less: rental expenses						
		Rental income or (loss)						
		Net rental income or (loss)		<b>&gt;</b>				
		Gross amount from sales of	(i) Securities					
		assets other than inventory	1,850,593					
	b	Less: cost or other basis						
		and sales expenses	1,711,352					
	С	Gain or (loss)	139,241	-65.				
		Net gain or (loss)			139,176.			139,176.
ηne	8 a	Gross income from fundraising including \$ 1,580,	•					
š		contributions reported on line						
Other Revenu		Part IV, line 18	•	388,659.				
the	b	Less: direct expenses		442,393.				
Ò		: Net income or (loss) from fund			-53,734.			-53,734.
		Gross income from gaming ac						
		Part IV, line 19	6	14,410.				
	b	Less: direct expenses		20,903.				
	С	Net income or (loss) from gam	ing activities		-6,493.			-6,493.
	10 a	Gross sales of inventory, less	returns					
		and allowances	;	a				
	b	Less: cost of goods sold	1	o				
	С	Net income or (loss) from sales	s of inventory	<b>&gt;</b>				
		Miscellaneous Revenue	e	Business Code				
		INSURANCE PROCEEDS		900099	3,845.	3,845.		
	b	LEASE BUYOUT		900099	528.			528.
	С							
		All other revenue						
	е	Total. Add lines 11a-11d			4,373.			
	12	Total revenue. See instructions			5,860,922.	10,145.	0.	115,930.

### AND WESTERN NORTH CAROLINA, INC.

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

0001	on 501(c)(3) and 501(c)(4) organizations must comple Check if Schedule O contains a respons			•	
Do i	not include amounts reported on lines 6b,	(A) Total expenses	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	lotal expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	3,294,499.	3,294,499.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	309,939.	138,470.	37,637.	133,832.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	222 455			
7	Other salaries and wages	920,657.	404,574.	118,935.	397,148.
8	Pension plan accruals and contributions (include	11 000	6 000	600	F 436
_	section 401(k) and 403(b) employer contributions)	11,978.	6,220.	622.	5,136.
9	Other employee benefits	105,468. 96,177.	52,339. 43,625.	7,808.	45,321. 42,181.
10	Payroll taxes	30,177.	43,025.	10,371.	42,101.
11	Fees for services (non-employees):				
_	Management				
b		78,800.		78,800.	
	Accounting	70,000.		70,000.	
	Lobbying  Professional fundraising services. See Part IV, line 17				
f	Investment management fees	24,671.		24,671.	
	Other. (If line 11g amount exceeds 10% of line 25,				
9	column (A) amount, list line 11g expenses on Sch O.)	22,627.	11,573.	1,734.	9,320.
12	Advertising and promotion	, -	, .	, -	,
13	Office expenses	132,376.	41,993.	5,987.	84,396.
14	Information technology	32,506.	11,732.	1,718.	19,056.
15	Royalties	·	·	· ·	·
16	Occupancy	84,829.	41,631.	6,821.	36,377.
17	Travel	23,550.	11,283.	1,799.	10,468.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	46,325.	7,604.	3,997.	34,724.
20	Interest	63,762.	31,309.	5,091.	27,362.
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	42,502.	20,826.	3,400.	18,276.
23	Insurance				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)  NATIONAL DUES	212 002	160 075	21 200	23,528.
a	TAXES	213,892.	168,975. 3,304.	21,389.	23,528.
b	REPAIRS & MAINTENANCE	6,743.	3,304.	9.	2,900.
С.	TELETINS & MAINTENANCE	113.	56.	3.	40.
d	All other expenses				
e 25	All other expenses Add lines 1 through 24e	5,511,414.	4,290,013.	331,328.	890,073.
<u>25</u> 26	Joint costs. Complete this line only if the organization	5,511,111.	±,250,013.	331,320.	0,0,0,5,
20	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
					- 000 (aa.ta)

Paid-in or capital surplus, or land, building, or equipment fund

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

AND WESTERN NORTH CAROLINA, INC. 56-1492432 Form 990 (2018) Page **11** Part X Balance Sheet Х Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 495,631. 1 334,182. Cash - non-interest-bearing 1,200,067. 1,165,218. Savings and temporary cash investments 2 1,057,838. 1,175,863. 3 Pledges and grants receivable, net 3 1,529. 5,005. Accounts receivable, net 4 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L 6 7 Notes and loans receivable, net 7 9,477. 8,592. 8 Inventories for sale or use 68,356. 225,017. 9 Prepaid expenses and deferred charges **10a** Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D \_\_\_\_\_\_ 10a b Less: accumulated depreciation 10b 102,838. 2,017,472. 10c 2,161,455. 2,265,646. 11 2,151,347. Investments - publicly traded securities 11 Investments - other securities. See Part IV, line 11 12 12 Investments - program-related. See Part IV, line 11 13 13 14 Intangible assets 14 117,454. 131,495. 15 Other assets. See Part IV, line 11 15 **Total assets.** Add lines 1 through 15 (must equal line 34) 7,233,470. 7,358,174. 16 16 319,968. 288,696. Accounts payable and accrued expenses 17 17 18 18 Grants payable 19,588. 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 Loans and other payables to current and former officers, directors, trustees, Liabilities key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 1,642,347. 23 1,559,533. 23 Unsecured notes and loans payable to unrelated third parties 24 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 53,910. 73,779. 25 Schedule D 2,016,225. 1,941,596. **Total liabilities.** Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here 

X
and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 3,867,550. 3,957,076. 27 27 Unrestricted net assets 1,349,695. 1,459,502. 28 Temporarily restricted net assets 28 0. 0. 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. Capital stock or trust principal, or current funds 30 30

Form 990 (2018)

5,416,578.

7,358,174.

31

32

33

34

5,217,245.

7,233,470.

32

33

orm	1990 (2018) AND WESTERN NORTH CAROLINA, INC.	56-1492432	2	Pag	<sub>ge</sub> 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	5	,860,	922.
2	Total expenses (must equal Part IX, column (A), line 25)	2	5	,511,	414.
3	Revenue less expenses. Subtract line 2 from line 1	3		349,	508.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5	,217,	245.
5	Net unrealized gains (losses) on investments	5		-150,	175.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	5	,416,	578.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
		_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule C	).			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed or				
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate				
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	х	

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Act and OMB Circular A-133?

