Form 990

Department of the Treasury

f Organization Exempt From Returr come Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047 Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements. Internal Revenue Service A For the 2007 calendar year, or tax year beginning 09/01, 2007, and ending 08/31/2008 Please B Check if applicable C Name of organization D Employer identification number use IRS Address MAKE-A-WISH FOUNDATION OF AMERICA label or 86-0481941 orint o Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number type. toitlet return See 3550 NORTH CENTRAL AVENUE, STE 300 (602) 279-9474 Specific Termination Instruc-City or town, state or country, and ZIP + 4 Accounting Cash X Accrual Amended return tions. PHOENIX, AZ 85012 Other (specify) Application pending Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable H and I are not applicable to section 527 organizations. trusts must attach a completed Schedule A (Form 990 or 990-EZ). Yes X No H(a) Is this a group return for affiliates? Website: ► WWW.WISH.ORG H(b) If "Yes," enter number of affiliates ▶ Organization type (check only one) ► X 501(c) (3) ◀ (insert no.) H(c) Are all affiliates included? (If "No." attach a list. See instructions.) if the organization is not a 509(a)(3) supporting organization and its gross H(d) Is this a separate return filed by an receipts are normally not more than \$25,000. A return is not required, but if the organization chooses organization covered by a group ruling? to file a return, be sure to file a complete return. Group Exemption Number if the organization is not required Check ▶ I Gross receipts: Add lines 6b, 8b, 9b, and 10b to line 12 59,852,839 to attach Sch. B (Form 990, 990-EZ, or 990-PF). Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.) Contributions, gifts, grants, and similar amounts received: 48,619,718. c Indirect public support (not included on line 1a) 1 c 2,709,103. d Government contributions (grants) (not included on line 1a) 1d Total (add lines 1a through 1d) (cash \$ ____ 51,318,823. noncash\$ 9,998.) 1 e 51,328,821. 2 Program service revenue including government fees and contracts (from Part VII, line 93) 2 187,375. Membership dues and assessments 3 5,601,240. 4 Interest on savings and temporary cash investments 287,878. 5 Dividends and interest from securities 5 468,830. Other investment income (describe 8 a Gross amount from sales of assets other (A) Securities (B) Other 1,854,889. 8a **b** Less: cost or other basis and sales expenses 1,840,312.8b c Gain or (loss) (attach schedule) 14,577. 8c 8d 14,577. Special events and activities (attach schedule). If any amount is from gaming, check here a Gross revenue (not including \$ contributions reported on line 1b)........ c Net income or (loss) from special events. Subtract line 9b from line 9a 10 a Gross sales of inventory, less returns and allowances <u>10a</u> Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a 11 Other revenue (from Part VII, line 103) 11 123,806. 12 Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11 58,012,527. 13 Program services (from line 44, column (B)) 13 9,312,932. Management and general (from line 44, column (C)) 14 4,955,169. 15 Fundraising (from line 44, column (D)) 7,680,821. 16 26,239,746. 17 48,188,668. 18 9,823,859. 19 19 17,189,204. Other changes in net assets or fund balances (attach explanation) STMT .2. . . STMT .3. 20 -2,881,204. Net assets or fund balances at end of year. Combine lines 18, 19, and 20 24,131,859.

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Forr	n 990 (2007)					Page 2
Pa	Functional Expenses organ	ganiza izations	tions must complete colum and section 4947(a)(1)	n (A). Columns (B), (C), nonexempt charitable trus	and (D) are required for sts but optional for othe	section 501(c)(3) and (4) rs. (See the instructions.)
	Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a	Grants paid from donor advised funds (attach schedule)			, , , , , , , , , , , , , , , , , , ,	-	
	(cash \$ noncash \$)				
	If this amount includes foreign grants, check here	22a				
22t	Other grants and allocations (attach schedule)					
	(cash \$ 303,589 noncash \$ If this amount includes foreign grants,)	202 500	202 500		
23	Specific assistance to individuals	22b	303,589.	303,589.	STMT 4	
	(attach schedule),	23				
24	Benefits paid to or for members			—u ·		
	(attach schedule)	24				
25a	Compensation of current officers,					
	directors, key employees, etc. listed in					
	Part V-A	25a	1,456,332.	612,161.	509,889.	334,282.
b	Compensation of former officers,					
	directors, key employees, etc. listed in		Ì			
	Part V-B	25b	71,414.		71,414.	
C	Compensation and other distributions, not included above, to disqualified persons (as defined			ļ		
	under section 4958(f)(1)) and persons described					
96	in section 4958(c)(3)(B)	25c				
20	Salaries and wages of employees not included on lines 25a, b, and c	, ,	4 075 514	0.000.700		
27	Pension plan contributions not	26	4,875,514.	2,363,728.	1,345,314.	1,166,472.
~ '	included on lines 25a, b, and c	27	93,895.	46,436.	25,478.	21 001
28	Employee benefits not included on		33,833.	40,436.	23,476.	21,981.
	lines 25a - 27	28	441,623.	226,779.	111,721.	103,123.
29	Payroll taxes	29	468,505.	220,185.	136,365.	
30	Professional fundraising fees	30	4,504,047.	1,292,419.	898,060.	
31	Accounting fees	31	1,425,012.	1,100,687.	324,325.	
32	Legal fees	32	118,158.	28,634.	61,932.	27,592.
33	Supplies	33	91,503.	47,946.	21,069.	22,488.
34	Telephone	34	88,257.	46,393.	20,529.	
	Postage and shipping	35	2,499,153.	694,165.		1,284,998.
30 37	Occupancy	36 37	355,797.	173,833.	91,446.	90,518.
	Printing and publications	38	69,031.	33,430.	18,236.	17,365.
	Travel	39	1,354,416. 538,690.	403,949. 270,003.	115,102. 88,984.	835,365. 179,703.
	Conferences, conventions, and meetings	40	430,006.	313,752.	43,165.	73,089.
	Interest	41	200,000.	525,1521	10/100.	13,003.
	Depreciation, depletion, etc. (i Stmt 26	42	432,618.	211,983.	112,480.	108,155.
43	Other expenses not covered above (itemize):					*
· a	MEMBERSHIP_DUES	43a	98,003.	71,373.	20,855.	5,775.
	INSURANCE	43ь	618,137.	575,990.	17,197.	24,950.
	MISCELLANEOUS	43c	313,524.	5,776.	165,268.	142,480.
d	OTHER_PROFESSIONAL_FEES	43d	1,301,698.	269,721.	236,350.	795 , 627.
e		43e				
f		43f				
<i>41</i>	Total functional expenses, Add lines 22a	43g				
	through 43g. (Organizations completing					
	columns (B)-(D), carry these totals to lines 13-15).	44	21,948,922.	0 212 022	A 05E 1CO	7 600 001
	t Costs. Check ► X if you are follow			9,312,932.	4,955,169.	7,680,821.
	any joint costs from a combined educational			tation reported in (B) Prod	gram services?	► X Yes No
	es," enter (i) the aggregate amount of these jo				ted to Program services	\$ 2,045,441;
	he amount allocated to Management and ger			•	located to Fundraising \$	3,886,941.
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		r age 3
	art III Statement of Program Servicecomplishments (See the instructions.)	
or	orm 990 is available for public inspection and, for some people, serves as the primary or sole source of articular organization. How the public perceives an organization in such cases may be determined by the its return. Therefore, please make sure the return is complete and accurate and fully describes, in Partograms and accomplishments.	information proceeded
W	hat is the organization's primary exempt purpose? ►SEE_STATEMENT_7	Program Service
All	organizations must describe their exempt purpose achievements in a clear and concise manner. State the number clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) ganizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)	Expenses (Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.)
а	THE FOUNDATION PERFORMS ACTIVITIES WHICH PROMOTE THE	
	DEVELOPMENT AND HANDLING OF WISH RESOURCES, AND	
	SUPPORTS (501(C) ORGANIZATIONS) IN THE ADMINISTRATION OF THE	
	WISH PROGRAMS. DURING FY08, THE NATIONAL ORGANIZATION	
	DISTRIBUTED \$26 MILLION TO THE CHAPTERS TO GRANT WISHES.	
	THE FOUNDATION HAS 67 CHAPTERS. (Grants and allocations \$ 303,589) If this amount includes foreign grants check here.	
b	503, 363. 7 dite amount intotaco fordigit grants, check fore	9,312,932.
IJ		
	(Grants and allocations \$) If this amount includes foreign grants, check here ▶	
C		
	(Grants and allocations \$) If this amount includes foreign grants, check here ▶	
d		
	(Grants and allocations \$) If this amount includes foreign grants, check here ▶	
е	Other program services (attach schedule)	
	(Grants and allocations \$) If this amount includes foreign grants, check here ▶	
·f	Total of Program Service Expenses (should equal line 44, column (R) Program services)	0 310 030

