EXTENDED TO JULY 15, 2020

Return of Organization Exempt From Income Tax

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information

2018
Open to Public Inspection

| K 4EC+11 | | GO ID WAY II S. GO WITCH IN S. | | | | I diopositor | | | |
|-------------------------|----------------------|--|--|---|--|--------------------------------|--|--|--|
| A F | or the | 2018 calendar year, or tax year beginning SEP 1, | 2018 and | ending A | UG 31, 2019 | | | | |
| Во | heak if oplicable | C Name of organization | | | D Employer identifi | cation number | | | |
| _ | | MAKE-W-MISH ROOMPATION OF MASSACHOSETIS | 3 | | | | | | |
| [| Addrer chang | AND RHODE ISLAND, INC. | | | | | | | |
| | Name change | Doing business as | | The makes well of the control of | 22~2 | 867371 | | | |
| | Initiat | Number and street (or P.O. box if mail is not delivered to | street address) | Room/suite | E Telephone numbe | f | | | |
| Ī | Final | 133 FEDERAL STREET, 2ND FLOOR | , | | 617-38 | 7-367-9474 | | | |
| Bear of the | terroin ereci | City or town, state or province, country, and ZIP or fo | preion postat code | | G Gross receipts \$ | 11,582,741, | | | |
| | Ameno | | | | H(a) is this a group r | ph mr | | | |
| r | Apple | | A. BEATTIE | | | ? Yes X No | | | |
| E | beuge Foots | SAME AS C ABOVE | • | | | notuded? Yes No | | | |
| | 'ov over | mpt status: X 501(c)(3) 501(c) () (inse | ert no.) 4947(a)(1) | or 527 | | list. (see instructions) | | | |
| | | HIDE STATES OF THE STATES OF T | 814 11/43 3 404 FLER 17 | u Jei | H(c) Group exemption | - | | | |
| | | organization: X Corporation Trust Association | Other > | I. Vone | de la constantina de | VI State of legal domicile; MA | | | |
| | irt I | Summary | One | L Teal | or tormadon, 2700 [1 | vi State ui regal pomicile, | | | |
| 1.0 | | | THE STR ST | WEIGHT A | | | | | |
| 8 | 1 | Briefly describe the organization's mission or most significa | art activities: ass sc | HEDORE A1 | | | | | |
| Activities & Governance | | Al Lord B. F. Lord B. C. Lord B. | | | Manager of the same | | | | |
| ern | | Check this box 🕨 💹 if the organization discontinued i | , | | 1 | i e | | | |
| NO | | Number of voting members of the governing body (Part VI, | | | 3 | 19 | | | |
| e8 | | Number of independent voting members of the governing b | | | | 19 | | | |
| es | | Fotal number of individuals employed in calendar year 2018 | | | | 31 | | | |
| 1 | 6 | fotal number of volunteers (estimate if necessary) | .,,,.,,,,,,,,,,,,,,,,,,,,,,,,, | | 6 | 643 | | | |
| tot | | lotal unrelated business revenue from Part VIII, column (C) | | | | 0. | | | |
| | b | Net unrelated business taxable income from Form 990-T, lir | ne 38 | | 7b | 0. | | | |
| | | | | | Prior Year | Current Year | | | |
| d) | 8 | Contributions and grants (Part VIII, line 1h) | | | 7,348,742. | 8,107,540. | | | |
| Revenue | 9 | Program service revenue (Part Vill, fine 2g) | | | 14,850. | 13,800. | | | |
| eve | 10 | nvestment income (Part VIII, column (A), lines 3, 4, and 7d) |) | | 646,975. | 700,475. | | | |
| Œ | | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c | | | 5,186. | 13,917. | | | |
| | | ctal revenue - add lines 8 through 11 (must equal Part VIII, | 8,015,753. | 8,835,732. | | | | | |
| | | Grants and similar amounts paid (Part IX, column (A), lines | the same of the sa | | 3,576,494. | 3,656,318, | | | |
| | | Senefits paid to or for members (Part IX, column (A), line 4) | 0. | 0, | | | | | |
| | | | or for members (Part IX, column (A), line 4) ompensation, employee benefits (Part IX, column (A), lines 5-10) | | | | | | |
| Expenses | | Professional fundraising fees (Part IX, column (A), line 11e) | | | 0. | 2,534,420. | | | |
| e G | | Total fundraising expenses (Part Dt. column (D), line 25) | | | | | | | |
| EX | | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | 731, | | 1,004,332. | 1,388,318, | | | |
| 1 | | fotal expenses. Add lines 13-17 (must equal Part IX, column | | | 6,843,091. | 7,579,056. | | | |
| | | Revenue less expenses. Subtract line 18 from line 12 | | | 1,172,662. | 1 256 676. | | | |
| _ 4 | 19 | revenue less expenses, Subtract line to nom line 12 | ************************************** | CONTRACTOR OF THE PARTY OF THE | | | | | |
| ets or | 20 | fotal assets (Part X, line 16) | | Bei | ginning of Current Year 14,911,396. | End of Year 15,772,341. | | | |
| A5Se Pak | | * ************************************* | | | 290 922. | 510,040. | | | |
| Net A | 21 | | ***!******************** | | 14,620,474, | 15, 262, 301, | | | |
| Zil Da | 22 | let assets or fund balances. Subtract fine 21 from fine 20 Signature Block | *************************************** | 31.331.5 | 14,020,412, | 72, 202, 201. | | | |
| _ | - | | | | ate and the best of an | Samuel and butter is in | | | |
| | - | lies of perjury, I declare that I have examined this return, including | | | | Anowieoge and delier, it is | | | |
| Tue, | correct | and complete. Declaration of preparer (other than officer) is base | , | ikon preparer | nas any knowledge. | 110.3 | | | |
| | | Signature of officer | \$ | | Date | 124 | | | |
| Sign | - 1 | | | | hdia | | | | |
| Here | •] | CHARLOTTE A. BEATTIE, CHIEF EXECUTIVE OF | PRICER | , | ,,, <u>,</u> | | | | |
| | | Type or print name and title | | - TE | hata | The many | | | |
| | 1 | Print/Type preparer's name Prestrer | s signatur | 1 | late Check | PTIN | | | |
| Paid | ŧ | | The Kewelki | | 07/08/2020 Self-employ | | | | |
| Prep | | Firm's name DELOITTE TAX LLP | | | Firm's EiN | 86-1065772 | | | |
| Use (| Only | Firm's address TWO JERICHO PLAZA | | | | | | | |
| | | JERYCHO MV 11753 | | | I DL \$16 | _919_7000 | | | |

May the IRS discuss this return with the preparer shown above? (see instructions)

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS

| | | ISLAND, INC. | 22-2 | 857371 Page 2 |
|----|---|---|---|---------------------------------|
| Pé | rt III Statement of Program Se | | | (w) |
| 1 | Briefly describe the organization's miss | esponse or note to any line in this Part III ion: | | <u> </u> |
| | | | | |
| | | | | |
| 2 | prior Form 990 or 990-EZ? | nificant program services during the year v | | . Yes X No |
| 3 | If "Yes," describe these new services of | n Schedule O. or make significant changes in how it con | | |
| | If "Yes," describe these changes on So | hedule O. | · | |
| 4 | Section 501(c)(3) and 501(c)(4) organize revenue, if any, for each program service. | rvice accomplishments for each of its thre ations are required to report the amount of a reported | e largest program services, as measured grants and allocations to others, the total | by expenses. I expenses, and |
| 4a | (Code:) (Expanses \$ | 5,226,679 including grants of \$ | 3,656,319.) (Revenue \$ | 27,717. |
| | SEE SCHEDULE O | | | |
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| | | | | |
| 4b | (Code;) (Expenses \$ | including grants of \$ |) (Revenue \$ |) |
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| 4c | (Code: \[Evenances & | including grants of \$ | \ (n \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | |
| | January | including grants or \$ | | , |
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| 4d | Other program services (Describe in Sch | · | | |
| 48 | (Expanses \$ Total program service expenses > | including grents of \$ 5,226,679. | (Revenue \$ | |
| | | | | Form 990 (2018) |

22-2867371 AND RHODE ISLAND INC. Page 3 Part IV | Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? x if "Yes," complete Schedule A X 2 Is the organization required to complete Schedule B, Schedule of Contributors? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for X 3 public office? |f "Yes," complete Schedule C, Part I 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect x 4 during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to X provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II X Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete X 8 Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? X If "Yes," complete Schedule D, Part IV 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent x 10 endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, X b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total X 110 assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in X 11d Part X, line 16? If "Yes," complete Schedule D, Part IX х 11e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete х Schedule D, Parts XI and XII b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b X Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 X 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 X 14b 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any X foreign organization? /f "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to X or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, X 17 column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines X 18 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from garning activities on Part VIII, line 9a? # "Yes." X complete Schedule G, Part III

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II.

20a

20b

х

X

Form 990 (2018) AND RHODE ISLAND, INC.

Part IV Checklist of Required Schedules (continued) AND RHODE ISLAND, INC.

| | | | Yes | No |
|------|---|------------|-----|--------------|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | X | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | x | |
| | Schedule J | 23 | ^ | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | 240 | | x |
| | Schedule K. If "No," go to line 25a | 24a 24b | | |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | 240 | | |
| ¢ | - | 24c | | |
| | any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | 2.70 | | |
| 20 a | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | x |
| ь | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| - | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L. Part I | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? # "Yes," | 1 | | |
| | complete Schedule L, Part II | 26 | | x |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | 1 | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | 7.5 |
| a | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | Х |
| ь | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | Х |
| c | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | X | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | 10000 | | |
| | contributions? [f "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | 14500 | | ۱., |
| | If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | × |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | _ |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule B, Part II, III, or IV, and | 34 | | x x |
| | Part V, line 1 | 35a | | X |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | ooa | | - |
| p | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | 35b | | |
| 36 | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 555 | | |
| 30 | If "Yes," complete Schedule R, Part V, line 2 | 36 | | x |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| 31 | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | x |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | | |
| | Note, All Form 990 filers are required to complete Schedule O | 38 | x | |
| Pa | rt V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 19 | Total | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 1 | | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | 13/15 | | |
| | (gambling) winnings to prize winners? | 1c | x | |

Page 5

Statements Regarding Other IRS Filings and Tax Compliance (continued) Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 31 2a b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? X 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? X 39 b if "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a b If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? x b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? X c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? x 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? x 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? X 7b c Did the organization self, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? x 7c Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7a h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b Section 501(c)(7) organizations. Enter. 10 a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 14a Did the organization receive any payments for indoor tanning services during the tax year? X b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? X If "Yes," see instructions and file Form 4720, Schedule N. X Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.