Form **990** (2018)

За

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#### **SCHEDULE A**

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Total

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

MAKE-A-WISH FOUNDATION OF CENTRAL

OMB No. 1545-0047

**Employer identification number** 

Open to Public Inspection

AND WESTERN NORTH CAROLINA 56-1492432 Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Schedule A (Form 990 or 990-EZ) 2018 AND WESTERN NORTH CAROLINA, INC.

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	4,470,769.	4,767,025.	5,245,675.	6,232,126.	5,734,847.	26,450,442.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	4,470,769.	4,767,025.	5,245,675.	6,232,126.	5,734,847.	26,450,442.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						26,450,442.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7	Amounts from line 4	4,470,769.	4,767,025.	5,245,675.	6,232,126.	5,734,847.	26,450,442.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	2,403.	58,510.	49,178.	81,769.	36,453.	228,313.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	328,436.	381,383.	393,784.	676,979.	407,442.	2,188,024.
11	<b>Total support.</b> Add lines 7 through 10						28,866,779.
12	Gross receipts from related activities,	etc. (see instructio	ns)			12	30,850.
13	First five years. If the Form 990 is for	the organization's	first, second, third	, fourth, or fifth tax	year as a section	1 501(c)(3)	
<u>C</u>	organization, check this box and stor						<b>&gt;</b>
	ction C. Computation of Publi		_				04 63
	Public support percentage for 2018 (I					14	91.63 %
	Public support percentage from 2017					15	91.91 %
16a	33 1/3% support test - 2018. If the c						▶ ♥
	stop here. The organization qualifies		-				
b	33 1/3% support test - 2017. If the c						
ر	and <b>stop here.</b> The organization qual						
17a	10% -facts-and-circumstances test	-					
	and if the organization meets the "fac				· · · · · · · · · · · · · · · · · · ·	-	
_	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances test	ū				•	
	more, and if the organization meets the				-		
	organization meets the "facts-and-circ			•	,		<b>&gt;</b>
18	Private foundation. If the organization	n did not check a b	oox on line 13, 16a	, 16b, 17a, or 17b,	check this box a	nd see instructions	<b>&gt;</b>

Schedule A (Form 990 or 990-EZ) 2018 AND WESTERN NORTH CAROLINA, INC.

# Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	now, please comp	blete Part II.)				
	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
C	: Add lines 7a and 7b						
8 Se	Public support. (Subtract line 7c from line 6.)						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
t	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3) organiza	ation,
_	check this box and stop here						<b>&gt;</b>
	ction C. Computation of Publi					T T	
	Public support percentage for 2018 (li					15	<u>%</u>
	Public support percentage from 2017					16	%
	ction D. Computation of Inves			10 1 (0)		14-1	
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from 2					18	7 is not
198	33 1/3% support tests - 2018. If the						/ IS HOL
k	more than 33 1/3%, check this box are 33 1/3% support tests - 2017. If the	organization did r	not check a box or	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	
	line 18 is not more than 33 1/3%, che	ck this box and st	t <b>op here.</b> The orga	nization qualifies a	as a publicly supp	orted organization	▶∐
20	Private foundation. If the organizatio	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see in	structions	▶∐

# Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	За		
	3b		
	3c		
	4-		
	4a		
	4b		
	TIJ		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	Ju		
	9b		
	9с		
	10a		
	10b		
_	00 ~* 00	O E71	0040

Pa	rt IV	Supporting Organizations (continued)			
				Yes	No
11	Has th	he organization accepted a gift or contribution from any of the following persons?			
а		son who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
		v, the governing body of a supported organization?	11a		
b		nily member of a person described in (a) above?	11b		
		% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
		B. Type I Supporting Organizations			
				Yes	No
1	Did th	ne directors, trustees, or membership of one or more supported organizations have the power to			
_		arly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
		ear? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
		olled the organization's activities. If the organization had more than one supported organization,			
		ribe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
		nizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	•	ne organization operate for the benefit of any supported organization other than the supported	_		
		nization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
		VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
		vised, or controlled the supporting organization.	2		
Sec	tion (	C. Type II Supporting Organizations			
		71 11 0 0		Yes	No
1	Were	a majority of the organization's directors or trustees during the tax year also a majority of the directors			
_		stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
		anagement of the supporting organization was vested in the same persons that controlled or managed			
		upported organization(s).	1		
Sec	tion [	D. All Type III Supporting Organizations	•		
		,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,,		Yes	No
1	Did th	ne organization provide to each of its supported organizations, by the last day of the fifth month of the			
		nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	-	(ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	-	nization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	-	any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	_		
		nization(s) or (ii) serving on the governing body of a supported organization? If "No." explain in <b>Part VI</b> how			
		rganization maintained a close and continuous working relationship with the supported organization(s).	2		
3		ason of the relationship described in (2), did the organization's supported organizations have a			
	-	icant voice in the organization's investment policies and in directing the use of the organization's			
	-	ne or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
		orted organizations played in this regard.	3		
Sec	tion E	E. Type III Functionally Integrated Supporting Organizations			
1	Check	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а		The organization satisfied the Activities Test. Complete line 2 below.			
b		The organization is the parent of each of its supported organizations. Complete line 3 below.			
С		The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instr	uctions)	_	
2		ities Test. Answer (a) and (b) below.	ĺ	Yes	No
а	Did su	ubstantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the su	upported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those	e supported organizations and explain how these activities directly furthered their exempt purposes,			
		the organization was responsive to those supported organizations, and how the organization determined			
		hese activities constituted substantially all of its activities.	2a		
b		ne activities described in (a) constitute activities that, but for the organization's involvement, one or more			
		e organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
		ns for the organization's position that its supported organization(s) would have engaged in these			
		ties but for the organization's involvement.	2b		
3		nt of Supported Organizations. <b>Answer (a) and (b) below.</b>			
а		ne organization have the power to regularly appoint or elect a majority of the officers, directors, or			
		ees of each of the supported organizations? Provide details in Part VI.	За		
b		ne organization exercise a substantial degree of direction over the policies, programs, and activities of each			
		supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2018 AND WESTERN NORTH CAROLINA, INC.