_	rm 990				Page 4
	art IV	·			
_	Note:	Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.	(A) Beginning of year		(B) End of year
	45	Cash - non-interest-bearing		45	
	46	Savings and temporary cash investments	9,284,436	46	15,167,269.
		Accounts receivable 47a 1,047,340. Less: allowance for doubtful accounts NONE	402 727	476	
		Less: allowance for doubtful accounts NONE	483,737	4/C	1,047,340.
	48a	Pledges receivable 48a 6,766,080			
		Less: allowance for doubtful accounts	3,200,349.	490	6 766 000
	49	Grants receivable	3,200,343.	49	6,766,080.
		Receivables from current and former officers, directors, trustees, and		43	
		key employees (attach schedule)		50a	
	ь	Receivables from other disqualified persons (as defined under section	******	004	
		4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)		50b	
	51a	Other notes and loans receivable (attach			1-11-11-11-11-11-11-11-11-11-11-11-11-1
ets		schedule)		100,000,000	
Assets	b	Less: allowance for doubtful accounts 51b		51c	
⋖		Inventories for sale or use	102,612.		23,113.
	53	Prepaid expenses and deferred charges	1,156,679.		529,223.
		Investments - publicly-traded securities STMT . 8 ▶ Cost X FMV	8,019,722.		10,406,645.
		Investments - other securities (attach schedule) Cost FMV		54b	
	55a	Investments - land, buildings, and			
		equipment: basis			
	ь	Less: accumulated depreciation (attach			
		schedule) 55b		55c	
		Investments - other (attach schedule)		56	
	57a	Land, buildings, and equipment basis			
	ь	Less: accumulated depreciation (attach			
		schedule) Statement 26	756,359.	57c	637,939.
	58	Other assets, including program-related investments			
		(describe ► STMT 9)	36,250.		NONE
	59	Total assets (must equal line 74). Add lines 45 through 58	23,040,144.		<u>34,577,609.</u>
		Accounts payable and accrued expenses	5,673,225.		10,336,363.
	61	Grants payable		61	
		Deferred revenue	177,715.	62	109,387.
les	63	Loans from officers, directors, trustees, and key employees (attach	· ·		
Liabilities	645	schedule)		63	
<u>=</u>		Mortgages and other notes payable (attach schedule)		64a 64b	
	65	Other liabilities (describe >		65	
	•	other habilities (describe)		65	
	66	Total liabilities. Add lines 60 through 65	5,850,940.	66	10 445 750
		nizations that follow SFAS 117, check here ▶ X and complete lines	3,030,340.		10,445,750.
	_	67 through 69 and lines 73 and 74.			
es		Unrestricted	13,082,987.	67	15,999,079.
ınc	68	Temporarily restricted	3,153,848.	68	6,981,666.
3als	69	Permanently restricted	952,369.	69	1,151,114.
Ā		nizations that do not follow SFAS 117, check here ▶ and	302/303.		1,101,114.
Net Assets or Fund Balances		complete lines 70 through 74.			
6		Capital stock, trust principal, or current funds		70	
ts	71	Paid-in or capital surplus, or land, building, and equipment fund		71	
SSE		Retained earnings, endowment, accumulated income, or other funds		72	
₹		Total net assets or fund balances. Add lines 67 through 69 or lines	- 10.		
Š		70 through 72. (Column (A) must equal line 19 and column (B) must			•
		equal line 21)	17,189,204.	73	24,131,859.
	74	Total liabilities and net assets/fund balances. Add lines 66 and 73	23,040,144.		34,577,609.

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Pa	Reconciliation of Revenue per Audited F instructions.)	inancial Stateme	nts With Revenu	e per Return (Se	
a	Total revenue, gains, and other support per audited finan-	cial statements		a	62,956,353.
b	Amounts included on line a but not on Part I, line 12:				
1	Net unrealized gains on investments		b1 -	141,290.	
2	Donated services and use of facilities		b2 5,	131,512.	
3	Recoveries of prior year grants		b3		
4	Other (specify):			<u> </u>	
			<u>b4</u>		
	Add lines b1 through b4			b	4,990,222.
С	Subtract line b from line a	. <i>.</i>		<u>c</u>	57,966,131.
d	Amounts included on Part I, line 12, but not on line a:		1 (
1	Investment expenses not included on Part I, line 6b				
2	Other (specify):SEE_STATEMENT_10				
				46,396.	
	Add lines d1 and d2	<i>.</i>		d	46,396.
e	Total revenue (Part I, line 12). Add lines c and d			<u>· · · · · · ▶ e l</u>	58,012,527.
Pa	rt IV-B Reconciliation of Expenses per Audited F	-inancial Stateme	nts With Expens	es per Return	
а	Total expenses and losses per audited financial statement	s		<u>a </u> _	56,013,698.
b	Amounts included on line a but not on Part I, line 17:	•	i 1		
1	Donated services and use of facilities			131,512.	
2	Prior year adjustments reported on Part I, line 20		b2		
3					
4	Losses reported on Part I, line 20 Other (specify): — SEE STATEMENT 11				
			b4 2,	737,310.	
	Add lines b1 through b4		<i></i>	b	7,868,822.
C	Subtract line b from line a			<u>c</u>	48,144,876.
d	Amounts included on Part I, line 17, but not on line a:				
1	Investment expenses not included on Part I, line 6b		d1		
2	Other (specify):SEE_STATEMENT_12		1	43,792.	
e	Add lines d1 and d2		• • • • • • • • • • • • • • • • • • • •	d e	43,792. 48,188,668.
Pε	rt V-A Current Officers, Directors, Trustees, and				
	or key employee at any time during the year ever		•		,, 0,,000,, 0,000,,
	(A) Name and address	(B) Fittle and average hours per week devoted to position	(C) Compensation	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
SE	E STATEMENT 13	7	1,369,710.	86,620	. NONE
Dire	ctors and officers liability insurance premiums have been paid	· ·			
	ne organization. This benefit is being reported in total and is	· · · · · · · · · · · · · · · · · · ·			
not:	shown in the allocation of Part V-A	4			ľ
	rent year premium: \$61,556				
	7000 promiser, 502,550	-			
					1
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	990 (2007) rt V-A Current Officers, Director⊳, 「rustees, and Ko	ey Employees <i>(con</i>	ntinued)			Yes	Page 6		
75a	Enter the total number of officers, directors, and trustee meetings	s permitted to vote	on organization	business at board					
b	b Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, related to each other through family or business relationships? If "Yes," attach a statement that identifies the individuals and explains the relationship(s)								
C	c Do any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether tax exempt or taxable, that are related to the organization? See the instructions for the definition of "related organization."								
	TV-B Former Officers, Directors, Trustees, and K (If any former officer, director, trustee, or key empthe year, list that person below and enter the amoinstructions.)	Ley Employees The	at Received C	ompensation or o	Other	Ben	urino		
	(A) Name and address	(B) Loans and Advances	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans & deferred compensation plans	accour	Expense nt and owance	other		
	STATEMENT 18	NONE	71,414.	NONE]	NON.		
									