Form 990 (2018)

AND RHODE ISLAND, INC.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response or changes in Schedule O. See instructions. to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See Instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|------------------|---|---------|---------|------|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 19 | 1 | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| ь | Enter the number of voting members included in line 1a, above, who are independent 1b 19 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | - 50 | | |
| | officer, director, trustee, or key employee? | 2 | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | - | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | x |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | x |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | х |
| 6 | Did the organization have members or stockholders? | 6 | | x |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | 000 | 1000 |
| а | The governing body? | 8a | х | |
| ь | Each committee with authority to act on behalf of the governing body? | 8b | х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| | organization's mailing address? # "Yes " provide the names and addresses in Schedule O | 9 | | х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | THE WARRY MANAGEMENT WAY SPECIFICATION OF THE PROPERTY OF THE | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | Х | |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | х | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | X | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | WES | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | |
| c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | in Schedule O how this was done | 12c | x | |
| 13 | Did the organization have a written whistleblower policy? | 13 | X | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | X | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| a | The organization's CEO, Executive Director, or top management official | 15a | X | |
| b | Other officers or key employees of the organization | 15b | | х |
| | If "Yes" to line 15a or 15b, describe the process in Schedule C (see instructions). | | | |
| 1 6 a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | 140 | |
| | taxable entity during the year? | 16a | | х |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| <u>Sec</u> | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶MA,RI | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s | only) a | availab | le |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | X Own website Another's website X Upon request Other (explain in Schedule O) | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | financi | al | |
| | statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | |
| | CHARLOTTE A. BEATTIE - 617-367-9474 | | | |
| | 133 FEDERAL STREET, 2ND FLOOR, BOSTON, MA 02110 | | | |

AND RHODE ISLAND, INC.

22-2867371

Page 7

Form 990 (2018) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and Title | (B) Average hours per week | box | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | an | (D) Reportable compensation from | (E) Reportable compensation from related | (F) Estimated amount of other |
|-------------------------------|--|--------------------------------|--|---|---|--------|--|----------------------------------|--|--|
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer Key em gloyee Highest compensaled employee | | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations | |
| (1) JAMES MATTIE | 2.00 | | | | | | | | | _ |
| DIRECTOR/CHAIRFERSON | | х | | x | _ | | | 0. | 0. | 0. |
| (2) CHRISTINE FREYERMUTH | 2.00 | | | | | | | | | |
| DIRECTOR/TREAS THROUGH 6/6/19 | | Х | | x | _ | _ | _ | 0. | D. | 0. |
| (3) KIM MCCASLIN | 2,00 | | | | | | | | | |
| DIRECTOR/VICE CHAIRPERSON | | х | | x | _ | | | O. | 0. | 0. |
| (4) ALFRED ROSE | 2.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (5) AMY WARYAS | 2,00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | O. | 0. | 0. |
| (6) ANDREW REES | 2.00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0. | 0. | O. |
| (7) ANDY PHELAN | 2,00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0. | 0. | O. |
| (8) BRUCE PLATZKAN | 2.00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0. | 0. | 0. |
| (9) CHERYL WILKINSON | 2.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (10) DAVID M, SHEPHERD | 2.00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0, | 0. | 0. |
| (11) JOHN WALSE | 2.00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0, | 0. | 0. |
| (12) JOSEPH PERRONI | 2.00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0. | 0. | 0. |
| (13) KEVIN O'CONNELL | 2.00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0. | 0. | 0. |
| (14) LEN HO | 2,00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0, | 0. | 0. |
| (15) LIZ BRUNNER | 2,00 | | | | | | | | | |
| DIRECTOR | | X | | | _ | | _ | 0, | 0. | 0. |
| (16) MEGAN PACE | 2,00 | | | | | | | | | |
| DIRECTOR | | X | 2000 | | _ | | | 0, | 0. | 0. |
| (17) RICH GOTHAM | 2,00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0, | 0, | 0. |

AND RHODE ISLAND, INC.

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) | | | | | | | | | | | | | |
|---|---------------------------------------|--------------------------------|-----------------------|----------|--|------------------------------|----------|---------------------------|-------------------------------|-------|----------|----------------|--------|
| (A) | (B) | | | - (4 | C) | | | (D) | (E) | ĺ | | (F) | |
| Name and title | Average | (dia | | | itior more | i Uhan : | one | Reportable | Reportable | | Es | timat | ed |
| | hours per | box | , unie: | 35 pe | rson i | is both | as r | compensation | compensation | · | | nount | |
| | week (list any | \vdash | Ctall all | | II OCI | 37,048 | | from | from related organizations | | | other | |
| | hours for | individual trustee or director | | l | l | | | the organization | (W-2/1099-MIS | | | pensa om th | |
| | related | 20 | stee | l | l | n Salte | | (W-2/1099-MISC) | (** E. 1000 IMO | ~ | | aniza | |
| | organizations | E E | nstil plional trustee | l | 9,68 | Highest compensated employee | | , , , , , | | | and | d refa | ted |
| | below | vidua | ilutio | Officer | Көу етрюуев | pest c | Former | | | | orga | nizat | ions |
| | line) | Ē | Inst | ₿ | ş | E.P. | 호 | | | | | | |
| (18) ROBERT PAGLIA | 2.00 | | | l | l | | | _ | | | | | _ |
| DIRECTOR | ļ | х | | | L | - | <u> </u> | 0. | | 0. | | | 0. |
| (19) TIMOTHY GRADY | 2,00 | | | l | l | | | | | ا ر | | | |
| DIRECTOR | | х | | _ | L | - | \vdash | a. | | 0, | · · · · | | 0. |
| (20) WILLIAM LOEHNING | 2,00 | _ | | | l | | | | | ا ر | | | |
| DIRECTOR | FD 00 | X | | \vdash | H | - | ⊢ | G. | · | ٥. | | ·· · ·- | 0. |
| (21) CHARLOTTE BEATTIE | 50.00 | ł | | ۱., | l | | | 205 220 | | 0. | | 17 | 146 |
| CHIEF EXECUTIVE OFFICER | 50 00 | _ | | X | H | + | | 225,779. | | ٠. | | 17 | ,146. |
| (22) DAVID HANSON | 50.00 | | | x | l | | | 60 192 | | ٥. | | 3 | ,532. |
| COO THRU 7/19/19 | 50.00 | _ | | ^ | | ╁ | ┢ | 60,183. | | | | <u> </u> | ,332, |
| (23) JOANNE SPILLANE | 30.00 | ł | | | l | x | | 121.658. | | 0. | | 13 | ,202. |
| VP CORP ALLIANCES & EVTS | | | | H | | 1 | ┢ | 121,830. | | ~~ | | | , 202, |
| | · · · · · · · · · · · · · · · · · · · | ł | | | • | | | | | - 1 | | | |
| | | | - | \vdash | | + | | - | | _ | | | |
| | | 1 | | | | | 1 | | | | | | |
| | | 9 | 1 | \vdash | Н | t | \vdash | | | | | | |
| | | | | | l | | | 1 | | | | | |
| 1b Sub-total | | | | Ш | | | — | 407,620, | | 0. | | 33 | 880. |
| c Total from continuation sheets to Part V | | | | | | | | 0. | ***** | 0. | | | |
| d Total (add lines 1b and 1c) | | | | | | | • | 407,620. | | 0. | | 33 | ,880. |
| Total number of individuals (including but r | | | | | | | o re | ceived more than \$100. | 000 of reportable | | | | |
| compensation from the organization | | | | | | _ | | | | | | | 2 |
| | | | | | | | | *** | | | | Yes | No |
| 3 Did the organization list any former officer | , director, or tru | ışte | e, ke | y er | nple | yee, | or | highest compensated en | nployee on | ı | | | |
| line 1a? If "Yes," complete Schedule J for s | | | | | | | | | | | 3 | | X, |
| 4 For any individual listed on line 1a, is the s | | | | | | | | | | | | | |
| and related organizations greater than \$15 | 0,0007 If "Yes, | . co | mpl | ete : | Sche | edule | ə J f | or such individual | | | 4 | ж | |
| 5 Did any person listed on line 1a receive or | | | | | | | | | | 1 | | | |
| rendered to the organization? ff "Yes," con | nolete Schedul | e J f | or se | ıch | oers | on. | | | | | 5 | | X |
| Section B. Independent Contractors | | | | | | | | | | | | | |
| Complete this table for your five highest co | mpensated inc | depe | nde | nt c | ontr | acto | rs th | nat received more than \$ | 100,000 of comp | ensat | tion fro | m | |
| the organization. Report compensation for | the calendar ye | ear e | endir | ng w | /ith o | or w | thin | the organization's tax y | ear. | | | | |
| (A) | | | | | | | | (B) | | _ | (0 | | |
| Name and business | address | NO | NE | | | | | Description of s | ervices | | ompe | nsauc | ori |
| | | | | | | | | | | | | | |
| | | | _ | _ | | | | | | | | | |
| | | | | | | | | | 1 | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | _ | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | _ | | | | · | | | | | | | |
| | | | | | | | | | | | | | |
| 2 Total number of independent contractors (| including but a | Ot B | mite | d to | the | se lis | tad | above) who received ma | ore than | | 18.00 | | 750 |
| \$100,000 of compensation from the organ | • | J. 16 | | | .,,,,, | 0 | | and roj milo roverred in | | | | | |
| w roo, add or dompensation from the organ | LACIOI 2 | | | | | | | | | | r | aan | M010) |

Form 990 (2018) AND RHODE :

| | - | | Check if Schedule O conta | ains a respons | e or note to any line | in this Part VIII | | | |
|---|----------|---|--|------------------|--|----------------------|--|---|--|
| | | | Green i Syriadure O Collid | erie e i Agbollo | Stricte to dity life | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| 12 9 | 1. | a | Federated campaigns | 1a | | | | | |
| fts, Grants r Amounts | | | Membership dues | | | | | | |
| | | | Fundraising events | | 1,459,843. | | | | |
| iffs ar A | | | Related organizations | | | | | | |
| S, B | | | Government grants (contributi- | | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | | All other contributions, gifts, grant | | | | | | |
| | | | similar amounts not included above | | 6,647,697. | | | | |
| ĒΘ | | q | Noncesh contributions included in lines t | la-1f: \$ | 2,064,904. | | | | |
| Sor | | • | Total. Add lines 1a-1f | | | 8,107,540. | | | |
| | | | | | Business Code | | | | |
| | 2 | а | WISH ASSIST FEES | | 900099 | 13,800. | 13,800. | 33-17-W0-17-0-17-17-17-11-1 | |
| 웅 | _ | b | | | | | | | |
| rogram Ser Revenue | | c | | | | | | | |
| | | d | | | | | | | |
| Be | | e | | | | | | | |
| Ĕ | | f | All other program service rever | nue | | | | 20.707-2-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7- | |
| | | | Total. Add lines 2a-2f | | 1011 | 13,800. | | | |
| | 3 | _ | Investment Income (including | | | | | | |
| | | | other similar amounts) | | I | 385,248. | | | 385,248, |
| | 4 | | Income from investment of tax | | | | | | |
| | 6 | | Royalties | | > | | | | |
| | | | | (i) Real | (ii) Personal | | | | |
| | 6 | а | Gross rents | | | | | | |
| | | Ь | Less: rental expenses | | 32-33-33-33-33-33-33-33-33-33-33-33-33-3 | | | | |
| | | | Rental income or (loss) | | | | | | |
| | | | Net rental income or (loss) | | | | | | |
| | 7 | a | Gross amount from sales of | (i) Securities | s (ii) Other | | | | |
| | | | assets other than inventory | 2,500,07 | 0. | | | | |
| | | Ь | Less: cost or other basis | | | | | | |
| | | | and sales expenses | 2,102,61 | | | | | |
| | | C | Gain or (loss) | 397,45 | 382,226. | | | | |
| | | d | Net gain or (loss) | | | 315,227. | | | 315,227. |
| | 8 | а | Gross income from fundraising | | | | | | |
| 롲 | | | including \$ 1,459, | | | | | | |
| | | | contributions reported on line | | | | | | |
| Other Revenue Revenue | | | Part IV, line 18 | | | | | | |
| Ę | | | Less: direct expenses | | b 562,166. | | | | |
| _ | | | Net income or (loss) from fund | _ | | 0, | | | |
| | 9 | а | Gross income from gaming ac | | | | | | |
| | | | Part IV, line 19 | | | | | | |
| | | | Less: direct expenses | | b | | | | |
| | | | Net income or (loss) from gam | _ | | | | | |
| | 10 | 8 | Gross sales of inventory, less | | 1 | | | | |
| | | | and allowances | | | | | | |
| | | | Less: cost of goods sold | | ь | | | | |
| | | C | Net income or (loss) from sale | | | | | | |
| | di Sunta | - | Miscellaneous Revenu | e | Business Code | 99 648 | 12 017 | | |
| | ı | | REBATES | | 900099 | 13,917. | 13,917. | | - |
| | | b | | | - | | - | | + |
| | | c | AH -1 | | - | | | | - |
| | | | All other revenue | | | 13,917. | | | |
| l l | 40 | ę | Total. Add lines 11a-11d | | | 8,835,732. | 27,717. | 0 | 700,475. |
| | . 12 | | THE THEFT IS THE THE THEFT IS THE THE THE THEFT IS THE THE THEFT IS THE THE THE THE | | | www | . # 1 () / ± / + | | |