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportir	ng Orgai	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyir	ng trust on	Nov. 20, 1970 (explain in F	Part VI.) See instructions. A
	other Type III non-functionally integrated supporting organizations must co	omplete Se	ections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3_	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by .035	6		
_7_	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to	T		
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functiona	lly integrat	ed Type III supporting orga	inization (see
	instructions).			

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018 AND WESTERN NORTH CAROLINA, INC.

Par	<sup>ব</sup> V │ Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	inizations <sub>(continued)</sub>	
Secti	ion D - Distributions		,	Current Year
1	Amounts paid to supported organizations to accomplish exe	empt purposes		
2	Amounts paid to perform activity that directly furthers exempt			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	S	
4	Amounts paid to acquire exempt-use assets	-		
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which t	he organization is responsive		
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2018 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distributable amount for 2018 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2018 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2018			
а	From 2013			
b	From 2014			
С	From 2015			
d	From 2016			
е	From 2017			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2018 distributable amount			
i	Carryover from 2013 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2018 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2018 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2018, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
_	than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2018. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2019. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
	Excess from 2014			
	Excess from 2015			
	Excess from 2016			
	Excess from 2017			
	Excess from 2018			

Schedule A (Form 990 or 990-EZ) 2018

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,

Schedule A (Form 990 or 990-EZ) 2018 AND WESTERN NORTH CAROLINA, INC.

Part VI

line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: GROSS FUNDRAISING REVENUE 2014 AMOUNT: \$ 285,122. 2015 AMOUNT: \$ 326,253. 2016 AMOUNT: \$ 338,831. 2017 AMOUNT: \$ 631,867. 2018 AMOUNT: \$ 388,659. GROSS GAMING REVENUE 2014 AMOUNT: \$ 25,738. 2015 AMOUNT: \$ 32,958. 2016 AMOUNT: \$ 29,917. 2017 AMOUNT: \$ 18,402. 2018 AMOUNT: \$ 14,410. OTHER REVENUE 17,576. 2014 AMOUNT: \$ 2015 AMOUNT: \$ 22,172. 2016 AMOUNT: \$ 25,036. 2017 AMOUNT: \$ 26,710. 4,373. 2018 AMOUNT: \$

MAKE-A-WISH FOUNDATION OF CENTRAL AND WESTERN NORTH CAROLINA, INC.

# Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

**Employer identification number** 

56 - 1492432

Organization type (check one):				
Filers of	f:	Section:		
Form 99	0 or 990-EZ	X 501(c)( 3 ) (enter number) organization		
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation		
		527 political organization		
Form 99	0-PF	501(c)(3) exempt private foundation		
		4947(a)(1) nonexempt charitable trust treated as a private foundation		
		501(c)(3) taxable private foundation		
	,	covered by the <b>General Rule</b> or a <b>Special Rule</b> . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.		
General	Rule			
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.		
Special	Rules			
X	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990-EZ, line 1. Complete Parts I and II.			
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.			
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year			
but it <b>m</b> ı	ust answer "No" on	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to be filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).		

Name of organization

MAKE-A-WISH FOUNDATION OF CENTRAL

AND WESTERN NORTH CAROLINA, INC.

56-1492432

Parti	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$1,001,154.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$136,925.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

MAKE-A-WISH FOUNDATION OF CENTRAL

AND WESTERN NORTH CAROLINA, INC.

56-1492432

Employer identification number

Partii	(see instructions). Use duplicate copies of Part II	if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1	TRAVEL, M&E, SUPPLIES	_	
1		-	
		\$\$	08/31/19
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
2	THEME PARK TICKETS, MEALS, TRANSPORTATION	_	
			08/31/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		_ _	
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		_	
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		_	
		_   \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		_	
		\$	

Name of o	rganization				Employer identification number		
	VISH FOUNDATION OF CENTRAL						
	TERN NORTH CAROLINA, INC.  Exclusively religious, charitable, etc., contribut	i t	and in anotion FC	14/a)/7) (0) a (40) ti	56-1492432		
Part III	from any one contributor. Complete columns (a	through (e) and the following	a line entry. For a	rganizations			
	completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional	charitable, etc., contributions of \$1	<b>1,000 or less</b> for t	he year. (Enter this info. onc	ee.) ► \$		
(a) No.	ose duplicate copies of Part III II additional	space is fleeded.					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gi	ft	(d) Desc	cription of how gift is held		
raiti							
		-		-			
				•			
		(e) Transfe	r of gift				
	Transferee's name, address, a	nd ZIP + 4	R	elationship of tra	nsferor to transferee		
				Relationship of transferor to transferee  (d) Description of how gift is held  Relationship of transferor to transferee  (d) Description of how gift is held  Relationship of transferor to transferee			
	-						
(a) No. from							
from Part I	(b) Purpose of gift	(c) Use of gi	ft	(d) Desc	cription of how gift is held		
		(e) Transfer of gift					
		. =	_	Relationship of transferor to transferee			
-	Transferee's name, address, a	nd ZIP + 4	К	Relationship of transferor to transferee			
(a) No. from	(I) Power and (I)	(2) 112 2 2 6 22		(d) <b>D</b>			
Part I	(b) Purpose of gift	(c) Use of gi	π	(a) Desc	cription of now gift is neid		
				-			
		(e) Transfe	r of aift				
		(e) Transie	r or girt				
	Transferee's name, address, a	nd ZIP + 4	R	elationship of tra	nsferor to transferee		
	,			•			
(a) Na							
(a) No. from	(b) Purpose of gift	(c) Use of gi	ft	(d) Desc	cription of how gift is held		
Part I							
		-		-			
	-						
		-					
ļ		(e) Transfe	r of gift				
	Transferee's name, address, a	nd ZIP + 4	R	elationship of tra	nsferor to transferee		

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

MAKE-A-WISH FOUNDATION OF CENTRAL

AND WESTERN NORTH CAROLINA, INC.