				- 174					
							<u>-</u> _		
					<u> </u>				
Par 76 77	Did the organization make a change in its activities or detailed statement of each change		orted to the IRS?		76 77	Yes X	No X		
	Did the organization have unrelated business gross incomplete this return?				78a 78b	N/Z	X		
	Was there a liquidation, dissolution, termination, or sub a statement	stantial contraction	during the year	? If "Yes." attach	79	11/1	<u>X</u>		
80a	Is the organization related (other than by association we common membership, governing bodies, trustees, organization?	fficers, etc., to an	v other exemp	t or nonexempt	80a		x		
	If "Yes," enter the name of the organization	and check whethe	er it is exemp	t ornonexempt					
	Enter direct and indirect political expenditures. (See line 8 Did the organization file Form 1120-POL for this year?				81b		<u>x</u>		

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	art VI Other Information (continued)	,,	Yes	No
82	a Did the organization receive donated services or the use of materials, equipment, or facilities at no charge			
	or at substantially less than fair rental value?	82a	х	ŀ
	b If "Yes," you may indicate the value of these items here. Do not include this amount			
	as revenue in Part I or as an expense in Part II. (See instructions in Part III.)			
83	a Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	х	
	b Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X	
84	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	N/	Δ.
	b if "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	84b	N/	<u></u>
85		85a		
	b Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85b	N/	
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization	090	N/	A.
	received a waiver for proxy tax owed for the prior year.			
	C Duos apparements and similar amounts from mounts.			
	d Costion 162/a\ labbuing and neither laws a discor-			spring de de y
	Aggregate pandaductible amount of continue 6022/aVAVAV			
	Tayable amount of lobbying and political expenditures (line 854 less 854)		100	1
	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f N/A	14 × 31		1000
	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	_N/	<u> </u>
,	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f		10 0	
	to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	N/	<u> </u>
00	501(c)(7) orgs. Enter: a Initiation fees and capital contributions included on line 12 N/A			
07	Gross receipts, included on line 12, for public use of club facilities 86b N/A			
a <i>t</i>	501(c)(12) orgs. Enter: a Gross income from members or shareholders N/A			
	Gross income from other sources. (Do not net amounts due or paid to other			
a o .	sources against amounts due or received from them.)		1	
00	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or			
	partnership, or an entity disregarded as separate from the organization under Regulations sections			
	301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88a		Х
'	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the		ı	
	meaning of section 512(b)(13)? If "Yes," complete Part XI	88b		_X
09	a 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under:			
	section 4911 ► NONE ; section 4912 ► NONE ; section 4955 ► NONE			
'	501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction			, î.,
	during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach		$\mathcal{F}_{i}(\mathcal{F})$	
	a statement explaining each transaction	89b		<u>X</u>
. •	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under			
	sections 4912, 4955, and 4958	Marij.		
(Enter: Amount of tax on line 89c, above, reimbursed by the organization			siri,
. 6	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter		33	
_	transaction?	89e		X
	All organizations. Did the organization acquire a direct or indirect interest in any applicable insurance contract?	89f		<u>X</u>
9	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the			
	supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings			
	at any time during the year?	89g	N/	A
	List the states with which a copy of this return is filed ▶ SEE STATEMENT 19			
t	Number of employees employed in the pay period that includes March 12, 2007 (See instructions.)	90b	90	
91 a	The books are in care of ► LYNDA HEMPECK Telephone no. ► 602-27	9-94	74	
	Located at ► 3550 NORTH CENTRAL AVENUE, #300 PHOENIX, AZ ZIP+4 ► 85012			
t	At any time during the calendar year, did the organization have an interest in or a signature or other authority over		Yes	No
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	91b		X
	If "Yes," enter the name of the foreign country ▶			ŽŽŽ.
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			
	and Financial Accounts.			i sa Maran Angaran

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Part VI	Other Information (continu	ed)				Yes No
c At a	ny time during the calendar year,	did the orga	nization mainta	ain an office outside	of the United States?	91c X
lf "Y	es," enter the name of the foreigr	country 🕨				
92 Sec	tion 4947(a)(1) nonexempt charit	able trusts fil	ing Form 990 ir	lieu of Form 1041	- Check here	▶□
and	enter the amount of tax-exempt in	nterest recei	ved or accrued	during the tax year	▶ 92	N/A
Part VII	Analysis of Income-Produc	ing Activiti	es (See the in	nstructions.)		
	r gross amounts unless otherwise	Unrela	ited business inc	ome Excluded t	y section 512, 513, or 514	(E)
indicated.		(A)	(B)	_ (C)	(D)	Related or exempt function
93 Prog	ram service revenue:	Business code	Amount	Exclusion code	Amount	income
	AINING CONFERENCE					119,204.
	LE CONFERENCE					68,171.
c						
d						
e						<u> </u>
f Medic	care/Medicaid payments					
	and contracts from government agencies .					
	bership dues and assessments					5,601,240.
	st on savings and temporary cash investments •	ļ		14	287,878.	
	lends and interest from securities		i, s Bes	14	468,830.	
	rental income or (loss) from real estate:		<u> </u>	1 1		
	-financed property					
	lebt-financed property	 	.			
	ental income or (loss) from personal property					
	er investment income	 		18	14 577	
	or (loss) from sales of assets other than inventory	 		18	14,577.	
	ncome or (loss) from special events .					
	s profit or (loss) from sales of inventory er revenue; a					
	FUNDS			01	2,722.	
	IL LIST RENTAL			13	51,535.	
	BATES & ROYALTIES			15	13,469.	<u>,</u>
	VENUE MISSOURI			01	56,080.	
	otal (add columns (B), (D), and (E))	144 Trois		- 01	895,091.	5,788,615.
	I (add line 104, columns (B), (D), and (E					6,683,706.
Note: Line	105 plus line 1e, Part I, should equal ti	he amount on l	ine 12, Part I.			0,003,700.
	Relationship of Activities			of Exempt Purpos	ses (See the instruction	ons.)
Line No.	Explain how each activity for wh					
	organization's exempt purposes (of	her than by pr	oviding funds for	r such purposes).	,	
	STMT 20					
		" -				
Part IX	Information Regarding Tax	able Subsic	liaries and Di	isregarded Entitie	s (See the instruction	1s.)
	(A) Name, address, and EIN of corporation,		(B) Percentage of	(C)	(D)	(E) End-of-year
	partnership, or disregarded entity		ownership interest	Nature of activities	Total income	assets
			%			
			%			
			%			
	<u> </u>		%			
Part X	Information Regarding Train			···		,-,
	ne organization, during the year, receive		=		· .	*
	the organization, during the year				personal benefit contra	nct? Yes X No
Note: //	"Yes" to (b), file Form 8870 and Fo	orm 4720 (se	ee instructions).		·	

Form **990** (2007)

Part X		g T <mark>ransfers To</mark> and Fre In as defined in section 5	om Controlled Entities. Compti 512(b)(13).	lete only if the organ	ization is a
106	Did the reporting organization the Code? If "Yes," complete:	n make any transfers to a the schedule below for eac	a controlled entity as defined in sec	ction 512(b)(13) of	Yes No
	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of tran	
a		~-			
b					**************************************
С					
	Totals				
107	Did the reporting organization 512(b)(13) of the Code? If "Y	n receive any transfers from	m a controlled entity as defined in a le below for each controlled entity.	section	Yes No
	(A) Name, address, of each controlled entity	(8) Employer Identification Number	(C) Description of transfer	(D) Amount of tran	
a					
b					
c -					
· ·	Totals				
108	Did the organization have a trents, royalties, and annuities	pinding written contract in e described in question 107	effect on August 17, 2006, covering above?	the interest,	Yes No
Please Sign Here	Under penalities of perjury, I de and belief, it is true, correct, a Signature of officer.	eclare that I have examined this regard complete. Declaration of prep	etum, including accompanying schedules and parer (other than officer) is based on all information. Date Pursiant 9 CE	rmation of which preparer has	f my knowledge
Paid Prepare Use On	Firm's name (excyours ⊾	Call RANT THORNTON, LL	Date Check if self-employed P	Preparer's SSN or PTiN (Se P0010778 SIN 36-60555	34
	address, and ZIP + 4 1	00 SUN AVENUE N.E LBUQUERQUE, NM		hone no. ► 505-855-	

(Rev. April 2008)

Department of the Treasury

ition for Extension of Time T. ile an Exempt Organization Return

► File a separate application for each return.