Page 10

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) Fundraising (A) Total expenses Do not include amounts reported on lines 6b. Management and general expenses Program service 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, fine 21 Grants and other assistance to domestic 3,656,318. 3,656,318 individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 491,790. 45,452. 438,317. 8,021. 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 1,677,311. 729,815. 577.947. 369.549. Pension plan accruals and contributions (include 12,137. 40,167. 20,180, section 401(k) and 403(b) employer contributions) 7,850, Other employee benefits 152,182, 81,397, 41,486. 29,299. 172,970. 74,893. 66,172, 31,905. Payroll taxes Fees for services (non-employees): 11 Management Legal 3,800. 3,800. c Accounting d Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees 43,751, 43,751 Other. (If line 11g amount exceeds 10% of line 25, 138,042. 20,082 71,020 46,940. column (A) amount, list line 11g expenses on Sch O.) Advertising and promotion 12 15,392. 53,462. 21,945. 16,125. Office expenses Information technology 14 Royalties 15 395,311. 185,389. 134,502. 75,420. Occupancy 16 36,406. 9,487. 22,929 3,990. 17 Travel Payments of travel or entertainment expenses for any federal, state, or local public officials 51,467, 4.292. 6.746. 40,429, Conferences, conventions, and meetings 19 20 Interest Payments to affiliates 21 97 B02. Depreciation, depletion, and amortization 45,967. 33, 253, 18,582, 22 Insurance 23 Other expenses, Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) NATIONAL DUES 356,067. 281,293. 35,607 39,167. RELOCATION 64,931. 64,931. 8,347. FRINTING & SUBSCRIPTION 42,547. 5,033. 29,167. REPAIRS AND MAINENANCE 19,156. 42,420. 15,520. 7,744. 31,387. 8 156. 62,312, 22,769 e All other expenses 7,579,056. 5,226,679 1,620,766. 731,611. Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation, 7,530. 3,765. 0, 3,765. Check here If following SOP 98-2 (ASC 958-720)

Form 990 (2018)
Part X | Balance Sheet

| , a | | Balance Sheet Check if Schedule O contains a response or not | e to any lin | e in this Part X | | | X |
|-----------------------------|-----|---|---------------|------------------|--------------------------|------|--------------------|
| | | Crisis in confedure of contains a response of mon | <u> </u> | DIT PROTECT | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 2,835,862. | 1 | 2,835,303. |
| | 2 | Savings and temporary cash investments | | | 125,987. | 2 | 148,493. |
| | 3 | Piedges and grants receivable, net | | | 823,675. | 3 | 999,997. |
| | 4 | Accounts receivable, net | | | | 4 | |
| | 5 | Loans and other receivables from current and fo | | | | 1000 | |
| | | trustees, key employees, and highest compensa | | | | | |
| | | Part II of Schedule L | | 5 | | | |
| | 6 | Loans and other receivables from other disqualit | | | | | |
| | | section 4958(f)(1)), persons described in section | • | ` | | | |
| | | employers and sponsoring organizations of sect | | | | | |
| 99 | | employees' beneficiary organizations (see instr). | | | | 6 | |
| ASSets | 7 | Notes and loans receivable, net | | | | 7 | |
| 2 | 8 | Inventories for sale or use | | | 8 | | |
| | 9 | Prepaid expenses and deferred charges | 71,519. | 9 | 77,513. | | |
| | 10a | | 1 I | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 889,322. | | | |
| | ь | Less: accumulated depreciation | | 178,277. | 117,214. | 10c | 711,045. |
| | 11 | Investments - publicly traded securities | 10,833,192. | 11 | 10,916,679. | | |
| | 12 | Investments - other securities. See Part IV, line 1 | | | 12 | | |
| | 13 | Investments - program-related. See Part IV, line | | | 13 | | |
| | 14 | Intangible assets | | | | 14 | |
| | 15 | Other assets. See Part iV, line 11 | | | 103,946. | 15 | 83,311. |
| | 16 | Total assets. Add lines 1 through 15 (must equi | | | 14,911,396. | 16 | 15,772,341. |
| | 17 | Accounts payable and accrued expenses | | | 269,995. | 17 | 376,942. |
| | 18 | Grants payable | | | 18 | | |
| | 19 | Deferred revenue | | 19 | | | |
| | 20 | Tax-exempt bond liabilities | | | 20 | | |
| | 21 | Escrow or custodial account liability. Complete I | | | 21 | | |
| | 22 | Loans and other payables to current and former | | | | | |
| 2 | | key employees, highest compensated employee | | | | | |
| Liabilities | | Complete Part II of Schedule L | | | | 22 | |
| Ĭ | 23 | Secured mortgages and notes payable to unrela | | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated | | | | 24 | |
| | 25 | Other liabilities (including federal income tax, pa | | | | | |
| | | parties, and other liabilities not included on lines | 17-24). Co | mplete Part X of | | | |
| | | Schedule D | | | 20,927. | 25 | 133,098. |
| | 26 | Total liabilities. Add lines 17 through 25 | | ************** | 290,922. | 26 | 510,040. |
| | | Organizations that follow SFAS 117 (ASC 958 |), check he | ere X and | | | |
| 9 | | complete lines 27 through 29, and lines 33 an | | | | | |
| 2 | 27 | Unrestricted net assets | ****.*-***.** | | 13,458,734. | 27 | 13,937,120. |
| 55. 55. | 28 | Temporarily restricted net assets | 1,107,296. | 28 | 1,325,181. | | |
| 0 | 29 | Permanently restricted net assets | 54,444. | 29 | 0. | | |
| ş | | Organizations that do not follow SFAS 117 (A | | | | | |
| 5 | | and complete lines 30 through 34. | | | | | |
| 3 | 30 | Capital stock or trust principal, or current funds | | | 30 | | |
| ă, | 31 | Paid-in or capital surplus, or land, building, or ed | | | | 31 | |
| Net Assets or Fund Balances | 32 | Retained earnings, endowment, accumulated in | | | | 32 | |
| Ž | 33 | Total net assets or fund balances | | | 14,620,474. | 33 | 15,262,301. |
| | 34 | Total liabilities and net assets/fund balances | | | 14,911,396. | 34 | 15,772,341. |

Form 990 (2018)

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS

| | 1990 (2018) AND REODE ISLAND, INC. | 44-70012 | 11 | Pa | ge tz |
|----|--|----------|------|-------|-------|
| Pa | rt XI Reconciliation of Net Assets | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | |
| | | | | | |
| 1 | Total revenue (must equal Part Vill, column (A), line 12) | 1_ | 8 | ,835, | 732. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 7 | ,579, | 056. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 1 | ,256, | 676. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 14 | ,620, | 474. |
| 5 | Net unrealized gains (losses) on investments | 5 | | -614, | 849. |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | | | | |
| _ | column (B)) | 10 | 15 | ,262, | 301. |
| Pa | rt XII Financial Statements and Reporting | | | | _ |
| | Check if Schedule O contains a response or note to any line in this Part XII | . + | | | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule C |). | | | |
| 2a | | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | x | |
| | If "Yes," check a box below to Indicate whether the financial statements for the year were audited on a separate | basis, | | | |
| | consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | 2007 | 2000 | |
| C | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Sched | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing | | 8 | | |
| | Act and OMB Circular A-133? | | За | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require | | .659 | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b | | |

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS

2018

Open to Public inspection

Employer identification number

AND RHODE ISLAND, INC. 22-2867371 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i), 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1){A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 I A community trust described in section 170(b)(1)(A)(vi), (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2), (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. ☐ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having
 ☐ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having
 ☐ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having
 ☐ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having
 ☐ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having
 ☐ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having
 ☐ Type II. A support of the controlled in connection with its supported organization(s), by having
 ☐ Type II. A support of the controlled in connection with its support of the connection of the controlled in connection with its support of the connection control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. c _____ Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. d _____ Type III non-functionally Integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) is the organization listed (iii) Type of organization (v) Amount of monetary (I) Name of supported (vi) Amount of other a document? (described on lines 1-10 organization support (see instructions) support (see instructions) No Yes above (see instructions)) Total

Schedule A (Form 990 or 990-EZ) 2018 AND RHODE ISLAND, INC.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Se | ction A. Public Support | | | | | | |
|------|--|-----------------------|-------------------------------|---------------------|---------------------|----------------------|--|
| Cale | ndar year (or fiscal year beginning in) 📂 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | 1 | | | | | |
| | include any "unusual grants.") | 5,542,208. | 6,883,268. | 6,895,207. | 7,348,742. | 8,107,540. | 34,776,965. |
| 2 | Tax revenues levied for the organ- | | | | | | · · · · · · · · · · · · · · · · · · · |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | |] | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 5,542,208. | 6,883,268. | 6,895,207. | 7,348,742. | 8,107,540. | 34,776,965. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | 克斯 | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | THE COUNTY | 160,013. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 34,616,952. |
| Se | ction B. Total Support | | | | | · | , , , , |
| Cale | ndar year (or fiscal year beginning in) | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| | Amounts from line 4 | 5,542,208. | 6,883,268. | 6,895,207. | 7,348,742. | 8,107,540. | 34,776,965. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | 1 | | | | | |
| | and income from similar sources | 289,569, | 209.818, | 277,659. | 362,258. | 385,248. | 1,524,552. |
| 9 | Net income from unrelated business | ***** | | | | | ······································ |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | 333,343, | 472,917. | 460,098. | 512,309. | 576,083. | 2,354,750. |
| 11 | Total support. Add lines 7 through 10 | | Office and the control of the | | course beautiful in | | 38,656,267. |
| | Gross receipts from related activities, | etc. (see instruction | 18) | | | 12 | 75,400. |
| | First five years. If the Form 990 is for | | | fourth or fifth tax | | | , |
| | organization, check this box and stop | | ,,, | , comen, or man man | , | 1001(0)(0) | |
| Sec | tion C. Computation of Public | Support Perc | entage | | | | |
| 14 | Public support percentage for 2018 (lin | re 6, column (f) div | ided by line 11, co | lumn (f)) | | 14 | 89.55 % |
| | Public support percentage from 2017 | | | | | 15 | 90.06 % |
| | 33 1/3% support test - 2018. If the o | | | | | | |
| | stop here. The organization qualifies a | | | | | | |
| b | 33 1/3% support test - 2017. If the o | rganization did not | | | | | |
| | and stop here. The organization qualit | | | | | | |
| 17a | 10% -facts-and-circumstances test | | | | | | |
| | and if the organization meets the "fact | | | | | | |
| | meets the "facts-and-circumstances" t | | | | | t triiott tile eigen | |
| b | 10% -facts-and-circumstances test | | | | • 111111 | | |
| | more, and if the organization meets the | | | | | | |
| | organization meets the "facts-and-circu | | | | | | ▶□ |
| 18 | Private foundation. If the organization | | | | | | → |
| | | | | | | dule A (Form 990 | or 990-EZ) 2018 |