**Employer identification number** 56 - 1492432

Par	t I Organizations Maintaining Donor Advised	d Funds or Other Similar Funds	or Accounts. Complete if the			
	organization answered "Yes" on Form 990, Part IV, line	e 6.				
		(a) Donor advised funds	(b) Funds and other accounts			
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in v	vriting that the assets held in donor advis	sed funds			
	are the organization's property, subject to the organization's e	exclusive legal control?	Yes No			
6	Did the organization inform all grantees, donors, and donor ad	dvisors in writing that grant funds can be	used only			
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other purpose	conferring			
Par	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990,	Part IV, line 7.			
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).				
	Preservation of land for public use (e.g., recreation or ed	ducation) Preservation of a his	torically important land area			
	Protection of natural habitat Preservation of a certified historic structure					
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution in the form	of a conservation easement on the last			
	day of the tax year.		Held at the End of the Tax Year			
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
С	Number of conservation easements on a certified historic stru	ucture included in (a)	2c			
d	Number of conservation easements included in (c) acquired a	fter 7/25/06, and not on a historic structu	ure			
	listed in the National Register		2d			
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	e organization during the tax			
	year ▶					
4	Number of states where property subject to conservation eas	ement is located				
5	Does the organization have a written policy regarding the peri	odic monitoring, inspection, handling of				
	violations, and enforcement of the conservation easements it					
6	Staff and volunteer hours devoted to monitoring, inspecting, $\boldsymbol{\boldsymbol{\boldsymbol{\boldsymbol{H}}}}$	handling of violations, and enforcing con-	servation easements during the year			
	<b>&gt;</b>					
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enforcing conserva	tion easements during the year			
	<b>&gt;</b> \$					
8	Does each conservation easement reported on line 2(d) above					
	and section 170(h)(4)(B)(ii)?					
9	In Part XIII, describe how the organization reports conservation	·				
	include, if applicable, the text of the footnote to the organization	ion's financial statements that describes	the organization's accounting for			
Dat	conservation easements.	Aut Historical Transcurse or Of	than Cimilan Assats			
Par			ther Similar Assets.			
	Complete if the organization answered "Yes" on Form					
1a	If the organization elected, as permitted under SFAS 116 (AS	,,	•			
	historical treasures, or other similar assets held for public exh		ince of public service, provide, in Part XIII,			
	the text of the footnote to its financial statements that describ					
b	If the organization elected, as permitted under SFAS 116 (ASI					
	treasures, or other similar assets held for public exhibition, ed	lucation, or research in furtherance of pu	blic service, provide the following amounts			
	relating to these items:					
	(i) Revenue included on Form 990, Part VIII, line 1					
_			<u>'</u>			
2	If the organization received or held works of art, historical trea		ai gain, provide			
	the following amounts required to be reported under SFAS 11	· · · · · · · · · · · · · · · · · · ·				
a	Revenue included on Form 990, Part VIII, line 1					
b	Assets included in Form 990, Part X		🕨 💲			

AND WESTERN NORTH CAROLINA, INC.

Par	rt III   Organizations Maintaining Co	llections of Ar	t, Historica	ıl Treasures, o	r Other	Similar As	sets (continued)
3	Using the organization's acquisition, accession	n, and other record	s, check any o	of the following tha	t are a sigr	nificant use o	f its collection items
	(check all that apply):						
а	Public exhibition	d	I Loan	or exchange progr	ams		
b	Scholarly research	е	Other				
С	Preservation for future generations						
4	Provide a description of the organization's colle	ections and explair	n how they fur	ther the organizati	on's exem	pt purpose in	Part XIII.
5	During the year, did the organization solicit or	receive donations of	of art, historica	al treasures, or oth	er similar a	assets	
	to be sold to raise funds rather than to be main						Yes No
Par	t IV Escrow and Custodial Arrange	ements. Comple	ete if the orga	nization answered	"Yes" on F	Form 990, Pa	rt IV, line 9, or
	reported an amount on Form 990, Part	X, line 21.					
1a	Is the organization an agent, trustee, custodiar	n or other intermed	iary for contril	outions or other as	sets not in	cluded	
	on Form 990, Part X?						Yes No
b	If "Yes," explain the arrangement in Part XIII ar	nd complete the fol	lowing table:				
							Amount
С	Beginning balance					1c	
d	Additions during the year					1d	
е	Distributions during the year					1e	
f	Ending balance					1f	
	Did the organization include an amount on For					y?	L Yes No
	If "Yes," explain the arrangement in Part XIII. C						
Par	T V Endowment Funds. Complete if t		swered "Yes"				
		(a) Current year	<b>(b)</b> Prior y	ear (c) Two yea	ers back (	<b>d)</b> Three years	back (e) Four years back
1a	Beginning of year balance						
b	Contributions						
С	Net investment earnings, gains, and losses						
d	Grants or scholarships						
е	Other expenditures for facilities						
	and programs						
f	Administrative expenses						
g	End of year balance						
2	Provide the estimated percentage of the currer		e (line 1g, colu	mn (a)) held as:			
а	Board designated or quasi-endowment		_%				
b	Permanent endowment	%					
С	Temporarily restricted endowment						
_	The percentages on lines 2a, 2b, and 2c should						
За	Are there endowment funds not in the possess	sion of the organiza	ition that are I	neld and administe	red for the	organization	
	by:						Yes No
	(i) unrelated organizations						3a(i)
	(ii) related organizations						
D	If "Yes" on line 3a(ii), are the related organization			ie R?			3b
Par	Describe in Part XIII the intended uses of the or tVI Land, Buildings, and Equipme		wment tunas.				
· ui	Complete if the organization answered		Dort IV line	11a Soo Form 000	) Dort V li	no 10	
	•				1		(d) Dook value
	Description of property	(a) Cost or o basis (investr		) Cost or other basis (other)		cumulated reciation	(d) Book value
10	Land	<del>-</del>		340,000.	1		340,000.
	Land Buildings	I		1,745,313.		29,393	
	Buildings Leasehold improvements			178,980.		73,445	
	Equipment			,,,,,,,		,	
	Other						
	I. Add lines 1a through 1e. <i>(Column (d) must eq</i> u		Y column (P)	line 10c \	I	<u> </u>	2,161,455.
. 5.01		iai i Ullii 330. Fäll	n. colullii (D).	IIIIC 100.1			1 1 1

Schedule D (Form 990) 2018

56 - 1492432

AND WESTERN NORTH CAROLINA, INC.

Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost o	r end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests		+	
(3) Other			
(A)			
(B)			
(C) (D)			
(B) (E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990. Part IV.	line 11c. See Form 990. Part X. line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost o	r end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"		line 11d. See Form 990, Part X, line 15.	1 (1) 5
	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) line	o 15 \		
Part X Other Liabilities.	<del>3 10.)</del>		
Complete if the organization answered "Yes"	on Form 990. Part IV.	line 11e or 11f. See Form 990. Part X. lin	e 25.
1. (a) Description of liability		(b) Book value	
(1) Federal income taxes			
(2) DUE TO NATIONAL		1,706.	
(3) DUE TO OTHER CHAPTERS		33,818.	
(4) CAPITAL LEASE OBLIGATIONS		38,255.	
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 25.)	73,779.	
2. Liability for uncertain tax positions. In Part XIII, provide		e to the organization's financial statemer	nts that reports the

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII Schedule D (Form 990) 2018

56-1492432 Pag

Pai	Reconciliation of Revenue per Audited Financial Sta		evenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.			6 261 445
1				1	6,261,445.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 - 1	150 175		
a	Net unrealized gains (losses) on investments		-150,175. 521,635.	-	
b	Donated services and use of facilities		521,635.	-	
C	Recoveries of prior year grants			-	
d	Other (Describe in Part XIII.)	•		0.	371,460.
e	Add lines 2a through 2d			2e 3	5,889,985.
3 4	Subtract line <b>2e</b> from line <b>1</b> Amounts included on Form 990, Part VIII, line 12, but not on line 1:			3	3,003,303.
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	24,671.		
b	Other (Describe in Part XIII.)		-53,734.		
c	Add lines 4a and 4b		· · · · · · · · · · · · · · · · · · ·	4c	-29,063.
					5,860,922.
Pa	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12, rt XII Reconciliation of Expenses per Audited Financial Sta	atements With E	xpenses per F	Return.	, ,
	Complete if the organization answered "Yes" on Form 990, Part IV, lir				
1	Total expenses and losses per audited financial statements			1	6,062,112.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	521,635.		
b	Prior year adjustments				
С	Other losses				
d	Other (Describe in Part XIII.)		53,734.		
е	Add lines 2a through 2d			2e	575,369.
3	Subtract line 2e from line 1			3	5,486,743.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	24,671.		
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	24,671.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	8.)		5	5,511,414.
	rt XIII Supplemental Information.				
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and			; Part X, lir	ne 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a	ny additional informa	tion.		
ם אם ח	' X, LINE 2:				
IAKI	A, DINE Z.				
MANZ	AGEMENT BELIEVES THAT NO UNCERTAIN POSITION EXISTS FOR TH	E FOUNDATION			
	COMMIT POPULATION IN THE CHECKETHIN TODILION MILDID TON IM	2 1 0 0 1 0 1 1 0 1 1			
AT A	AUGUST 31, 2019.				
PART	XI, LINE 4B - OTHER ADJUSTMENTS:				
FUNI	DRAISING EVENT EXPENSES	-53,734.			
PART	XII, LINE 2D - OTHER ADJUSTMENTS:				
		F2 F24			
r UNI	ORAISING EVENT EXPENSES	53,734.			

# MAKE-A-WISH FOUNDATION OF CENTRAL

Schedule D (Form 990) 2018 AND WESTERN NORTH CAROLINA, INC.	56-1492432	Page <b>5</b>
Schedule D (Form 990) 2018 AND WESTERN NORTH CAROLINA, INC.  Part XIII   Supplemental Information (continued)		
(continued)		

#### **SCHEDULE G**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization MAKE-A-WIST	H FOUNDATION OF CENTRAL					Employer ide	ntification number	
AND WESTERN NORTH CAROLINA, INC.							56-1492432	
Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.								
Indicate whether the organization rais     a	e Solicitat f Solicitat g Special  or oral agreement with any individual art VII) or entity in connection with prividuals or entities (fundraisers) pursua	tion of tion of fundra (includ	non-g gover aising ding of onal fu	overnment grants nment grants events fficers, directors, trus undraising services?		Yes		
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have con or con contribu	Did raiser ustody itrol of utions?	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization	
		Yes	No					
Total			<b>&gt;</b>					
3 List all states in which the organization or licensing.	n is registered or licensed to solicit o	ontrib	utions	or has been notified	it is e	exempt from re	gistration	

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		of fundraising event contributions and gro		,		s greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
				SPRING TRAILBLAZE		(add col. (a) through
			WISH BALL	CHALLENGE	8	col. <b>(c)</b> )
a)			(event type)	(event type)	(total number)	001. <b>(0)</b>
Revenue						
eve	1	Gross receipts	558,062.	514,005.	896,689.	1,968,756.
Œ						
	2	Less: Contributions	386,882.	448,502.	744,713.	1,580,097.
	3	Gross income (line 1 minus line 2)	171,180.	65,503.	151,976.	388,659.
	4	Cash prizes				
	5	Noncash prizes	0.	0.	1,500.	1,500.
Direct Expenses						
oeu	6	Rent/facility costs	111,274.	46,335.	67,093.	224,702.
Ä						
ect	7	Food and beverages	839.	15,034.	30,414.	46,287.
ä					500	0.456
	8	Entertainment		0.	520.	
	9	Other direct expenses		·	84,308.	·
					_	442,393.
Pa	rt I				· · · · · · · · · · · · · · · · · · ·	-53,734.
		\$15,000 on Form 990-EZ, line 6a.	answered tes on Form	1990, Part IV, line 19, or r	eported more trian	
		ψ13,500 0111 01111 030 E2, linie 0a.		(b) Pull tabs/instant		(d) Total gaming (add
e			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
Revenue				3 1 3		(-7 3 (-7)
Re	4	Gross revenue				
	•	Gross revenue				
	2	Cash prizes				
ses						
Direct Expenses	3	Noncash prizes				
Ë						
rec.	4	Rent/facility costs				
Ö						
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	☐ No	
	7	Direct expense summary. Add lines 2 through	5 in column (d)		<b>&gt;</b>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		<b>)</b>	
	_					
		ter the state(s) in which the organization condu				
		the organization licensed to conduct gaming ac				Yes No
b	If "	No," explain:				
	_					
40-	\^/-	ore any of the organization's garding linear and	woked areased at act.	rminated during the term		Van Na
		ere any of the organization's gaming licenses re			Eai (	Yes No
D	Ш	Yes," explain:				