OMB No. 1545-1709

Internal Revenue S	Service		File a separate application for each return.	1				
 If you are t 	filing for a	n Automatic 3-Mon	th Extension, complete only Part I and check this box	► V				
• If you are t	■ If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). ■ If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).							
Do not comple	Do not complete Part il unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.							
Part I Auto	matic 3.	Month Extension	of Time. Only submit original (no copies needed).					
A corporation Part I only	required t	o file Form 990-T a	and requesting an automatic 6-month extension - check this b	ox and complete				
All other corpo	orations (i	ncluding 1120-C file	ers), partnerships, REMICs, and trusts must use Form 7004 to r	equest an extension of				
time to file inc	ome tax re	eturns.	,,,, .,	squeet an extension of				
Electronic Fili	ng <i>(e-file</i>).	Generally, you ca	n electronically file Form 8868 if you want a 3-month auto	amatic extension of time to file				
one of the re	turns note	ed below (6 mont	hs for a corporation required to file Form 990-T). Howeve	er vou cannot file Form 8868				
electronically i	IT (1) you	want the additiona	al (not automatic) 3-month extension or (2) you file Forms	990-BL 6069 or 8870 group				
returns, or a c	omposite	or consolidated Fro	om 990-T. Instead, you must submit the fully completed and	signed page 2 (Part II) of Form				
			ng of this form, visit www.irs.gov/efile and click on e-file for C	harities & Nonprofits.				
Type or	Name of	Exempt Organization		Employer identification number				
print	MAK	E-A-WISH FOU	NDATION OF AMERICA	86-0481941				
File by the	Number,	street, and room or s	uite no. If a P.O. box, see instructions.					
due date for	355	0 NORTH CENT	RAL AVENUE, STE 300					
filing your return. See	City, tow	n or post office, state	, and ZIP code. For a foreign address, see instructions.					
instructions.	РНО	ENIX, AZ 850	12					
Check type of			arate application for each return):					
X Form 990		` [<u> </u>		n 4720				
Form 990	-BL			n 5227				
Form 990-	-EZ		F	n 6069				
Form 990-	-PF			n 8870				
 The books 	are in the	care of LYND	A HEMDECK (7					
		<u> </u>	- marchon					
Telephone i	No ► 6	02 279-9474	FAX No. ▶					
		<u> </u>	17400.					
 If the organ 	ization do	es not have an offic	ce or place of business in the United States, check this box	▶ □				
 If this is for 	a Group F	Return, enter the org	ganization's four digit Group Exemption Number (GEN)	. If this is				
for the whole g		_	1 1636.6	nd attach a list with the				
_		embers the extensi		ile attach a 135t With the				
			nths for a corporation required to file Form 990-T) extension o	£ 4:				
until	an aatomi	04/15 2009	to file the exempt exemptation return for the exemptation of	rume				
	anization'	's return for:	to file the exempt organization return for the organization na	imed above. The extension is				
ioi die org	Janizauvn	STERMENTON.						
	calendar	year or						
	tay vear h	yedinning	00/01 0007 and and and					
	tax year L	Jeginning	09/01 . 2007 , and ending	08/31.2008				
2 If this tax		. #5 40#						
∠ n uns tax	year is for	riess man 12 monu	ns, check reason: Initial return Final return	Change in accounting period				
9- If Abi		6 E 200 DI	000 00					
oa irtnis app	plication is	s for Form 990-BL	, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, le	ess any				
		its. See instructions		3a \$				
b If this app	olication is	for Form 990-PF	or 990-T, enter any refundable credits and estimated tax pa	yments				
made. Incl	lude any p	rior year oyerpaym	ent allowed as a credit.	3ь \$				
c Balance D)ue. Subtr	act line 3b from li	ne 3a. Include your payment with this form, or, if required,	deposit				
with FTD	coupon	or, if required, b	by using EFTPS (Electronic Federal Tax Payment System	ı). See				
instruction	ıs.	· · · · · · · · · · · · · · · · · · ·		3c \$				
aution. If you	aution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO							
or payment ins								
or Privacy Ac	t and Pap	erwork Reduction	Act Notice, see Instructions.	Form 8868 (Rev. 4-2008)				
			-,	FUHIL 0 0 0 0 [KeV. 4-2008]				

SCHEDULE A

(Form 990 or 990-EZ)

Orgai ation Exempt Under Section (a) (a) (Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information - (See separate instructions.)

► MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

2007

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service
Name of the organization

Name of the organization					Employer	identification number
MAKE-A-WISH FOUNDATION OF AMERICA	86-0481941					
Part I Compensation of the Five Highes	st Paid Emplo	yees C	ther Than Of	icers, Direc	ctors, a	nd Trustees
(See page 1 of the instructions. List e	ach one. If there	e are no	ne, enter "Non			
(a) Name and address of each employee paid more than \$50,000	(b) Title and average per week devoted to		(c) Compensation	(d) Contributi employee benef deferred comp	it plans &	(e) Expense account and other allowances
·						
SEE STATEMENT 21						
Total number of other employees paid over \$50,000 >	32				in the second second	
Part II-A Compensation of the Five Highes (See page 2 of the instructions. List et	st Paid Indepe	ndent er indiv	Contractors (or Professi	onal Se	ervices ater "None ")
(a) Name and address of each independent contractor paid	more than \$50,000	1	(b) Type of se		T	Compensation
SEE STATEMENT 22						
				·	ļ	
		_				
				•		
Total number of others receiving over \$50,000 for professional services	5					
Part II-B Compensation of the Five Higher	st Paid Indepe	endent	Contractors	for Other S	ervices	
(List each contractor who performed firms. If there are none, enter "None."	services other t	han pro	fessional servi	ces, whether	individua	als or
(a) Name and address of each independent contractor paid r	more than \$50,000		(b) Type of se	vice	(c)	Compensation
SEE STATEMENT 23		_				
						•
			·		i	
		-1			· ·	
				.		
Total number of other contractors receiving over						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 and Form 990-EZ.

Schedule A (Form 990 or 990-EZ) 2007

\$50,000 for other services

Pa	rt III Statements About Activities (See page 2 of the instructions.)	Yes	No
1	During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities (Must equal amounts on line 38, Part VI-A, or line I of Part VI-B.)		<u>x</u> _
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.		
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.)		
а	Sale, exchange, or leasing of property?		x
b	Lending of money or other extension of credit?		<u>x</u>
C	Furnishing of goods, services, or facilities?		x
ď	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	х	
e	Transfer of any part of its income or assets?		<u>x</u>
3a	Did the organization make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments.)		<u>x</u>
b	Did the organization have a section 403(b) annuity plan for its employees?		X
С	Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," attach a detailed statement		X
đ	Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?		<u>x</u>
4a b	Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g. If "No," complete lines 4f and 4g	N/	X A
c	Did the organization make a distribution to a donor, donor advisor, or related person?	N/	A
d	Enter the total number or donor advised funds owned at the end of the tax year		
e	Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year		
f	Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the rights to provide advice on the distribution or investment of amounts in such funds or accounts		<u>non</u> e
g	Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year	-	<u>none</u>