Schedule A (Form 990 or 990-EZ) 2018 AND RHODE ISLAND, INC. Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | | | | | | |
|-----------|--|---------------------------------------|---------------------------------------|---|---|---------------------|-------------|
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | 72 | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| , | are not an unrelated trade or bus- iness under section 513 | | | | | | |
| | +************************************** | | | | | | |
| 4 | Tax revenues levied for the organ- ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | - | | |
| 5 | The value of services or facilities | | | ļ | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7 a | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| ř | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | 76 | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ction B. Total Support | | , , , , , , , , , , , , , , , , , , , | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| | Amounts from line 6 | · · · · · · · · · · · · · · · · · · · | | | | | |
| | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| k | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | İ | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | Add lines 10a and 10b | | | | | | |
| | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | : | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12.) | | | L | | | |
| 14 | First five years. If the Form 990 is for | the organization's | s first, second, thir | d, fourth, or fifth to | ax year as a sectio | n 501(c)(3) organiz | ation, |
| | check this box and stop here | | | *************************************** | | | |
| <u>Se</u> | ction C. Computation of Publi | c Support Pe | rcentage | | | | |
| | Public support percentage for 2018 (| | | column (f)) | | 15 | % |
| | Public support percentage from 2017 | | | | | 16 | % |
| Se | ction D. Computation of Inves | tment income | e Percentage | | | | |
| 17 | Investment income percentage for 20 | 118 (line 10c, colu | mn (f), divided by li | ine 13, column (f)) | *************************************** | 17 | % |
| 18 | investment income percentage from : | 2017 Schedule A, | Part III, line 17 | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 18 | % |
| 19: | 33 1/3% support tests - 2018. If the | organization did | not check the box | on line 14, and line | e 15 is more than : | 33 1/3%, and line 1 | 7 is not |
| | more than 33 1/3%, check this box ar | | | | | | ▶□ |
| 1 | 33 1/3% support tests - 2017. If the | | | | | | and |
| | line 18 is not more than 33 1/3%, che | | | | | | ▶ |
| 20 | Private foundation. If the organization | | | | | | > |
| | | | | | | | |

Schedule A (Form 990 or 990-EZ) 2018 AND RHODE ISLAND, INC.

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Sections A, D, and E. If you checked 12d of Part I, complete Sections A Section A. All Supporting Organizations

| | Total Capporting of Servence | Ye | | No |
|----------|--|----|---|-------|
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing | 16 | 5 | 140 |
| • | documents? If "No," describe in Part VI how the supported organizations are designated. If designated by | | | |
| | | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status | | | 20120 |
| | under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported | | | |
| | | 2 | | |
| 3а | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer | | | |
| | | a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and | | | |
| | satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the | | | |
| | organization made the determination. | b | _ | |
| ¢ | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) | | | |
| | Parkage to the property of the parkage of the parkage to the parka | С | _ | |
| 48 | Was any supported organization not organized in the United States ("foreign supported organization")? If | | | |
| | res, and ryou original read result rate, who is a few toy of the | a | - | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign | | | |
| | supported organization? If "Yes," describe in Part VI how the organization had such control and discretion | | | |
| | Bashira point controlled of appointed by or in controlled in that the application of Samuellania. | b | | 292 |
| ¢ | Did the organization support any foreign supported organization that does not have an IRS determination | | | |
| | under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used | | | |
| | to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) | | | |
| E | purposes. Did the organization add, substitute, or remove any supported organizations during the tax year? # "Yes." | С | + | UE D. |
| 98 | answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN | | | |
| | numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; | | | |
| | (ii) the authority under the organization's organizing document authorizing such action; and (iv) how the action | | | |
| | | a | | |
| b | Type I or Type II only, Was any added or substituted supported organization part of a class already | | | |
| | | b | | |
| c | Substitutions only. Was the substitution the result of an event beyond the organization's control? | С | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to | | | |
| | anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class | | | |
| | benefited by one or more of its supported organizations, or (iii) other supporting organizations that also | | | |
| | support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in | | | |
| | 1 - 1 11 | 6 | + | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor | | | |
| | (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with | , | | |
| | regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? | в | | |
| 0- | If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). Was the organization controlled directly or indirectly at any time during the tax year by one or more | | | |
| va | disqualified persons as defined in section 4946 (other than foundation managers and organizations described | | | |
| | | a | | |
| ь | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which | | | |
| | | b | | |
| c | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit | | | |
| | from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. | c | _ | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section | | | |
| | 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated | | | |
| | | 0a | | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to | | | |
| | determine whether the organization had excess business holdings.) | Ob | | |

| | edule A (Form 990 or 990-EZ) 2018 AND RHODE ISLAND, INC. | 22-2867371 | Pa | ige 5 |
|--------|--|----------------------------------|---------------|---------|
| Pa | rt IV Supporting Organizations (continued) | | | |
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| a | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a. b. or c. provide detail in Part VI. | 11c | | |
| Sec | tion B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | 1000 | 293 | |
| | the supported groanization(s). | . 1 | | |
| Sec | tion D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | 348 | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | -315-31 | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | ACTION A | |
| _ | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | 19.4 | |
| Sec | supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations | 3 | | |
| 1 | | tarational | | |
| ' a | Check the box next to the method that the organization used to satisfy the integral Part Test during the year (see ins The organization satisfied the Activities Test. Complete line 2 below. | il dedotisj. | | |
| Ь | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| c | The organization supported a governmental entity. Describe in Part VI how you supported a government entity | u lana tantu witana | 1 | |
| 2 | Activities Test. Answer (a) and (b) below. | y (s oo mistroctions, | Yes | No |
| a | | | 103 | 110 |
| • | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | 100 | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes. | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | , income date | |
| ь | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | - | 2015(8) | Diver |
| | of the organization's supported organization(s) would have been engaged in? [f "Yes," explain in Part VI the | 200 | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | · = | |
| | | 2b | | |
| 3 | activities but for the organization's involvement. Parent of Supported Organizations. Answer (a) and (b) below. | | | II A To |
| | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| d | trustees of each of the supported organizations? <i>Provide details in Part VI.</i> | 3a | | |
| ь | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | Sa | | |
| ~ | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

3

4

5

| Schedule A | (Form | 990 (| or 990 | ·EZI | 2018 |
|------------|-------|--------------|--------|------|------|

3 Minimum asset amount for prior year (from Section B, line 8, Column A)

6 Distributable Amount. Subtract line 5 from line 4, unless subject to

emergency temporary reduction (see instructions)

4 Enter greater of line 2 or line 35 Income tax imposed in prior year

instructions).

| Par | Type III Non-Functionally Integrated 509 | (a){3} Supporting Orga | nizations (continued) | |
|-------|---|------------------------------|--------------------------------|----------------------------------|
| Secti | on D - Distributions | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exer | mpt purposes | | |
| 2 | Amounts paid to perform activity that directly furthers exemp | t purposes of supported | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exampt purpose | | | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which the | e organization is responsive | | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2018 from Section C, line 6 | • | | |
| | Line 8 amount divided by line 9 amount | | | |
| | | (1) | (ii) | (iii) |
| Secti | on E - Distribution Allocations (see instructions) | Excess Distributions | Underdistributions Pre-2018 | Distributable Amount for 2018 |
| 1 | Distributable amount for 2018 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2018 (reason- | | | |
| | able cause required- explain in Part VI). See instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2018 | | | |
| a | From 2013 | | | |
| Ь | From 2014 | | | |
| c | From 2015 | | | |
| d | From 2016 | | | |
| 0 | From 2017 | | | |
| f | Total of lines 8a through e | | | |
| 9 | Applied to underdistributions of prior years | | | |
| h | Applied to 2018 distributable amount | | | |
| i | Carryover from 2013 not applied (see instructions) | | | |
| i | Remainder, Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2018 from Section D, | | | |
| | line 7: \$ | | | |
| a | Applied to underdistributions of prior years | | | |
| b | Applied to 2018 distributable amount | | | |
| C | Remainder, Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2018, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | |
| | than zero, explain in Part VI. See Instructions. | | | |
| 6 | Remaining underdistributions for 2018. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2019. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| | Excess from 2014 | | | |
| | Excess from 2015 | | | |
| | Excess from 2016 | | | |
| | Excess from 2017 | | | |
| | Excess from 2018 | | | |
| | | | | |

Schedule A (Form 990 or 990-EZ) 2018

| Schedule A (Form 990 or 990-EZ) 2018 AND REODE ISLAND, INC. | 22-2867371 | Page 8 |
|--|--|--------|
| Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a. Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional section D, lines 1; Part IV, Section E, lines 2, 5, and 6. Also complete this part for any additional section D, lines 1; Part IV, Section E, lines 2, 5, and 6. Also complete this part for any additional section D, lines 1; Part IV, Section E, lines 1; Part IV, Section B, lines 1; Part IV, S | s 1 and 2; Part IV, Section t V, Section B, line 1e; Pa | ı C, |
| (See instructions.) | | |
| SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: | | |
| GROSS FUNDRAISING REVENUE | | |
| 2014 AMOUNT: \$ 317,751. | | |
| 2015 AMOUNT: \$ 460,815. | | |
| 2016 AMOUNT: \$ 443,048. | | |
| 2017 AMOUNT: \$ 507,123. | | |
| 2018 AMOUNT: \$ 562,166. | | |
| OTHER REVENUE | | |
| 2014 AMOUNT: \$ 12,182. | | _ |
| 2015 AMOUNT: \$ 7,382. | | |
| 2016 AMOUNT: \$ 13,070. | | |
| 2017 AMOUNT: \$ 5,186. | | |
| 2018 AMOUNT: \$ 13,917. | | |
| gross gaming revenue | | |
| 2014 AMOUNT: \$ 3,410. | | |
| 2015 AMOUNT: \$ 4,720, | | |
| 2016 AMOUNT: \$ 3,980. | | |
| 2017 AMOUNT: \$ 0. | | |
| 2018 AMOUNT: \$ 0. | | |
| | | |
| | <u></u> | |
| | | |
| | ·- <u>-</u> | · |
| | | |
| | | |

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Employer identification number

| MAR | KE-A-WISH FOUNDATION OF MASSACHUSETTS | |
|---|---|--|
| ANT | D RHODE ISLAND, INC. | 22-2867371 |
| Organization type (check o | ene): | |
| Filers of: | Section: | |
| Form 990 or 990-EZ | ∑ 501(c)(³) (enter number) organization | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | |
| | 527 political organization | |
| Form 990-PF | 501(c)(3) exempt private foundation | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | |
| | 501(c)(3) taxable private foundation | |
| | | |
| | s covered by the General Rule or a Special Rule. (7), (8), or (10) organization can check boxes for both the General Rule and a Special | Rule. See instructions. |
| General Rule | | |
| | n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions tota one contributor. Complete Parts I and II. See instructions for determining a contribut | |
| Special Rules | | |
| sections 509(a)(1) any one contribute | n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16 or, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the an I, line 1. Complete Parts I and II. | Sa, or 16b, and that received from |
| year, total contribu | n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received fro rtions of more than \$1,000 <i>exclusively</i> for religious, charitable, scìentific, literary, or e Ity to children or animals. Complete Parts I (entering "N/A" in column (b) instead of th | ducational purposes, or for the |
| year, contributions is checked, enter t purpose. Don't co | n described in section 501(c)(7), (8), or (10) filling Form 990 or 990-EZ that received from sectlusively for religious, charitable, etc., purposes, but no such contributions totaled here the total contributions that were received during the year for an exclusively religion mplete any of the parts unless the General Rule applies to this organization because le, etc., contributions totaling \$5,000 or more during the year | I more than \$1,000. If this box ious, charitable, etc., a it received <i>nonexclusively</i> |
| Caution: An organization th | nat isn't covered by the General Rule and/or the Special Rules doesn't file Schedule E | 3 (Form 990, 990-EZ, or 990-PF), |
| | n Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on it the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF). | s Form 990-PF, Part I, line 2, to |
| LHA For Paperwork Reducti | ion Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Sched | iule B (Form 990, 990-EZ, or 990-PF) (2018) |

Schedule B (Form 990, 990-EZ, or 990-PF) (2018) Name of organization MAKE-A-WISH FOUNDATION OF MASSACHUSETTS AND RHODE ISLAND, INC.