#### MAKE-A-WISH FOUNDATION OF CENTRAL

Sche	dule G (Form 990 or 990-EZ) 2018 AND WESTERN NORTH CAROLINA, INC.	56-1492	432	Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	No
	Indicate the percentage of gaming activity conducted in:			
		مد ا	. 1	0/
	The organization's facility			<u>%</u>
	An outside facility	13	b	<u>%</u>
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount	t		
	of gaming revenue retained by the third party > \$			
	If "Yes," enter name and address of the third party:			
·	in 156, Sitter hame and address of the time party.			
	Name			
	Address			
16	Gaming manager information:			
	Name ▶			
	Gaming manager compensation  \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
_	retain the state gaming license?		Yes	☐ No
h	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
		ic		
Par	organization's own exempt activities during the tax year  \$\bigs\\$ \$  \text{t IV} Supplemental Information.} Provide the explanations required by Part I, line 2b, columns (iii) and (v); an	al David III	lin no O	0h 10h
ı aı		d Part III,	iines 9,	90, 100,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			

# MAKE-A-WISH FOUNDATION OF CENTRAL

Schedule G	(Form 990 or 990-EZ)	AND WESTERN NORTH CAROLINA,	INC.	56-1492432	Page 4
Part IV	(Form 990 or 990-EZ) <b>Supplemental Infor</b>	mation <sub>(continued)</sub>			

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

■ Go to www.irs.gov/Form990 for the latest information.

MAKE-A-WISH FOUNDATION OF CENTRAL

2018

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

AND WESTERN N	ORTH CAROLINA	, INC.					56-1492432			
Part I General Information on Grants a	and Assistance					•				
1 Does the organization maintain records	to substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assi	stance, and the selectior	1			
criteria used to award the grants or assi										
2 Describe in Part IV the organization's pr	ocedures for monit	toring the use of grant	funds in the United	d States.						
Part II Grants and Other Assistance to	Domestic Organia	zations and Domesti	c Governments.	Complete if the org	anization answered "\	es" on Form 990, Part I	V, line 21, for any			
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.										
1 (a) Name and address of organization or government	( <b>b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance			
2 Enter total number of section 501(c)(3) a	and government or	ganizations listed in th	e line 1 table	1	1	1	•			
3 Enter total number of other organization	-	-								

AND WESTERN NORTH CAROLINA, INC. 56-1492432 Schedule I (Form 990) (2018) Page 2 Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (c) Amount of (a) Type of grant or assistance (b) Number of (d) Amount of non-(e) Method of valuation (f) Description of noncash assistance (book, FMV, appraisal, other) recipients cash grant cash assistance WISHES GRANTED 389 424,993. 2,869,506, FMV TRAVEL, M&E, SUPPLIES Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. PART I, LINE 2: THE ORGANIZATION GRANTS WISHES TO SELECTED BENEFICIARIES THAT MEET THE SPECIFIC CRITERIA FOR THE WISH GRANTING PROGRAM. THE ORGANIZATION GENERALLY ALLOCATES FUNDS DIRECTLY TO THE VENDORS FOR THE WISH EXPENSES. SOMETIMES HOWEVER CASH ASSISTANCE IN THE FORM OF DECLINING BALANCE PURCHASING CARDS IS PROVIDED TO WISH CHILDREN AND THEIR FAMILIES TO COVER CERTAIN EXPENSES FOR SOME WISH TYPES. PRIMARILY TRAVEL STIPENDS FOR TRAVEL WISHES (I.E.

MEALS, TIPS, GAS, ETC.). THE PURPOSE AND AMOUNT OF ASSISTANCE IS

COMMUNICATED TO THE WISH FAMILY PRIOR TO THE ISSUANCE OF CARDS SO THAT THE

### MAKE-A-WISH FOUNDATION OF CENTRAL

Schedule I	(Form 990) AND WESTERN	NORTH CAROLINA,	INC.	56-1492432	Page 2
Part IV	(Form 990) AND WESTERN  Supplemental Information				
FAMTI.V T	S AWARE OF THE INTENDED USE FOR	THE FUNDS			

### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

QU 10
Open to Public

OMB No. 1545-0047

Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

MAKE-A-WISH FOUNDATION OF CENTRAL AND WESTERN NORTH CAROLINA, INC.

Employer identification number 56-1492432

Pa	art I Questions Regarding Compensation				
				Yes	No
1a	Check the appropriate box(es) if the organization provided any	of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any rele	evant information regarding these items.			
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization	n follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described at	bove? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing	g or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, re-	egarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization us	sed to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check an	y boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but exp	plain in Part III.			
	X Compensation committee	Written employment contract			
	Independent compensation consultant	X Compensation survey or study			
	X Form 990 of other organizations	X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Se	ection A, line 1a, with respect to the filing			
	organization or a related organization:				
а	Receive a severance payment or change-of-control payment?		4a		X
b		alified retirement plan?	4b		X
С		ensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the ap	oplicable amounts for each item in Part III.			
	Only section F01(a)(2), F01(a)(4), and F01(a)(20) organization	no must complete lines 5.0			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organization	-			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did contingent on the revenues of:	d the organization pay or accide any compensation			
_			5a		х
			5b		x
b	If "Yes" on line 5a or 5b, describe in Part III.		00		
6	For persons listed on Form 990, Part VII, Section A, line 1a, dic	d the organization pay or accrue any compensation			
Ū	contingent on the net earnings of:	a and organization pay or about a any composition.			
а	The organization?		6a		х
			6b		х
	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line 1a, dic	d the organization provide any nonfixed payments			
			7	х	
8	Were any amounts reported on Form 990, Part VII, paid or acc				
	initial contract exception described in Regulations section 53.4		8		х
9	If "Yes" on line 8, did the organization also follow the rebuttable				
			9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	Deneitts	(B)(i)-(D)	reported as deferred on prior Form 990
(1) AMY BRINDLEY	(i)	158,925.	16,375.	0.	2,996.	8,096.	186,392.	0.
PRESIDENT & CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	[ (II)							

Part III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 7:
THE ORGANIZATION PROVIDED A NON-FIXED BONUS TO THE PRESIDENT/CEO. THE BONUS
GIVEN TO THE PRESIDENT/CEO INCLUDES A FORMULA BASED ON OVERALL PERFORMANCE
OF CHAPTER IN MEETING ITS VARIOUS STATED GOALS. THE BONUS WAS AT THE
DISCRETION OF THE BOARD.