Schedule A (Form 990 or 990-EZ) 2007

rait iv	Reason for Non-Private 10	oundation Stat	us (See pages 4 th	rough & of th	ne instructions	.)
certify tha	at the organization is not a private founda	ition because it is: (Pl	ease check only ONE app	olicable box.)	· . <u> </u>	****
5	A church, convention of churches, or as	sociation of churches	. Section 170(b)(1)(A)(i).			
6	A school. Section 170(b)(1)(A)(ii). (Also o	complete Part V.)				
7	A hospital or a cooperative hospital servi	ice organization. Sec	tion 170(b)(1)(A)(iii).			
8	A federal, state, or local government or o	governmental unit. Se	ection 170(b)(1)(A)(v).			
9	A medical research organization opera	ated in conjunction		on 170(b)(1)(/	A)(iii). Enter the	hospital's name, ci
10	An organization operated for the benef (Also complete the Support Schedule in the	fit of a coilege or ι Part IV-A.)	university owned or ope	rated by a go	vernmental unit.	Section 170(b)(1)(A)
l1a X	An organization that normally receives 170(b)(1)(A)(vi). (Also complete the Supp	a substantial part or sort Schedule in Part	of its support from a g	overnmental u	unit or from the	general public. Secti
11b	A community trust. Section 170(b)(1)(A)	(vi). (Also complete th	ne Support Schedule in f	Part IV-A.)		
	An organization that normally receives: ('activities related to its charitable, etc., fuinvestment income and unrelated busines 1975. See section 509(a)(2). (Also complete)	unctions - subject to ss taxable income (le ete the Support Sch	certain exceptions, and ess section 511 tax) from edule in Part IV-A.)	(2) no more i i businesses ac	than 33 1/3% o equired by the org	f its support from gro panization after June 3
13 /	An organization that is not controller requirements of section 509(a)(3). Check	d by any disqualit the box that describe	fied persons (other that es the type of supporting	an foundation organization:	managers) and	otherwise meets t
[Type II	Type III - Fu	nctionally Integrated	Type III	- Other	
	Provide the following information	about the supported	l organizations. (See pag	e 8 of the instr	ructions.)	
Nam	(a) ne(s) of supported organization(s)	(b) Employer Identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	Is the s organizat the su organ	(d) supported tion listed in upporting ization's documents?	(e) Amount of support
				Yes	No	
•						
		-				
otal · · ·			<u></u>		>	
4 A	n organization organized and operated to	test for public safet	y. Section 509(a)(4). (See	page 8 of the i	instructions.)	
	-					

	edule A (Form 990 or 990-EZ) 2007					Page 4
			box on line 10,		ash method of a	ccounting.
No	te: You may use the worksheet in the instruction	ons for converting f	rom the accrual to t	he cash method of	accounting.	
	endar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15	Gifts, grants, and contributions received. (Do	<u> </u>				,
	not include unusual grants. See line 28.)	47,282,281.	38,370,058.	34,277,672.	31,080,443.	151010454.
16	Membership fees received	4,499,126.	2,790,916.	311,824.	638,424.	8,240,290.
17	Gross receipts from admissions, merchandise	İ				
	sold or services performed, or furnishing of	Į		1		
	facilities in any activity that is related to the			ļ		
	organization's charitable, etc., purpose	244,284.	302,346.	779,353.	970,508.	2,296,491.
18	Gross income from interest, dividends,					
	amounts received from payments on securities				:	
	loans (section 512(a)(5)), rents, royalties, income from similar sources, and unrelated business					
	taxable income (less section 511 taxes) from					
	businesses acquired by the organization after					
	June 30, 1975	766,920.	283,975.	191,429.	100,259.	1,342,583.
19	Net income from unrelated business activities					
	not included in line 18					
20	Tax revenues levied for the organization's benefit					
	and either paid to it or expended on its	ļ]		
	behalf					
21	The value of services or facilities furnished to					
	the organization by a governmental unit			ł		
	without charge. Do not include the value of					
	services or facilities generally furnished to the					
	public without charge					
22	Other income. Attach a schedule. Do not					
	include gain or (loss) from sale of capital assets	318,336.	90,919.	58,666.	20,117.	488,038.
23	Total of lines 15 through 22	53,110,947.	41,838,214.	35,618,944.		163377856.
24	Line 23 minus line 17					161081365.
25	Enter 1% of line 23		1	1		
26	Organizations described on lines 10 or 11: a	Enter 2% of amount	in column (e), line 24	1	▶ 26a	3,221,627.
	Prepare a list for your records to show the r					
	governmental unit or publicly supported organi	ization) whose tota	gifts for 2003	through 2006 exce	eded the	
	amount shown in line 26a. Do not file this li	st with your retur	n. Enter the total	of all these excess	amounts 🕨 26b	12,581,784.
c	Total support for section 509(a)(1) test: Enter line 24	l, column (e)			▶ 26c	161081365.
C	Add: Amounts from column (e) for lines: 18	L <u>,342,583.</u> 19)			
	22	488,038. 20	6b <u>12,581,</u>	<u>784.</u>	▶ 26d	14,412,405.
e	Public support (line 26c minus line 26d total)				▶ 26e	146668960.
f	Public support percentage (line 26e (numerator) o	livided by line 26c (d	enominator))		▶ 26f	91.0527 %
27	Organizations described on line 12: a For person," prepare a list for your records to she Do not file this list with your return. Enter the sum NOT APPLICABLE	ow the name of, a	and total amounts	6, and 17 that received in each	were received fr year from, each "o	om a "disqualified disqualified person."
•	(2006) (2005)		(2004)		(2003)	
ď	For any amount included in line 17 that was reshow the name of, and amount received for each (Include in the list organizations described in line the difference between the amount received an amounts) for each year:	eceived from each n year, that was mo s 5 through 11b, a	person (other than ore than the larger is well as individuals	"disqualified person of (1) the amount s.) Do not file this	ns"), prepare a list on line 25 for the list with your retu	for your records to year or (2) \$5,000. rn. After computing
	(2006) (2005)		(2004)		(2003)	
	,		\ /		(2000)	
c	Add: Amounts from column (e) for lines: 15	11	3			
	17 20	2	1		N 270	1 .:
٠,	Add: Amounts from column (e) for lines: 15 20 Add: Line 27a total	and line 27h total			27-	
-	Public support (line 27c total minus line 27d total)	and mie 210 lotal .	•		270	
f	Total support for section 509(a)(2) test: Enter amount	nt from line 23 colum	ın (e)	276	2/6	
	Public support percentage (line 27e (numerator) d					%
h	Investment income percentage (line 18, column (
		., ,			P 4111	

Ľ	ar	Private School Questionnaire (See page 9 of the instructions.) NOT APPLIC (To be completed ONLY by schools that checked the box on line 6 in Part IV)	CABL	E	
29)	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,		Yes	No
		other governing instrument, or in a resolution of its governing body?	29		
30)	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
		brochures, catalogues, and other written communications with the public dealing with student admissions,			
		programs, and scholarships?	30		
31		Has the organization publicized its racially hondiscriminatory policy through newspaper or broadcast media during			
		the period of solicitation for students, or during the registration period if it has no solicitation program, in a way	F		
		that makes the policy known to all parts of the general community it serves?	31		
		If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)			
			[] []		
32		Does the organization maintain the following:			
		Records indicating the racial composition of the student body, faculty, and administrative staff?			1 1
	h	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory	32a		
	c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing	32b		
	_	saidh atardant adminainn ann ann an	32c		
	đ	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
		the state of the second	320		24
		If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)	. j		
					:
33		Does the organization discriminate by race in any way with respect to:			
	а	Students' rights or privileges?	33a		
	_				
	D	Admissions policies?	33b		
	_			i	
	C	Employment of faculty or administrative staff?	33c		
	ч	Scholarships or other financial assistance?			
	•	Scholarships of other infancial assistance?	33d		
	e	Educational policies?	222		
	_	Educational policies?	33e		
	f	Use of facilities?	33f		
			33.		
٠.	g	Athletic programs?	33g		•
	h	Other extracurricular activities?	33h		
		If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)			
		·			
					a Kijira
34	а	Does the organization receive any financial aid or assistance from a governmental agency?	34a		· ·
		Has the organization's right to such aid ever been revoked or suspended?	34b		
-		If you answered "Yes" to either 34a or b, please explain using an attached statement.			2.26
35		Does the organization partify that it has complied with the applicable as a sixty of the state o			
J		Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Pay Proc. 75-50, 1975-2 CR, 597, covering registranting the requirements of sections 4.01 through 4.05	[1	
		of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35	1	