Employer identification number

22-2867371

| Part I | Contributors (see instructions), Use duplicate copies of Part I if additional | l space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$1,194,296. | Person X Payroll Noncash X (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$1,031,149. | Person Payroll Noncash X (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$ | Person X Payroll X Noncash X (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization
MAKE-A-WISE FOUNDATION OF MASSACHUSETTS
AND RHODE ISLAND, INC.

Employer identification number

22-2867371

| Part II | Noncash Property (see instructions). Use duplicate copies of Pa | art II if additional space is needed. | |
|------------------------------|---|---|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| 1 | TRAVEL, M&E, SUPPLIES | | |
| | | \$\$ | 08/31/19 |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| 2 | THEME PARK TICKETS, MEALS, SOUVENIRS | | |
| | | \$\$ | 08/31/19 |
| (a) No. from Part i | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| 4 | OFFICE FURNITURE | | |
| | | \$ 695,460. | 01/15/19 |
| (a) No. from Part (| (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | _ | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | _ | |
| | | s | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | _ | |
| | | | |
| | | | |

Page 4 Schedule B (Form 990, 990-EZ, or 990-PF) (2018) Employer identification number Name of organization MAKE-A-WISH FOUNDATION OF MASSACHUSETTS AND RHODE ISLAND, INC. 22-2867371 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this Into. ence.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4 (a) No. from Part I (d) Description of how gift is held (c) Use of gift (b) Purpose of gift (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (c) Use of gift (d) Description of how gift is held (b) Purpose of gift Part I (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS

AND REODE ISLAND INC.

Employer identification number 22-2867371

| Pai | t I Organizations Maintaining Donor Advised Fo | unds or Other Similar Fund | s or Acc | ounts. Complete if the |
|-----|---|--|---------------|---|
| | organization answered "Yes" on Form 990, Part IV, line 6. | | | |
| | | (a) Donor advised funds | (b) | Funds and other accounts |
| 1 | Total number at end of year | | | |
| 2 | Aggregate value of contributions to (during year) | | | |
| 3 | Aggregate value of grants from (during year) | | | |
| 4 | Aggregate value at end of year | | | |
| 5 | Did the organization inform all donors and donor advisors in writing | ng that the assets held in donor adv | ised funds | |
| _ | are the organization's property, subject to the organization's exclu- | _ | | |
| 6 | Did the organization inform all grantees, donors, and donor advise | | | |
| ŭ | for charitable purposes and not for the benefit of the donor or dor | | - | |
| | impermissible private benefit? | | | |
| Pai | t II Conservation Easements. Complete if the organiz | | | |
| 1 | Purpose(s) of conservation easements held by the organization (c | | 7 - 4 1 - 7 1 | |
| • | Preservation of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation or education of land for public use (e.g., recreation of land for | | storically in | nnortant land area |
| | Protection of natural habitat | Preservation of a co | • | |
| | Preservation of open space | | | one principle |
| 2 | Complete fines 2a through 2d if the organization held a qualified of | concentration contribution in the form | of a cone | anistian assument on the iset |
| - | day of the tax year. | Solise validit contribution in the form | II OI a COIIs | Held at the End of the Tax Year |
| _ | | | _ | 2a |
| - d | | | | 2b |
| - | Number of conservation easements on a certified historic structure | re included in (e) | | 2c |
| | Number of conservation easements on a certified historic structor. Number of conservation easements included in (c) acquired after | | | 20 |
| u | | | | 2d |
| | listed in the National Register Number of conservation easements modified, transferred, release | | | |
| 3 | vear > | ed, extinguished, or terminated by tr | e organiza | tion during the tax |
| 4 | Number of states where property subject to conservation easeme | ent is located . | | |
| 5 | Does the organization have a written policy regarding the periodic | · | - | |
| • | violations, and enforcement of the conservation easements it hold | | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, hand | | | *************************************** |
| ٠ | Land voidings modes devoted to monitoring, inspecting, mark | uning of troiscotts, and emororing con | iser rector. | basements defined the year |
| 7 | Amount of expenses incurred in monitoring, inspecting, handling | of violations, and enforcing conserv | estinn essee | ments during the year |
| • | S | of violations, and emotoring conserv | audii casci | ments during the year |
| 8 | Does each conservation easement reported on line 2(d) above sat | tiefs the requirements of section 17 | WANTANG | |
| ٠ | and section 170(h)(4)(B)(ii)? | | | Yes No |
| 9 | In Part XIII, describe how the organization reports conservation ea | | | |
| • | include, if applicable, the text of the footnote to the organization's | • | | |
| | conservation easements. | a little rotal sector results that describe. | a ano organi | Eation's accounting to |
| Par | t III Organizations Maintaining Collections of Art | t. Historical Treasures, or C | ther Sin | nilar Assets. |
| | Complete if the organization answered "Yes" on Form 990 | | | |
| 19 | If the organization elected, as permitted under SFAS 116 (ASC 95 | | ment and I | halance sheet works of art |
| 164 | historical treasures, or other similar assets held for public exhibition | | | |
| | the text of the footnote to its financial statements that describes t | | ande or pa | one set vice, provide, in the zero, |
| h | If the organization elected, as permitted under SFAS 116 (ASC 95 | | nt and hala | nce sheet works of art, historical |
| | treasures, or other similar assets held for public exhibition, educations | | | |
| | | don, or research in formerance or p | ublic servic | e, provide the following autourits |
| | relating to these items: | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | | > \$ > \$ |
| _ | | | | |
| 2 | If the organization received or held works of art, historical treasure | | iai gain, pro | wide |
| | the following amounts required to be reported under SFAS 116 (# | | | • |
| a | Revenue included on Form 990, Part VIII, line 1 | | | > \$ > \$ |
| b | Assets included in Form 990, Part X | | | ₹ 3 |

23,371

855 601.

Schedule D (Form 990) 2018

13,963.

163,626.

9.408.

691,975. 711,045.

d Equipment

Total, Add lines 1a through 1e. (Column (d) must equal Form 990. Part X, column (B), line 10c.)

| (3) | | |
|------------|---|--|
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| _(8) | | |
| (9) | | |
| otal. (Col | umn (b) must equal Form 990, Part X. col. (B) line 15.) | |
| Part X | Other Liabilities. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f, See Form 990, Part X, line 25. | |

(a) Description of liability (b) Book value (1) Federal income taxes DUE TO NATIONAL 15. DUE TO OTHER CHAPTERS 43,224, DEFERRED REVENUE 9,750. DEFERRED RENT (5) 80,109 (6)(7)(8)133,098. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII 🗓 🗓

| Pai | TXI Reconciliation of Revenue per Audited Financial State Complete if the organization answered "Yes" on Form 990, Part IV, line | | Revenue per Re | turn. | |
|----------------|--|---------------------------------|-----------------------|---------------|--|
| $\overline{1}$ | Total revenue, gains, and other support per audited financial statements | | | 1 | 9,752,739. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | <u>, </u> |
| a | Net unrealized gains (losses) on investments | 2a | -614,849, | | |
| b | Donated services and use of facilities | | 1,208,482. | | |
| c | Recoveries of prior year grants | | | 53% | |
| ď | Other (Describe in Part XIII.) | | 367,125. | | |
| e | Add lines 2a through 2d | | · · | 2e | 960,758. |
| 3 | Subtract line 2e from line 1 | | | 3 | 8,791,981. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| | Investment expenses not included on Form 990, Part VIII, line 7b | 48 | 43,751. | | |
| b | Other (Describe in Part XIII.) | | , | | |
| | Add lines 4a and 4b | | | 4c | 43,751. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | 5 | 8,835,732, |
| Pa | t XII Reconciliation of Expenses per Audited Financial State | | | | · · · |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line | 12a. | | | |
| 1 | Total expenses and losses per audited financial statements | ******************************* | | 1 | 8,743,787. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | 11 66 | |
| а | Donated services and use of facilities | 2a | 1,208,482. | 33.0 | |
| b | Prior year adjustments | | | 810 | |
| C | Other losses | | | | |
| d | Other (Describe in Part XIII.) | | | | |
| e | Add lines 2a through 2d | | | 20 | 1,208,482. |
| 3 | Subtract line 2e from line 1 | | | 3 | 7,535,305. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 43,751. | | |
| b | Other (Describe in Part XIII.) | | | | |
| | Add lines 4a and 4b | | | 4c | 43,751. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. | | | 5 | 7,579,056. |
| | t XIII Supplemental Information. | | | | |
| Provi | de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; | Part IV, lines 1b a | nd 2b; Part V, line 4 | : Part X. lir | ne 2: Part XI. |
| | 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any | | | | |
| | | | | | |
| PARI | V, LINE 4: | | | | |
| | | | | | |
| THE | FOUNDATION'S ENDOWMENT CONSISTS OF SEVERAL INDIVIDUAL FUND | S | | | |
| ESTA | BLISHED FOR A VARIETY OF PURPOSES INCLUDING BOTH DONOR-RES | STRICTED | | | |
| UNION | WMENT FUNDS AND FUNDS DESIGNATED BY THE BOARD OF DIRECTORS | MO EITHORITON | | | |
| ENDC | WEST FORDS AND FORDS DESIGNATED BY THE BOARD OF DIRECTORS | O TO FUNCTION | | | |
| AS E | NDOWMENTS. NET ASSETS ASSOCIATED WITE ENDOWMENT FUNDS, INC | LUDING FUNDS | | | |
| DESI | GNATED BY THE BOARD OF DIRECTORS TO FUNCTION AS ENDOWMENTS | ARE | | | |
| CLAS | SIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF D | ONOR-IMPOSED | | | |
| 2000 | BYOMANIC MED PATRICAMIAN WAS THIMBURDERING MUC WASSACUTODING | · IINTEOPH | | | • |
| ¥691 | RICTIONS. THE FOUNDATION HAS INTERPRETED THE MASSACHUSETTS | ONIFORM | | | |
| PRUI | ENT MANAGEMENT OF INSTITUTIONAL FUNDS ACT (UPMIFA) AS REQU | JIRING THE | | | |
| PRES | ERVATION OF THE FAIR VALUE OF THE ORIGINAL GIFT AS OF THE | GIFT DATE OF | | | |
| THE | DONOR-RESTRICTED ENDOWMENT FUNDS ABSENT EXPLICIT DONOR ST | PULATIONS TO | | | |
| THE | CONTRARY, AS A RESULT OF THIS INTERPRETATION THE FOUNDATION | ON CLASSIFIES | | | |
| 20005 | | | | Cab a dada | D /Earm (000) 2019 |