## **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

MAKE-A-WISH FOUNDATION OF CENTRAL AND WESTERN NORTH CAROLINA, INC.

Employer identification number 56 - 1492432

Par	t I Types of Property				•			
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	noncash coi	(d) of determin ntribution ar	_	s
1	Art - Works of art			,	-9			
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded							
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ( WISH-RELATED )	Х	1,260		51. COST/SELLING			
26	Other (OTHER)	Х	48	· · · · · · · · · · · · · · · · · · ·	52. COST/SELLING			
27	Other (SPECIAL EVENT)	Х	221	· · · · · · · · · · · · · · · · · · ·	3. COST/SELLING			
28	Other ( CAPITAL CAMPA )	Х	24	· · · · · · · · · · · · · · · · · · ·	6. COST/SELLING	PRICE		
29	Number of Forms 8283 received by the organic	•	,					
	for which the organization completed Form 82	83, Part IV, [	Donee Acknowledg	gement <b>29</b>			0	_
							Yes	No
30a	During the year, did the organization receive b	-	*		-			
	must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?							
	exempt purposes for the entire holding period?							X
	<b>b</b> If "Yes," describe the arrangement in Part II.							
31							Х	-
32a	Does the organization hire or use third parties		•					,
_	contributions?					32a		Х
	If "Yes," describe in Part II.	- L ( ) *		. Facilitate to the Control of the C	le e el ce el			
33	If the organization didn't report an amount in o	column (c) foi	a type of property	tor which column (a) is a	enecked,			
	describe in Part II.							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2018

LHA

AND WESTERN NORTH CAROLINA, INC. Schedule M (Form 990) 2018 Page 2 **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete Part II this part for any additional information. SCHEDULE M, PART I, COLUMN (B): THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED.

#### SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.
 Go to www.irs.gov/Form990 for the latest information.

2018 Open to Public

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

MAKE-A-WISH FOUNDATION OF CENTRAL AND WESTERN NORTH CAROLINA, INC.

Employer identification number 56-1492432

FORM 990, PART I, LINE 1: THE MAKE-A-WISH FOUNDATION OF CENTRAL AND WESTERN NORTH CAROLINA CREATES LIFE-CHANGING WISHES FOR CHILDREN WITH CRITICAL ILLNESSES. FORM 990, PART III, LINE 4A: WISH GRANTING: WE GRANT ONE PERSONAL, HEARTFELT WISH FOR EVERY MEDICALLY-ELIGIBLE CENTRAL AND WESTERN NORTH CAROLINA CHILD BETWEEN THE AGES OF 2.5 AND 18 WHO HAS A LIFE-THREATENING MEDICAL CONDITION, AS DETERMINED BY THE CHILD'S OWN PHYSICIAN. IN FISCAL YEAR 2018-2019, WE GRANTED 389 WISHES WITH ANOTHER 410 APPROVED AND PENDING. IN SOME STAGE OF DELIVERY, AS THE YEAR ENDED. WE ALSO PROVIDE LOCAL PLANNING, LOGISTICS. AND SUPPORT FOR THE CHILDREN WHO ARE VISITING CENTRAL AND WESTERN NORTH CAROLINA FROM ANOTHER STATE OR COUNTRY IN FULFILLMENT OF A WISH TAKING PLACE HERE IN NORTH CAROLINA. THE TOTAL COST OF WISHES FOR THE FISCAL YEAR WAS \$3,684,186. OF THIS AMOUNT, \$389,687 WAS CONTRIBUTED BY VARIOUS VENDORS WHO PROVIDED IN-KIND CONTRIBUTIONS SUCH AS TRAVEL AND TRAVEL SERVICES, TRANSPORTATION, LODGING, AND OTHER SERVICES AND USE OF FACILITIES TO COMPLETE A CHILD'S WISH. FOR FINANCIAL STATEMENT PURPOSES, THESE AMOUNTS ARE INCLUDED AS CONTRIBUTION REVENUE AND GRANTED WISH EXPENSE. FOR FORM 990, HOWEVER THE IRS REQUIRES THE \$389,687 OF CONTRIBUTED SERVICES AND USE OF FACILITIES BE EXCLUDED FROM BOTH REVENUE AND EXPENSE,

Name of the organization MAKE-A-WISH FOUNDATION OF CENTRAL	Employer identification number
AND WESTERN NORTH CAROLINA, INC.	56-1492432
THE FOUNDATION WORKED CLOSELY WITH AN INDEPENDENT PUBLIC ACCOUNTING FIRM	
ENGAGED TO PREPARE THE FORM 990. THE DRAFT FORM 990 PREPARED BY THE	
ACCOUNTING FIRM WAS REVIEWED BY THE FOUNDATION'S CFO AND PRESIDENT/CEO. THE	
RETURN WAS THEN PRESENTED TO THE FINANCE COMMITTEE FOR THEIR REVIEW.	
SUBSEQUENT TO THE COMMITTEE'S APPROVAL, A COMPLETE COPY OF THE FORM 990 WAS	
PROVIDED TO ALL VOTING MEMBERS PRIOR TO FILING WITH THE INTERNAL REVENUE	
SERVICE.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE FOUNDATION MAINTAINS A CONFLICT OF INTEREST AND ETHICS STATEMENT AS	
PROVIDED BY THE MAKE-A-WISH FOUNDATION OF AMERICA FOR EACH OFFICER,	
EMPLOYEE, BOARD MEMBER, AND VOLUNTEER. SUCH STATEMENTS MUST BE SIGNED UPON	
DATE OF HIRE, ELECTION, OR COMMENCEMENT OF VOLUNTEER SERVICE, AND AT LEAST	
ANNUALLY THEREAFTER. THE SIGNED STATEMENTS ARE THEN SUBMITTED TO AND	
DEVICEMED BY MITE VOLUMBERD GOODDINATION TO MITEV ARE EDON VOLUMBERDG. AND MITE	
REVIEWED BY THE VOLUNTEER COORDINATOR IF THEY ARE FROM VOLUNTEERS, AND THE	
PRESIDENT/CEO IF FROM STAFF AND BOARD MEMBERS. REVIEW OF THE STATEMENTS IS	
MONITORED BY THE PRESIDENT/CEO. THE PROCEDURES FOR ADDRESSING ANY CONFLICTS	
OF INTEREST OF WHICH THE PRESIDENT/CEO BECOMES AWARE INCLUDES, BUT ARE NOT	
LIMITED TO, THE FOLLOWING (1) DETERMINING THE NATURE OF THE CONFLICT VIA	
VERBAL OR WRITTEN COMMUNICATION WITH THE INTERESTED PERSON, (2) FULLY	
DISCLOSING CONFLICTING INTERESTS TO THE BOARD, (3) THE CONFLICTED PERSON	
DECLICES UTMORED /UPDORED FORM DELICEDATIONS AND DECLICANS DECARDING THE	
RECUSES HIMSELF/HERSELF FROM DELIBERATIONS AND DECISIONS REGARDING THE	
TRANSACTION, AND (4) TAKING APPROPRIATE ACTIONS WARRANTED BY THE CONFLICT	
AS RECOMMENDED BY THE BOARD UP TO AND INCLUDING TERMINATION OF SERVICE.	
FORM 990, PART VI, SECTION B, LINE 15A:	
TOP OFFICIAL MERIT INCREASES AND THE OVERALL COMPENSATION FOR THE	
PRESIDENT/CEO IS APPROVED BY THE EXECUTIVE COMMITTEE. IT IS REVIEWED	