Pa	rt VI-A Lobbying I (To be cor	Expenditures by Elect mpleted ONLY by an e	t ing Public Charitie Higible organization	s (See page 11 that filed Form	of the insta	TUCTIONS	s.) t.tca	BLE
Che		nization belongs to an affilia						ntrol" provisions apply
		Limits on Lobbying	-		Affil	(a) iated gro totals	ыр	(b) To be completed for all electing
		n "expenditures" means	•					organizations
36	Total lobbying expend	ditures to influence public	c opinion (grassroots	lobbying)	36			-1
37	Total lobbying expend	ditures to influence a leg	islative body (direct l	obbying)	37			
38	Total lobbying expend	ditures (add lines 36 and	¹³⁷⁾	<u>.</u> .	38			
39	Other exempt purpos	e expenditures		· • • • • • • -	39			
40	Total exempt purpose	e expenditures (add lines	s 38 and 39)		40	a to the second		
41		amount. Enter the amou		Ci.				
	If the amount on line		bying nontaxable an					
		20% of th		L				
		er \$1,000,000 \$100,000		ver \$500,000				
		ver \$1,500,000 \$175,000			41	6 2 T	1.253.00	
		ver \$17,000,000 \$225,000		1				
	Over \$17,000,000	\$1,000,0	00		1			
42	Grassroots nontaxabl	le amount (enter 25% of	line 41)	ن ا ، ، ، ، ، ، . ا	42			
43		line 36. Enter -0- if line			43			
44	Subtract line 41 from	line 38. Enter -0- if line	41 is more than line 3	38	44		45.4	
			40 " 44					
	Caution: If there is an	n amount on either line 4						
	(Some organiza	tions that made a sectio	Averaging Period n 501(h) election do ns for lines 45 through	not have to comp	lete all of th		lumns	below.
			Lobbying Expendit	ures During 4-1	ear Averag	Jing Pe	rioa	· · · · · · · · · · · · · · · · · · ·
	Calendar year (or fiscal	(a)	(b)	(c)		(d)		(e)
	year beginning in)	2007	2006	2005		2004		Total
	Lobbying nontaxable							
<u>45</u>	amount	***************************************						
46	Lobbying ceiling amount (150% of line 45(e))							
47	Total lobbying expenditures		,	- 				
	Grassroots nontaxable							
<u>48</u>	amount							
	Grassroots ceiling amount							
<u>49</u>	(150% of line 48(e))							
	Grassroots lobbying		÷	•				
_	expenditures	<u> </u>						
Pa		Activity by Nonelectin ting only by organization		nplete Part VI-A	NO: See page)	1 APPI 13 of	LICAI	BLE structions.)
Duri	ng the year, did the orgar	nization attempt to influence	e national, state or local	legislation, including	any			
atte	npt to influence public op	pinion on a legislative matte	er or referendum, through	the use of:		Yes	No	Amount
а	Volunteers	• • • • • • • • • • • • • • • • • • • •						
b	Paid staff or manager	ment (Include compensa	tion in expenses repo	rted on lines c thro	ough h .)			
С								e and the second se
d	Mailings to members.	legislators, or the public	·		· · · · · · ·			
е	Publications, or publis	hed or broadcast statem	ents			•		
f	Grants to other organ	izations for lobbying purp						
g		gislators, their staffs, gov						
h	Rallies, demonstration	ns, seminars, convention	s speeches lectures	or any other mea	 ns	•	1	
i	Total Johnving expend	itures (Add lines c through	nh h)	, or any other med	~	•		
•	If "Yes" to any of the	above, also attach a stat	lement giving a detai	led description of t	he lahhvina	عنشت activities		
		state officially a state	Training a dottal	.ca accomplicit of	wwwynig			(Form 990 or 990-EZ) 2007
						эспес	aure A ((Form 990 OF 990-EZ) 200

Pa	rt VII	Information Regardin	ng is ansfers To and Transactions are (See page 14 of the instructions.)	nd Relation	s With Noncharitable		Page
51	Did the r	eporting organization dire	ctly or indirectly engage in any of the fol	llowing with any	y other organization descri	bed in se	ection
2	Transfer	from the reporting erece	ction 501(c)(3) organizations) or in section	on 527, relating	g to political organizations?		
a	(i) Cae	s nom the reporting organ	ization to a noncharitable exempt organ	ization of:		Ye	s No
	(i) Cas					1a(i)	X
	(iii) Otti	0 03360				a(ii)	X
D	Oulet tra	HSACIUHS.				i	
	(I) Sal	es or exchanges of assets	with a noncharitable exempt organization	n		b(i)	Х
	(m) Fut	criases or assets from a n	ioncharitable exempt organization		· 1 i	b(ii)	Х
	(111) 1101	noi oi raciinies, equipilielii	I, OF OTHER assets		1 1	o(iii)	X
	1117 1101	monisement analiGement	• • • • • • • • •		1 1	o(iv)	X
	1.7 -00	no or rouri gaararaas			1	o(v)	X
	() ,	iornance of actaloga of the	rembership of influence in solicitations		1 k		
C	Sharing of	of facilities, equipment, ma	ailing lists, other assets, or paid employee		· · · · · · · · · · · · · · · · · · ·	(vi)	<u> X</u>
đ	If the ans	wer to any of the above is	"Yes," complete the following schedule. (Column (b) abov	· · · · · · · · · · · · · · · · · · ·	C	<u> </u>
	goods, on	nei assets, oi services giv	en by the reporting organization. If the	organization re	acaived loce than fair mort	irket value ket value	e of th in an
	TIANGEOR	Tor sharing arrangement, sho	w in column (d) the value of the goods, other	assets, or service	es received:		
1	(a) Line no.	(b) Amount involved	(c) Name of noncharitable exempt organization	Description o	(d) of transfers, transactions, and sharing	** ********	
				Dosonpada d	r translers, transactions, and sharp	ig arrangen	ents
N	I/A						
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	· · · ·						·
				<u> </u>			
			<u> </u>				
					<u> </u>		
						-	
		<u> </u>			4		
					"		7.0
	described	d in section 501(c) of the (ectly affiliated with, or related to, one or Code (other than section 501(c)(3)) or in	more tax-exem	 1	Yes	x No
b	If "Yes," o	complete the following sch					
	Nar	(a) ne of organization	(b) Type of organization		(c)		
			Type of organization		Description of relationship		
						·	
N,	/A						-
							
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					Cohodula A /F	000 ==	
					Schedule A (Form 990	or 990-EZ	2007

chedule A (Form 990 or 990-EZ) 2007

Page 7

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service Name of organization

Schedule of Contributors

Supplementary Information for line 1 of Form 990, 990-EZ, and 990-PF (see Instructions)

OMB No. 1545-0047

2007

Name or organization			Employer Identification number
MAKE-A-WISH FOUND	ATION OF AMERICA		
Organization type (check	one):		86-0481941
Filers of:	Section:		
1 11013 01.	Section:		
Form 990 or 990-EZ	X 501(c)(3) (enter number) of	organization	
	4947(a)(1) nonexempt char	table trust not treated as a private	foundation
	527 political organization		
Form 990-PF	501(c)(3) exempt private for	undation	
	4947(a)(1) nonexempt chari	table trust treated as a private four	ndation
	501(c)(3) taxable private fou	ındation	
Check if your organization	is covered by the General Rule or a Spec	ial Rule. (Note: Only a section 501((c)(7), (8), or (10)
organization can check box	es for both the General Rule and a Special	Rule - see instructions.)	
General Rule -			•
For organizations property) from an	filing Form 990, 990-EZ, or 990-PF that yone contributor. (Complete Parts I and I	received, during the year, \$5,000 (or more (in money or
Special Rules -			
under sections of	(c)(3) organization filing Form 990, or Fo 9(a)(1)/170(b)(1)(A)(vi), and received fro or 2% of the amount on line 1 of these fo	om any one contributor, during the v	pport test of the regulations year, a contribution of the
during the year, a	(c)(7), (8), or (10) organization filing Forr ggregate contributions or bequests of mo or educational purposes, or the prevention	ore than \$1,000 for use exclusively f	or religious, charitable
not aggregate to the year for an excapplies to this org	(c)(7), (8), or (10) organization filing Form ome contributions for use exclusively for range than \$1,000. (If this box is checked clusively religious, charitable, etc., purpose anization because it received nonexclusion	eligious, charitable, etc., purposes, , enter here the total contributions to e. Do not complete any of the Parts rely religious, charitable, etc., contr	, but these contributions did that were received during unless the General Rule ributions of \$5,000 or more
'90-E∠, or 990-PF), but the	t are not covered by the General Rule and	neir Form 990, Form 990-EZ, or on li	ne 2 of their Form
, vorary and arby	20 Not most the ming requirements of Scr	edule o (FOITI 990, 990-EZ, Or 990-	PF).
or Paperwork Reduction Act No or Form 990, Form 990-EZ, and F	ice, see the instructions orm 990-PF.	Schedul	le B (Form 990, 990-EZ, or 990-PF) (200