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS

| Schedule D (Form 990) 2018 AND RHODE ISLAND, INC. | 22-2867371 | Page 5 |
|--|------------|---------------------------------------|
| Part XIII Supplemental Information (continued) | | |
| AS PERMANENTLY RESTRICTED NET ASSETS (A) THE ORIGINAL VALUE OF GIFTS | | |
| DONATED TO THE PERMANENT ENDOWMENT, (B) THE ORIGINAL VALUE OF SUBSEQUENT | | |
| GIFTS TO PERMANENT ENDOWMENT, (C) ACCUMULATIONS TO THE PERMANENT ENDOWMENT | | |
| MADE IN ACCORDANCE WITH THE DIRECTION OF THE APPLICABLE DONOR GIPT | | |
| | | |
| INSTRUMENT AT THE TIME THE ACCUMULATION IS ADDED TO THE FUND. THE | | |
| REMAINING PORTION OF THE DONOR-RESTRICTED ENDOWMENT FUNDS THAT IS NOT | | |
| CLASSIFIED IN FERMANENTLY RESTRICTED NET ASSETS IS CLASSIFIED AS | | |
| TEMPORARILY RESTRICTED NET ASSETS UNTIL THOSE AMOUNTS ARE APPROPRIATED FOR | | |
| EXPENDITURE BY THE FOUNDATION IN A MANNER CONSISTENT WITH THE STANDARD OF | | |
| PRUDENCE FRESCRIBED BY UPMIFA. | | |
| | · | |
| PART X, LINE 2: | | |
| MANAGEMENT BELIEVES THAT NO UNCERTAIN TAX POSITIONS EXIST FOR THE | | |
| | | |
| FOUNDATION AT AUGUST 31, 2019. | | |
| | | |
| PART XI, LINE 2D - OTHER ADJUSTMENTS: | | |
| CHANGE IN NET ASSETS FROM NON-OPERATING ACTIVITIES 367,125. | | |
| | | |
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SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

| • | SLAND, INC. | TO | | | | 22-286737 | nuncauon nuniber |
|---|--|--------------------------|--------------------|--------------------------------------|---------|-------------------------------|--|
| Part I Fundraising Activities. | Complete if the organization answe | red "Y | es" or | Form 990, Part IV, I | line 1 | | |
| required to complete this part | | | | | | | |
| 1 Indicate whether the organization rais | | - | | | | | |
| a Mail solicitations | | | _ | overnment grants | | | |
| b Internet and email solicitations | | | - | nment grants | | - | |
| c Phone solicitations | g Special | fundra | iisiing - | events | | | |
| d In-person solicitations | | | | | | | |
| 2 a Did the organization have a written o | | | _ | , | tees, | | F1. |
| key employees listed in Form 990, Pa | - | | | - | | Yes | |
| b If "Yes," list the 10 highest paid indiv | | ant to a | agreei | ments under which th | ne Iur | idraiser is to be | • |
| compensated at least \$5,000 by the | organization, | | | | D. 100 | | 4/1/2011 - 1 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - |
| ta Maria de la compania del compania de la compania del compania de la compania del compania de la compania de la compania de la compania del compania de la compania del compania | | (iii) | Did | | (v) | Amount paid | (vi) Amount paid |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) fundr have o | aiser ustody | (iv) Gross receipts from activity | to (0 | or retained by) fundraiser | to (or retained by) |
| Granty (undraiser) | | or con contribu | troi or utions? | Iron activity | lis | ted in col. (i) | organization |
| Laurence . | | Yes | No | | | | |
| | | | | | | | |
| | | | | | | | |
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| | ener automotiva de la companya della companya della companya de la companya della | | | | _ | | |
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| *************************************** | | | | | | | |
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| | | | | A | | | |
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| | | | • | | | | |
| 3 List all states in which the organization or licensing. | ı is registered or licensed to solicit o | ontribu | utions | or has been notified | it is e | exempt from rec | jistration |
| | | | | | | | |
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Page 2

| Pi | art I | Fundraising Events. Complete if the of fundraising event contributions and gr | | | | |
|-----------------|-------|---|---|---|-------------------|--|
| | | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events |
| | | | GALA | DOLE OFFICE (2) | - | (add col. (a) through |
| | | | (event type) | GOLF OUTINGS (3) (event type) | (total number) | - col. (c)) |
| mue | | | | , ,,,,, | V | |
| Revenue | 1 | Gross receipts | 905,306. | 501,400. | 615,303. | 2,022,009. |
| | 2 | Less: Contributions | 638,574. | 362,464. | 458,805. | 1,459,843. |
| | 3 | Gross income (line 1 minus line 2) | 266,732. | 138,936. | 156,498. | 562,166. |
| | 4 | Cash prizes | | | - | |
| Ø | 5 | Noncash prizes | 9,098. | 38,467. | 2,601. | 50,166. |
| Direct Expenses | 6 | Rent/facility costs | 0. | 56,593. | 0. | 56,593. |
| irect E | 7 | Food and beverages | 167,253. | 36,880. | 101,135. | 305,268. |
| ۵ | | Entertainment | 75,567. | 2,825. | 44,572. | 122,964. |
| | 9 | Other direct expenses | 14,814. | 4,171, | 8,190. | 27,175. |
| | | Direct expense summary. Add lines 4 through | * * *********************************** | ******* | > | 562,166. |
| Б. | | Net income summary. Subtract line 10 from ! | | | > | 0. |
| Pê | irt I | Gaming. Complete if the organization | answered "Yes" on Form | 990, Part IV, line 19, or r | eported more than | |
| _ | | \$15,000 on Form 990-EZ, line 6a. | | (b) Pull tabs/instant | | Cat Takal anning Cada |
| ine | | | (a) Bingo | bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) |
| Revenue | | | | | | (-4 |
| -Œ | 1 | Gross revenue | | | | |
| ø | 2 | Cash prizes | | | | |
| Expenses | 3 | Noncash prizes | | | | |
| Direct E | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| | | Volunteer labor | Yes% | Yes% | Yes% | |
| | 7 | Direct expense summary, Add lines 2 through | 5 in column (d) | W. C. | • | |
| | | | | | | |
| | | | | | | |
| | | ter the state(s) in which the organization condu | | | | |
| | | the organization licensed to conduct gaming ac | | | | Yes No |
| b | 11 11 | No," explain: | | | | |
| | _ | | | | | |
| | | ere any of the organization's gaming licenses re Yes," explain: | | | ear? | Yes No |
| | _ | | | | | |
| | _ | | | | | |
| | | | | | | 000 DOO ETI 0040 |

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS

| Schedule G (Form 990 or 990-EZ) 2018 AND RHODE ISLAND, INC. | 22-2 | 86737 | 1 | Page 3 |
|---|---------------|---------------|--------|-------------|
| 11 Does the organization conduct gaming activities with nonmembers? | | $\overline{}$ | Yes | No |
| 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity forme | d | Ш | . •• | |
| to administer charitable gaming? | | \Box | Yes | No |
| 13 Indicate the percentage of gaming activity conducted in: | | | | |
| a The organization's facility | | 13a | | % |
| b An outside facility | | 13b | | % |
| 14 Enter the name and address of the person who prepares the organization's gaming/special events books and re | cords: | | | |
| Name ► | | | | |
| Address > | | | | |
| 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | | | Yes | ☐ No |
| b If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the | amount | | | |
| of gaming revenue retained by the third party 🕨 \$ | | | | |
| c If "Yes," enter name and address of the third party: | | | | |
| Name | | | | |
| Address > | - | • | | |
| 16 Gaming manager information: | | ··· -·· | | |
| | | | | |
| Name | | | | |
| Gaming manager compensation > \$ | | | | |
| | | | | |
| Description of services provided 🕨 | | | | |
| | | | | |
| | | | | |
| Director/officer Employee Independent contractor | | | | |
| 17 Mandatory distributions: | | | | |
| a is the organization required under state law to make charitable distributions from the gaming proceeds to | | | | |
| retain the state gaming license? | | <u> </u> | res . | No. |
| b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spe | nt in the | | | |
| organization's own exempt activities during the tax year > \$ | | | | |
| Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and | (v); and Part | III, line | s 9, 9 | b, 10b |
| 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | | | | |
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| 832083 10-03-18 Sched | ule G (Form | 990 or | 990- | EZ) 2018 |

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS

| Schedule G (Form 990 or 990-EZ) AND RHODE ISLAND, INC. | 22-2867371 | Page 4 |
|--|---------------------------------------|-------------|
| Schedule G (Form 990 or 990-EZ) AND RHODE ISLAND, INC. Part IV Supplemental Information (continued) | ··· | |
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SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2 | Schedule I (Form 990) (2018) Employer Identification number 22-2867371 (h) Purpose of grant or assistance ¥ ₹ Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of noncash assistance (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of assistance non-cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. recipient that received more than \$5,000. Part II can be duplicated if additional space is needed (d) Amount of cash grant Enter total number of section 501 (c)(3) and government organizations listed in the line 1 table (c) IRC section (if applicable) LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. MAKE-A-WISH FOUNDATION OF MASSACHUSETTS Enter total number of other organizations listed in the line 1 table General Information on Grants and Assistance (b) EIN AND RHODE ISLAND, INC. criteria used to award the grants or assistance? 1 (a) Name and address of organization or government Name of the organization Parti Part II

22-2867371

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. AND RHODE ISLAND, INC. Schedule I (Form 990) (2018) Part III

Schedule I (Form 990) (2018) (f) Description of noncash assistance PRAVEL, M&E, SUPPLIES (book, FMV, appraisal, other) Part IV | Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. 3 127 786 FMV (d) Amount of non-cash assistance 528,532. (c) Amount of cash grant WISH GRANTING PROGRAM, THE ORGANIZATION GENERALLY REMITS FUNDS DIRECTLY TO WISHES TO SELECTED BENEFICIARIES THAT MEET THE SPECIFIC CRITERIA FOR THE THE VENDORS FOR THE WISH EXPENSES, WITH THE EXCEPTION OF TRAVEL STIPENDS PRESIDENT/CEO. THE SUPPORTING WISE EXPENSE DOCUMENTATION (I.E., INVOICES MAKE-A-WISH FOUNDATION OF MASSACHUSETTS AND RHODE ISLAND, INC. GRANTS (I.E., MEALS, TIPS, GAS, ETC.) FROM A STANDARDIZED BUDGET. ALL WISH EXPENSES ARE REVIEWED BY THE WISH DIRECTOR AND ARE APPROVED BY THE 407 (b) Number of recipients AND STATEMENTS! IS RETAINED BY THE ORGANIZATION, (a) Type of grant or assistance PART I, LINE 2: WISHES GRANTED 832102 11-02-18

SCHEDULE J (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

AND REODE ISLAND, INC.