Name of the organization MAKE-A-WISH FOUNDATION OF CENTRAL AND WESTERN NORTH CAROLINA, INC.	Employer identification number 56-1492432
AGAINST NATIONAL BENCHMARKING SALARY STUDIES, SURVEYS DONE EVERY FEW YEARS	30 1432432
BY MAKE-A-WISH FOUNDATION OF AMERICA, AND BY LOCAL SALARY SURVEYS CONDUCTED	
BY STATE ORGANIZATIONS AND BY NATIONAL BENCHMARKING ORGANIZATIONS. THE	
BOARD'S DISCUSSIONS AND DECISIONS WERE CONTEMPORANEOUSLY DOCUMENTED.	
DOCUMENTATION INCLUDES THE TERMS OF THE TRANSACTION AND THE DATE IT WAS	
APPROVED, THE MEMBERS PRESENT DURING DELIBERATIONS AND THOSE WHO VOTED ON	
IT, AND THE COMPARABILITY DATA RELIED UPON AND HOW IT WAS OBTAINED.	_
FORM 990, PART VI, SECTION B, LINE 15B:	
SALARIES FOR STAFF OTHER THAN THE TOP MANAGEMENT OFFICIALS ARE DECIDED BY	
THE CEO IN CONSULTATION WITH THE EMPLOYEES' IMMEDIATE SUPERVISOR WITHIN	
LIMITS SET BY THE BOARD-APPROVED BUDGET. ALL SALARY INCREASES ARE BASED ON	
METRICS FROM PERFORMANCE REVIEWS AND COMPARED TO SALARY RANGES FOR SIMILAR	
POSITIONS AT OTHER MAKE-A-WISH CHAPTERS.	
FORM 990, PART VI, SECTION C, LINE 19:	
WHILE FEDERAL TAX LAWS DO NOT MANDATE THAT THE ORGANIZATION'S GOVERNING	
DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS BE MADE	
AVAILABLE FOR PUBLIC INSPECTION, THE ORGANIZATION MAKES THESE DOCUMENTS	_
AVAILABLE UPON REQUEST. THE FINANCIAL STATEMENTS ARE ALSO AVAILABLE ON THE	
FOUNDATION'S WEBSITE.	
FORM 990, PART X, LINE 27:	
THROUGH THE FISCAL YEAR ENDED AUGUST 31, 2018, THE FOUNDATION ACCRUED	
FOR ESTIMATED COSTS OF REPORTABLE PENDING WISHES WHEN FIVE CERTAIN,	
MEASURABLE WISH CRITERIA WERE MET. THIS ACCRUAL DID NOT REPRESENT A	
LEGALLY BINDING LIABILITY BUT WAS CONSIDERED A MORAL OBLIGATION TO THE	
CHILD BY THE FOUNDATION ARISING WHEN THE FIVE CRITERIA WERE MET. GIVEN	

Schedule O (Form 990 or 990-EZ) (2018)	Page <b>2</b>
Name of the organization MAKE-A-WISH FOUNDATION OF CENTRAL	Employer identification number
AND WESTERN NORTH CAROLINA, INC.	56-1492432
THE CHANGES TO THE WISH GRANTING ENVIRONMENT THAT HAVE OCCURRED IN	
RECENT YEARS, THE FOUNDATION DETERMINED THAT THE CALCULATION WAS NO	
LONGER REPRESENTATIVE OF THE FUTURE OBLIGATIONS. THE FOUNDATION REMAINS	
COMMITTED TO ITS MISSION. AS A RESULT OF THIS CHANGE IN ACCOUNTING	
PRINCIPLE, NET ASSETS WITHOUT RESTRICTIONS AS OF SEPTEMBER 1, 2018 HAVE	
INCREASED BY \$2,577,906.	

#### Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

#### Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Enter filer's identifying number Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or MAKE-A-WISH FOUNDATION OF CENTRAL print AND WESTERN NORTH CAROLINA, INC. 56-1492432 File by the Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) due date for filina vour 217 E TREMONT AVE. return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. CHARLOTTE, NC 28203 Enter the Return Code for the return that this application is for (file a separate application for each return) 1 **Application** Return **Application** Return Code Is For Code Is For Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 1041-A Form 990-BL 02 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF Ω4 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 JILL HART The books are in the care of > 217 E. TREMONT AVE - CHARLOTTE, NC 28203 Telephone No. ▶ 704-339-0334 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and EINs of all members the extension is for. JULY 15, 2020 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year or , and ending AUG 31, 2019 ► X tax year beginning SEP 1, 2018

If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less
any nonrefundable credits. See instructions.

3a \$ 0.

b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and
estimated tax payments made. Include any prior year overpayment allowed as a credit.

3b \$ 0.

c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by
using EFTPS (Electronic Federal Tax Payment System). See instructions.

3c \$ 0.

Initial return

Final return

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

If the tax year entered in line 1 is for less than 12 months, check reason:

Change in accounting period

Form 8868 (Rev. 1-2019)