Make-A-Wish Foundation ® of America Payments to Affiliates 9/1/2007 - 8/31/2008

86-0481941

Form 990, Part I, Line 16	Distributions
MAKE-A-WISH INTERNATIONAL 4041 North Central Ave, Suite 555, Phoenix, AZ 85012	\$268,745.00
MAWF OF ALASKA, MONTANA, NORTHERN IDAHO & WASHINGTON 811 First Avenue, Suite 520, Seattle, WA 98104	\$312,701.60
MAWF OF ARIZONA 711 East Northern Avenue, Phoenix, AZ 85020	\$589,800.95
MAWF OF CENTRAL & NORTHERN FLORIDA 1053 North Orlando Ave., Suite 1, Maitland, FL 32751	\$849,757.23
MAWF OF CENTRAL & SOUTH TEXAS 2224 Walsh Tarlton Lane, Suite 200, Austin, TX 78746	\$280,265,64
MAWF OF CENTRAL & WESTERN NORTH CAROLINA Johnston Building, 212 S. Tryon Street, Suite 1080, Charlotte, NC 28281	\$538,111.99
MAWF OF CENTRAL & WESTERN VIRGINIA 9211 Forest Hill Avenue, Suite 205, Richmond, VA 23235	\$231,618.72
MAWF OF CENTRAL CALIFORNIA 83 East Shaw, Suite 202, Fresno, CA 93710	\$114,874.47
MAWF OF CENTRAL NEW YORK 5005 Campuswood Dr., East Syracuse, NY 13057	\$158,688.21
MAWF OF COLORADO 7951 E. Maplewood Avenue, Suite 126, Greenwood Village, CO 80111	\$344,655.32
MAWF OF CONNECTICUT 126 Monroe Turnpike, Trumbull, CT 06611	\$457,332.89
MAWF OF EAST TENNESSEE 510 South Willow Avenue, Chattanooga, TN 37404	\$121,876.62
MAWF OF EASTERN NORTH CAROLINA 3803-B Computer Drive, Suite 108, Raleigh, NC 27609	\$227,322.57
MAWF OF EASTERN VIRGINIA 240 Business Park Drive, Suite 100, Virginia Beach, VA 23462	\$115,625.38
MAWF OF GEORGIA & ALABAMA 1230 Johnson Ferry Road, Suite E-40, Marietta, GA 30068	\$572,691.75
MAWF OF GREATER BAY AREA 235 Pine Street, 6th Floor, San Francisco, CA 94104	\$286,596.59
MAWF OF GREATER LOS ANGELES 1875 Century Park East, Suite 950, Los Angeles, CA 90067	\$554,236.22
MAWF OF GREATER OHIO, KENTUCKY & INDIANA 2545 Farmers Avenue, Suite 300, Columbus, OH 43235	\$1,549,161.70
MAWF OF GREATER PENNSYLVANIA & SOUTHERN WEST VIRGINIA The Gulf Tower, 707 Grant St., 37th Floor, Pittsburgh, PA 15219	\$504,663.08
MAWF OF GUAM 865 South Marine Drive, Orlean Pacific Plaza, Ste 104, Tamuning, GU 96913	\$31,630.18
MAWF OF HAWAII 745 Fort St., Suite 315, Honolulu, HI 96813	\$72,117.64
MAWF OF HUDSON VALLEY 832 S. Broadway, The Wish House, Tarrytown, NY 10591	\$413,894.52
MAWF OF IDAHO	\$65,867.41

4355 Emerald St., Suite 280, Boise, ID 83706	
MAWF OF ILLINOIS 640 N. LaSalle, Suite 280, Chicago, IL 60610	\$1,453,589.04
MAWF OF IOWA 3024 N. 104th St., Urbandale, IA 50322-3220	\$111,310.99
MAWF OF KANSAS 2016 North Amidon, Wichita, KS 67203	\$199,215.74
MAWF OF MAINE 87 Elm St., Suite 203, Camden, ME 04843	\$88,288.73
MAWF OF MASSACHUSETTS One Bulfinch Pl., 2nd Floor, Boston, MA 02114	\$811,800.87
MAWF OF METRO NEW YORK 1111 Marcus Ave., Suite LL22, Lake Success, NY 11042	\$1,881,063.61
MAWF OF MICHIGAN 230 Huron View Blvd., Ann Arbor, MI 48103	\$841,707.07
MAWF OF MID-ATLANTIC 10920 Connecticut Ave., Suite 1600, Kensington, MD 20895-1600	\$1,285,316.98
MAWF OF MIDDLE TENNESSEE 209 10th Avenue South, Suite 527, Nashville, TN 37203	\$168,197.39
MAWF OF MID-SOUTH 1780 Moriah Woods Blvd., Suite 10, Memphis, TN 38117	\$218,422.52
MAWF OF MINNESOTA 615 1st Avenue NE, Suite 415, Minneapolis, MN 55413	\$737,743.97
MAWF OF MISSISSIPPI 4800 I-55 North, Suite 30, Jackson, MS 39211	\$136,932.29
MAWF OF MISSOURI The Wish House, 1510 W. Elfindale, Springfield, MO 65807	\$845,774.09
MAWF OF NEBRASKA 11926 Arbor Street, Suite 102, Omaha, NE 68144	\$91,081.32
MAWF OF NEW HAMPSHIRE 66 Hanover St., Suite 101, Manchester, NH 03101-2230	\$166,348.87
MAWF OF NEW JERSEY 1034 Salem Road, Union, NJ 07083	\$1,479,233.19
MAWF OF NEW MEXICO 144 Louisiana Blvd. NE, Albuquerque, NM 87108	\$127,055.39
MAWF OF NORTH DAKOTA 1102 43rd Street South, Suite E, Fargo, ND 58103-2099	\$64,799.85
MAWF OF NORTH TEXAS The Wishing Place, 6655 Deseo Drive, Irving, TX 75039	\$842,698.82
MAWF OF NORTHEAST NEW YORK 950 New Loudon Rd., Suite 280, Latham, NY 12110	\$182,538.21
MAWF OF NORTHERN NEVADA 910 Pyramid Way, Sparks, NV 89431-4442	\$107,332.66
MAWF OF NORTHERN WEST VIRGINIA 3711 Morgantown Industrial Park, Morgantown, WV 26501-2347	\$52,633.93
MAWF OF NORTHWEST OHIO 405 Madison Avenue, Suite 210, Toledo, OH 43604	\$140,425.85
MAWF OF OKLAHOMA 3030 Northwest Expressway, Suite 1300, Oklahoma City, OK 73112	\$194,642.94