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS

Open to Public

OMB No. 1545-0047

Inspection Employer identification number

22-2867371 Part I **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII. Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee Written employment contract Independent compensation consultant Compensation survey or study X Form 990 of other organizations X Approval by the board or compensation committee 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? X 4a b Participate in, or receive payment from, a supplemental nonqualified retirement plan? X 4b c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? X b Any related organization? 5b X if "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? X 6a b Any related organization? X If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III x if "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Regulations section 53.4958-6(c)?

Schedule J (Form 990) 2018

Schedule J (Form 990) 2018

AND RHODE ISLAND, INC.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

22-2867371

Page 2

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(ii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of | (B) Breakdown of W-2 and/or 1099-MISC compensation | SC compensation | (C) Betivement and | (D) Nontaxable | (F) Total of columns | (F) Companesstion |
|-------------------------|---------|--------------------------|--|-------------------------------------|--------------------|----------------|----------------------|-------------------|
| | | 1 | | | other deferred | benefits | (B)(-(C) | |
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | | 윤늄 |
| (1) CHARLOTFE BEATTIE | = | 211,779. | 14,000. | 0, | 8,650. | 8,496. | 242,925. | 0 |
| CHIEF EXECUTIVE OFFICER | (11) | .0 | 0. | 0 | | 0. | 0 | 0 |
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| ii) | (II) | | | | | | | |

22-2867371

Schedule J (Form 990) 2018

| Schedule J (Form 990) 2018 AND RHODE ISLAND, INC. | 22-2867371 Dans 3 | 000 |
|--|---|-------|
| Part III Supplemental Information | | 2 2 2 |
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complets this part for any additional information. | plets this part for any additional information. | |
| PART I, LINE 7: | | |
| | | |
| 1 02 | | |
| RESEARCH, AS WELL AS ON INDIVIDUAL PERFORMANCE; CEO BONUSES ARE AT THE | | I |
| DISCRETION OF THE BOARD; ALL OTHER BONDSES ARE GIVEN WITH AUTHORITY FROM | | |
| THE BOARD. | | |
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| | Schedule J (Form 990) 2018 | ato |

SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30,

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018 2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS

Employer identification number 22-2867371

AND RHODE ISLAND, INC, 22-2867371

Part I Types of Property

| | | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1 | noncash con | (d) of determin tribution as | _ | s |
|----------|-----------------|---|---|--|---|----------------|------------------------------------|-----|-----|
| 1 | Art - Works of | fart | | TOTAL DOTAL DE LOS | TOTAL GOO, TELL VIII, III O I | 9 | | | |
| 2 | | il treasures | | | | | | | |
| 3 | | al interests | | | | | | | |
| 4 | | ıblications | | | | | | | |
| 5 | | household goods | | | | | | | |
| 6 | | er vehicles | | | | | | | |
| 7 | | anes | | | | | | | |
| 8 | Intellectual pr | operty | | | | | | | |
| 9 | | ublicly traded | | | | | 1,000 | | |
| 10 | | losely held stock | | | | | 1907 | | |
| 11 | | artnership, LLC, or | | | | | | | |
| | trust interests | • | | | | | | | |
| 12 | | iscellaneous | | | | | | | |
| 13 | Qualified con: | servation contribution • | | | | | | | |
| 4.4 | Historic struc | tures servation contribution - Other | | | | | | | |
| 14 15 | | Residential | - | - | | | | | |
| 15 | | Commercial | | | | | | _ | |
| 16 17 | | Öther | | | | | | | |
| 18 | | | | | | | | | |
| 19 | | n. | | - | | | | | |
| 20 | | ryedical supplies | | | | - | | | |
| 21 | | anicai anbhiiea | | - | | | | - | |
| 22 | | facts | | | | | | - | |
| 23 | | cimens | | | | | | - | |
| 24 | | artifacts | | | | | | | |
| 25 | Other > | (GIFT/ENT/PARK | X | 184 | 1 031 149 | . COST/SELLING | PRICE | | |
| 26 | Other | PROPERTY | ' X | 2 | | . COST/SELLING | | | |
| 27 | Other > | (PLAYSET/POOL | '\ X | 19 | | COST/SELLING | | - | |
| 28 | Other > | OTHER | ' X | 182 | | . COST/SELLING | | | |
| 29 | | orms 8283 received by the org | | | | . | | | |
| 23 | | organization completed Form | | | | | | 0 | |
| | to windit use | organization completed roan | 10200, Part IV, | DOLLAR WOULD MIRE | ention | | | Yes | No |
| 30- | During the we | ar, did the organization receiv | a by contributiv | an any amandri raa | orted in Part I lines 1 thro | inh 28 that it | | 165 | 140 |
| 000 | | at least three years from the | | | | | | | |
| | | oses for the entire holding per | | a contribution, and | William Rail Chequiled to be | 0300 1OI | 30a | | x |
| h | | ribe the arrangement in Part | *************************************** | | | | 304 | | |
| 31 | | anization have a gift acceptan | | equires the review r | of any nonstandard contrib | utions? | 31 | х | |
| | | anization hire or use third part | | | | | 31 | | _ |
| Ų~.α | contributions | | | _ | 100 | | 32a | x | |
| h | ff "Yes," desc | *************************************** | | | | | 524 | | |
| 33 | | ation didn't report an amount | in column (a) fo | r a type of nmnerh | for which column (a) is ch | ecked | | | |
| ~~ | describe in Pr | | iii solamiii (o) to | . a typo or property | TOT THE NOTE OF COLUMN TO A TO ALL | oution, | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2018

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS

| Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33b, and whether the organization is reporting in Part I, column (b), the number of certifications, the number of items received, or a combination of both. Also complete this part for any additional information. PART I, OTHER TYPES OF PROFERTY: THEME PARKS (A) CHECK IF APPLICABLE = X (B) NUMBER OF CONTRIBUTIONS = 192 (C) REVENUE REPORTED ON FORM 990, PART VIII § 94007. (D) METEOD OF DETERMINING REVENUE: COST/SELLING PRICE SCREDULE K, FART I, COLUMN (B): THE ANOUNT IN COLUMN (B): REPORTED THE NUMBER OF CONTRIBUTIONS RECEIVED. SCREDULE M, LINE 32b: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO ADOCTION OFF THE ITEMS AT THE GALA, GOLF OUTSIGS, AND EVENING OF WISSES. | Schedule M (Form 990) 2018 AND RHODE ISLAND, INC. | 22-2867371 | Page 2 |
|--|--|--|--------|
| THEME PARKS (A) CHECK IF APPLICABLE = X (B) NUMBER OF CONTRIBUTIONS = 192 (C) REVENUE REPORTED ON FORM 990, PART VIII \$ 94607. (D) METHOD OF DETERMINING REVENUE: COST/SELLING PRICE SCHEDULE M, PART I, COLUMN (B): THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED. SCHEDULE M, LINE 32B: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and is reporting in Part I, column (b), the number of contributions, the number of items received, or a combin | nd whether the organization of both. Also comple | n |
| THEME PARKS (A) CHECK IF APPLICABLE = X (B) NUMBER OF CONTRIBUTIONS = 192 (C) REVENUE REPORTED ON FORM 990, PART VIII \$ 94607. (D) METHOD OF DETERMINING REVENUE: COST/SELLING PRICE SCHEDULE M, PART I, COLUMN (B): THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED. SCHEDULE M, LINE 32B: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | | <u> </u> | |
| (A) CHECK IF APPLICABLE = X (B) NUMBER OF CONTRIBUTIONS = 192 (C) REVENUE REPORTED ON FORM 990, PART VIII \$ 94007. (D) METHOD OF DETERMINING REVENUE: COST/SELLING PRICE SCHEDULE N, PART I, COLUMN (B): THE AMOUNT IN COLUMN (B) REPERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED. SCHEDULE M, LINE 32B: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | PART I, OTHER TYPES OF PROPERTY: | | |
| (B) NUMBER OF CONTRIBUTIONS = 192 (C) REVENUE REPORTED ON FORM 990, PART VIII \$ 94007. (D) METHOD OF DETERMINING REVENUE: COST/SELLING PRICE SCREDULE M, FART I, COLUMN (B): THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED. SCHEDULE M, LINE 32B: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | THEME PARKS | | |
| (C) REVENUE REPORTED ON FORM 990, PART VIII \$ 94007. (D) METHOD OF DETERMINING REVENUE: COST/SELLING PRICE SCHEDULE M, FART I, COLUMN (B): THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED. SCHEDULE M, LINE 32B; THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | (A) CHECK IF APPLICABLE = X | | |
| (D) METHOD OF DETERMINING REVENUE: COST/SELLING PRICE SCHEDULE M, PART I, COLUMN (B): THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED. SCHEDULE M, LINE 32B: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | (B) NUMBER OF CONTRIBUTIONS = 192 | | |
| SCHEDULE M, PART I, COLUMN (B): THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED. SCHEDULE M, LINE 32B; THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | (C) REVENUE REPORTED ON FORM 990, PART VIII \$ 94007. | | |
| THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED. SCHEDULE M, LINE 32B: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | (D) METHOD OF DETERMINING REVENUE: COST/SELLING PRICE | - 40 | |
| THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED. SCHEDULE M, LINE 32B: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | | | |
| THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS RECEIVED. SCHEDULE M, LINE 32B: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | | | |
| RECEIVED. SCHEDULE M, LINE 32B: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | SCHEDULE M, PART I, COLUMN (B): | | |
| SCHEDULE M, LINE 32B: THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | THE AMOUNT IN COLUMN (B) REFERS TO THE NUMBER OF CONTRIBUTIONS | | |
| THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | RECEIVED. | | |
| THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | | | |
| THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | | | |
| | SCHEDOLE W, LINE 258; | | |
| THE GALA, GOLF OUTINGS, AND EVENING OF WISHES. | THE ORGANIZATION HIRES OUTSIDE AUCTIONEERS TO AUCTION OFF THE ITEMS AT | | |
| | THE GALA, GOLF OUTINGS, AND EVENING OF WISHES. | • | |
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SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

MAKE-A-WISH FOUNDATION OF MASSACHUSETTS AND RHODE ISLAND, INC.

Employer identification number 22-2867371

| FORM 990, PART I, LINE 1: |
|---|
| THE MAKE-A-WISH FOUNDATION OF MASSACHUSETTS AND RHODE ISLAND, INC. |
| CREATES LIFE-CHANGING WISHES FOR CHILDREN WITH CRITICAL ILLNESSES. |
| |
| |
| FORM 990, PART III, LINE 1: |
| THE MAKE-A-WISH FOUNDATION OF MASSACHUSETTS AND RHODE ISLAND, INC. |
| CREATES LIFE-CHANGING WISHES FOR CHILDREN WITH CRITICAL ILLNESSES. OUR |
| ORGANIZATION STRIVES TO REACH EACH ELIGIBLE CHILD IN MASSACHUSETTS AND |
| RHODE ISLAND TO DELIVER HIGH QUALITY WISH EXPERIENCES EXCLUSIVELY TO |
| THE DELIGHT OF THE CHILDREN AND THEIR FAMILIES, WE GRANT THESE WISHES |
| THROUGH AN ORGANIZATION THAT CONSISTENTLY FUNCTIONS AT THE HIGHEST |
| LEVEL AND DOES SO WITH UNQUESTIONED INTEGRITY AND ETHICS, WE DEVELOP |
| THE NECESSARY FINANCIAL RESOURCES AND USE THOSE RESOURCES EFFICIENTLY, |
| AND ENSURE BROAD AWARENESS OF OUR WORK IN OUR COMMUNITY. |
| |
| |
| FORM 990, PART III, LINE 4A: |
| THE FOUNDATION GRANTED 407 WISHES TO CHILDREN WITH CRITICAL ILLNESSES |
| THROUGHOUT MASSACHUSETTS AND RHODE ISLAND. THE WISHES FOR THE CURRENT |
| YEAR WERE AS FOLLOWS: 193 WISHES -DISNEY WORLD/DISNEYLAND, 126 WISHES - |
| TRAVEL/CRUISE (DOMESTIC AND INTERNATIONAL), 20 WISHES - SHOPPING SPREE |
| (TRAVEL AND LOCAL), 17 WISHES - CELEBRITY MEETINGS (TRAVEL AND LOCAL), |
| 13 WISHES - COMPUTER/ELECTRONICS, 8 WISHES - ANIMAL, 30 WISHES - OTHER, |
| ROOM REDECORATION, PLAYHOUSE, CONSTRUCTION, TRAILER, MOTORIZED VEHICLE, |
| PARTY, SWIMMING POOL, MEDICAL EQUIPMENT, SPORTS EQUIPMENT. THE TOTAL |
| HA For Panerwork Reduction and Notice see the Instructions for Form 900 or 900-E7 |

| Schedule O (Form 990 or 990-EZ) (2018) | Page 2 |
|---|---|
| Name of the organization MAKE-A-WISH FOUNDATION OF MASSACEUSETTS AND RHODE ISLAND, INC. | Employer identification number 22-2867371 |
| GOAL OF OUR PROGRAM IS TO BRING HOPE, STRENGTE AND JOY INTO THE LIVES | |
| OF THESE CHILDREN AND THEIR FAMILIES THROUGH THE WISH PROCESS. TOTAL | |
| WISH GRANTING EXPENSE FOR THE FISCAL YEAR WAS \$4,795,530. OF THIS | |
| AMOUNT, \$1,139,212 WAS CONTRIBUTED BY VARIOUS VENDORS WHO PROVIDED | |
| IN-KIND CONTRIBUTIONS SUCH AS TRAVEL AND TRAVEL SERVICES, | |
| TRANSPORTATION, LODGING, AND OTHER SERVICES AND USE OF FACILITIES TO | |
| COMPLETE A CHILD'S WISH. FOR FINANCIAL STATEMENT PURPOSES, THESE | |
| AMOUNTS ARE INCLUDED AS CONTRIBUTION REVENUE AND GRANTED WISH EXPENSE. | |
| FOR FORM 990, HOWEVER, THE IRS REQUIRES THAT THE \$1,139,212 OF | |
| CONTRIBUTED SERVICES AND USE OF FACILITIES BE EXCLUDED FROM BOTH | |
| REVENUE AND EXPENSE. | |
| | |
| | |
| FORM 990, PART VI, SECTION B, LINE 11B: | |
| THE BOARD OF DIRECTORS HAS DELEGATED THE REVIEW OF THE FORM 990 TO THE | |
| AUDIT COMMITTEE. THE ORGANIZATION'S FINANCE STAFF WORKS CLOSELY WITH THE | |
| OUTSIDE ACCOUNTING FIRM IT ENGAGES TO REVIEW THE RETURN AND THE FINAL DRAFT | , |
| OF THE FORM 990 IS REVIEWED BY THE CEO BEFORE SUBMITTING TO THE AUDIT | |
| COMMITTEE, IN ADDITION TO CONSULTING WITH THE FINANCE STAFF, THE AUDIT | |
| COMMITTEE ALSO REVIEWS AND DISCUSSES THE FINAL RETURN WITH THE CEO, FINANCE | *************************************** |
| STAFF, AND OUTSIDE ACCOUNTING FIRM AS PART OF ITS REVIEW OF THE DRAFT | n |
| RETURN, THE ENTIRE BOARD RECEIVES A COPY OF THE RETURN PRIOR TO FILING, THE | |
| AUDIT COMMITTEE ADVISES THE BOARD OF DIRECTORS THAT THE RETURN HAS BEEN | |
| REVIEWED AND IS READY TO BE FILED. | |
| FORM 990, PART VI, SECTION B, LINE 12C: | |
| THE EXECUTIVE COMMITTEE OF THE BOARD, OFFICERS OF THE BOARD, AND THE CEO | |
| ARE CHARGED WITH MONITORING AND ENSURING THAT NO POTENTIAL CONFLICT OF | |

| Schedule O (Form 990 or 990-EZ) (2018) | Page 2 |
|---|---|
| Name of the organization MAKE-A-WISH FOUNDATION OF MASSACHUSETTS AND RHODE ISLAND, INC. | Employer identification number 22-2867371 |
| MEMBERS PRESENT DURING THE DISCUSSION ON THE TRANSACTION (AND HOW THE | |
| MEMBERS VOTED WHEN IT WAS APPROVED), AND (3) A DESCRIPTION OF THE | |
| COMPARABLE DATA RELIED ON BY THE COMMITTEE. KEY DELIBERATIONS OF THE | |
| COMMITTEE ARE ALSO DOCUMENTED IN MINUTES WHICH WERE APPROVED. | |
| | |
| FORM 990, PART VI, SECTION B, LINE 15B: | |
| PROCESS FOR DETERMINING COMPENSATION FOR OFFICERS OR KEY EMPLOYEES OF THE | |
| ORGANIZATION: THE CEO RECOMMENDS THE COMPENSATION FOOL AND THE BOARD | |
| APPROVES IT DURING THE BUDGET PROCESS BEFORE THE START OF THE FISCAL YEAR. | |
| THE CEC USES THIS INFORMATION AS WELL AS INFORMATION ASCERTAINED FROM A | |
| SURVEY OF THE COMPENSATION OF KEY EMPLOYEES AT COMPARABLY SIZED NON-PROFIT | |
| ORGANIZATIONS TO DETERMINE THE APPROPRIATE RANGE FOR EACH KEY POSITION. | |
| DETERMINATION OF ANY COMPENSATION INCREASE IS BASED ON INFORMATION GAINED | |
| FROM THE SURVEY, THE PRE-DETERMINED BUDGET AS WELL AS PERFORMANCE OF THE | |
| EMPLOYEE, | |
| | |
| FORM 990, PART VI, SECTION C, LINE 19: | |
| WHILE FEDERAL TAX LAWS DO NOT MANDATE THAT THE ORGANIZATION'S GOVERNING | |
| DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS BE MADE | |
| AVAILABLE FOR PUBLIC INSPECTION, THE ORGANIZATION MAKES ITS AUDITED | |
| FINANCIAL STATEMENTS AND FORM 990 AVAILABLE UPON REQUEST AND ON ITS | |
| WEBSITE, GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICIES ARE ALSO | |
| AVAILABLE UPON REQUEST WITH INSPECTION AT AN OFFICE OF THE ORGANIZATION. IN | |
| ADDITION, THE ENTITY'S FINANCIAL STATEMENTS ARE AVAILABLE FOR PUBLIC | |
| INSPECTION AT THE MASSACHUSETTS ATTORNEY GENERAL'S OFFICE. | |
| | |
| FORM 990, PART X, LINE 27: | |
| THROUGH THE FISCAL YEAR ENDED AUGUST 31, 2018, THE FOUNDATION ACCRUED | |

| Schedule O (Form 990 or 990-EZ) (2018) | Page 2 |
|---|---|
| Name of the organization MAKE-A-WISH FOUNDATION OF MASSACHUSETTS AND RHODE ISLAND, INC. | Employer identification number 22-2867371 |
| FOR ESTIMATED COSTS OF REPORTABLE PENDING WISHES WHEN FIVE CERTAIN, | |
| MEASURABLE WISH CRITERIA WERE MET, THIS ACCRUAL DID NOT REPRESENT A | |
| LEGALLY BINDING LIABILITY BUT WAS CONSIDERED A MORAL OBLIGATION TO THE | |
| CHILD BY THE FOUNDATION ARISING WHEN THE FIVE CRITERIA WERE MET. GIVEN | |
| THE CHANGES TO THE WISH GRANTING ENVIRONMENT THAT HAVE OCCURRED IN | |
| RECENT YEARS, THE FOUNDATION DETERMINED THAT THE CALCULATION WAS NO | |
| LONGER REPRESENTATIVE OF THE FUTURE OBLIGATIONS, THE FOUNDATION REMAINS | |
| COMMITTED TO ITS MISSION, AS A RESULT OF THIS CHANGE IN ACCOUNTING | |
| PRINCIPLE, NET ASSETS WITHOUT RESTRICTIONS AS OF SEPTEMBER 1, 2018 HAVE | |
| INCREASED BY \$2,650,647. | |
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Form **8868** (Rev. January 2019)

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service ► File a separate application for each return.
 ► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

| forms li: Contrac | nic filing (e-file). You can electronically file Form 8868 to sted below with the exception of Form 8870, Information Fits, for which an extension request must be sent to the IRS this form, visit www.irs.gov/e-file-providers/e-file-for-charitation | Return for` S in paper | Transfers Associated With Certain F format (see instructions), For more | Personal Be | enefit | |
|---|--|---------------------------|--|---|--------------------|-----|
| | natic 6-Month Extension of Time. Only subm | | | | | |
| All corp | orations required to file an income tax return other than Fore Form 7004 to request an extension of time to file income | m 990-T | (including 1120-C filers), partnership | os, REMIC: | s, and trusts | |
| | | | | Enter filer's identifying number | | |
| Type or print | | | | Employer identification number (EIN) of | | |
| File by the due date for filing your return. See Instructions. | Number, street, and room or suite no. If a P.O. box, see instructions. 133 FEDERAL STREET. 2ND FLOOR | | | Social security number (SSN) | | |
| | BOSTON, MA 02110-1703 | | | | | |
| Enter the Return Code for the return that this application is for (file a separate application for each return) | | | | | | 0 1 |
| Application Is For | | Return Çode | Application Is For | tion | | |
| Form 990 or Form 990-EZ | | 01 | Form 990-T (corporation) | | | 07 |
| Form 990-BL | | 02 | Form 1041-A | | | 08 |
| Form 4720 (individual) | | 03 | Form 4720 (other than individual) | | | 09 |
| Form 990-PF | | 04 | Form 5227 | | | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | | 05 | Form 6069 | | | 11 |
| Form 990-T (trust other than above) | | | Form 8870 | | | 12 |
| Teleg If the | CEARLOTTE A. BEATTIE cooks are in the care of 133 FEDERAL STREET, 25 chone No. 617-367-9474 corganization does not have an office or place of business is for a Group Return, enter the organization's four digit of the care of the c | in the Uni Group Exe | Fax No. ted States, check this box mption Number (GEN) | If this is fo | r the whole group, | |
| box <u>▶</u> | I request an automatic 6-month extension of time until JULY 15, 2020 , to file the exempt organization return for | | | | | |
| the organization named above. The extension is for the organization's return for: calendar year or calendar year or tax year beginning SEP 1, 2018 , and ending AUG 31, 2019 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period | | | | | | |
| | If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. | | | | \$ | 0. |
| _ | b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and | | | | | |
| | estimated tax payments made, Include any prior year overpayment allowed as a credit. | | | | 0. | |
| c B | c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. | | | | | 0. |
| Coultions If you are going to make an electronic funds withdrawel (direct debit) with this Form 8968, and Form 8463-FO and Form 8279-FO for payment | | | | | | |

LHA For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form 8868 (Rev. 1-2019)

instructions.