26,239,746

MAWF OF ORANGE COUNTY & THE INLAND EMPIRE 14232 Red Hill Avenue, Tustin, CA 92780-5836	\$562,986.91
MAWF OF OREGON 2000 SW 1st Avenue, Suite 100, Portland, OR 97201	\$218,828.05
MAWF OF PHILADELPHIA & SUSQUEHANNA VALLEY 512 Township Line Road, One Valley Square, Ste 133 Blue Bell, PA 19422	\$596,144.15
MAWF OF PUERTO RICO 100 Gran Bulevar Paseos, Suite 112 MSC 476, San Juan, PR 00926-5955	\$57,148.98
MAWF OF RHODE ISLAND 757 Park Avenue, 2nd Floor, Cranston, RI 02910	\$125,657.78
MAWF OF SACRAMENTO & NORTHEAST CALIFORNIA 3841 North Freeway Blvd., Suite 185, Sacremento, CA 95834	\$249,652.17
MAWF OF SAN DIEGO 5151 Murphy Canyon Road, Suite 110, San Diego, CA 92123	\$288,163.87
MAWF OF SOUTH CAROLINA 726C Lowndes Hill Road, Greenville, SC 29607	\$154,888.60
MAWF OF SOUTH DAKOTA PO Box 90807, Sioux Falls, SD 57109	\$57,617.48
MAWF OF SOUTHERN FLORIDA 2901 Stirling Road, Suite 208, Ft. Lauderdale, FL 33312	\$772,281.36
MAWF OF SOUTHERN NEVADA 3885 South Decatur Blvd., Suite 1000, Las Vegas, NV 89103	\$169,317.95
MAWF OF SUFFOLK COUNTY, NY, INC. One Comac Loop, Suite 1-A1, Ronkonkoma, NY 11779	\$291,237.57
MAWF OF TEXAS GULF COAST & LOUISIANA 1604 Bissonnet, Houston, TX 77005	\$648,540.41
MAWF OF TEXAS PLAINS 411 South Fillmore, Amarillo, TX 79101	\$58,359.54
MAWF OF THE RIO GRANDE VALLEY One Park Place, Suite 405, McAllen, TX 78503	\$59,617.76
MAWF OF TRI-COUNTIES 4222 Market Street, Suite D, Ventura, CA 93003	\$146,624.87
MAWF OF UTAH 771 East Winchester, Murray, UT 84107	\$172,326.55
MAWF OF VERMONT 100 Dorset St., Suite 14, South Burlington, VT 05403	\$58,784.62
MAWF OF WESTERN NEW YORK 3901 Genesee Street, Suite 110, Buffalo, NY 14225	\$300,427.92
MAWF OF WISCONSIN 13195 West Hampton Avenue, Butler, WI 53007	\$314,519.42
MAWF OF WYOMING PO Box 273, Casper, WY 82602	\$46,229.84

FORM 990, PART I - OTHER INCREASES IN FUND BALANCES

DESCRIPTION	AMOUNT
AMOUNTS TREATED AS AGENCY TRANSACTIONS IN FINANCIAL STATEMENTS PER SFAS #136	10,477.
TOTAL	10,477.

FORM 990, PART I - OTHER DECREASES IN FUND BALANCES

DESCRIPTION	AMOUNT
AMOUNTS TREATED AS AGENCY TRANSACTIONS IN FINANCIAL STATEMENTS PER SFAS #136	13,081.
UNREALIZED LOSS ON INVESTMENTS	141,290.
FUTURE DISTRIBUTIONS NOT YET IDENTIFIABLE TO A SPECIFIC AFFILIATE	2,737,310.
TOTAL	2,891,681.

RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
MAKE-A-WISH FOUNDATION OF ARIZONA 711 EAST NORTHERN AVENUE PHOENIX, AZ 85020	AFFILIATED CHAPTER 501(C)(3)	CAPACITY BUILDING	1,100.
MAKE-A-WISH FOUNDATION OF ARIZONA 711 EAST NORTHERN AVENUE PHOENIX, AZ 85020	AFFILIATED CHAPTER 501(C)(3)	CONFERENCE ATTENDANCE	575.
MAWF OF CENTRAL & WESTERN VIRGINIA 9211 FOREST HILL AVENUE, SUITE 205 RICHMOND, VA 23235	AFFILIATED CHAPTER 501(C)(3)	CONFERENCE ATTENDANCE	575.
MAKE-A-WISH FOUNDATION OF EAST TENNESSEE 510 SOUTH WILLOW AVENUE CHATTANOGA, TN 37404	AFFILIATED CHAPTER 501(C)(3)	CONFERENCE ATTENDANCE	575.
MAKE-A-WISH FOUNDATION OF KANSAS 2016 NORTH AMIDON WICHITA, KS 67203	AFFILIATED CHAPTER 501(C)(3)	TERRITOTY REALIGNMENT	19,230.
MAKE-A-WISH FOUNDATION OF MICHIGAN 230 HURON VIEW BLVD. ANN ARBOR, MI 40103	AFFILIATED CHAPTER 501(C)(3)	WISH GRANTING	. 000, 000
MAKE-A-WISH FOUNDATION OF MISSISSIPPI 4800 I-55 NORTH, SUITE 30 JACKSON, MS 39211	AFFILIATED CHAPTER 501(C)(3)	CAPACITY BUILDING	3,200.

CONTRIBUTOR	
SUBSTANTIAL	
잂	
RELATIONSHIP	

	OF RECIPI
	당
AND	STATUS
	FOUNDATION

RECIPIENT NAME AND ADDRESS

FOUNDATION STATUS OF RECIPIENT	
N STATUS O	
FOUNDATION	

AFFILIATED CHAPTER

3030 NORTHWEST EXPRESSWAY, STE 1300 MAKE-A-WISH FOUNDATION OF OKLAHOMA

411 SOUTH FILLMORE AMARILLO, TX 79101

575.

AMOUNT

PURPOSE OF GRANT OR CONTRIBUTION

CONFERENCE ATTENDANCE

575.

CONFERENCE ATTENDANCE

501 (C) (3)			AFFILIATED CHAPTER	501(C)(3)
3030 NORTHWEST EXPRESSWAY, STE 1300	OKLAHOMA CITY, OK 73112	•	MAKE-A-WISH FOUNDATION OF TEXAS PLAINS	411 SOUTH FILLMORE

303, 589.

TOTAL CONTRIBUTIONS PAID

MAKE-A-WISH FOUNDATION OF AMERACA EIN: 86-0481941 FORM 990, PART III ORGANIZATION'S PRIMARY EXEMPT PURPOSE

The Make-A-Wish Foundation® is the largest wish-granting organization in the world. Its mission is to grant the wishes of children with life-threatening medical conditions to enrich the human experience with hope, strength and joy.

The Foundation's mission reflects the life-changing impact that a Make-A-Wish® experience has on children, families, referral sources, donors, sponsors and even entire communities.

Born in 1980 when a group of caring people helped a boy fulfill his dream of becoming a police officer, the Foundation has blossomed into a worldwide phenomenon. It has granted more than 145,000 wishes to children in the United States and its territories.

Although it has become one of the world's most well-known charities, the Make-A-Wish Foundation has maintained the grassroots fulfillment of its mission. A network of nearly 25,000 volunteers enables the Foundation to serve children with life-threatening medical conditions. Volunteers work as wish granters, fundraisers, special events assistants and in numerous other capacities.

The Make-A-Wish Foundation finances its work through individual contributions, corporate donations, foundation grants, and planned gifts. It receives no federal, state, or local government funding. Wishes are granted regardless of the child's race, socioeconomic status or religious beliefs.

Referrals for wishes come from parents or guardians, from members of the medical community and from the children themselves. When a wish team first visits a child, the volunteers start with one simple question: "If you could have one wish, what would it be?" Wishes usually fall into one of four categories: "I wish to go..," "I wish to meet..," "I wish to be..." or "I wish to have..."

The fulfillment of a wish creates a magical moment at a time when wish kids need joy the most. We make every effort to include the immediate family in the child's wish because watching a dream come true creates hope, strength and joy for everyone involved in the wish experience. It is the Foundation's vision that people everywhere will share the power of a wish.

For more information about the Make-A-Wish Foundation, call 800-722-WISH or visit www.wish.org.

FORM 990, PART IV - INVESTMENTS - PUBLICLY TRADED SECURITIES

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE
CORPORATE BONDS EQUITY FUNDS US GOVERNMENT OBLIGATIONS MUTUAL FUNDS FIXED INCOME	1,381,912. NONE 2,462,353. 3,900,351. 275,106.	NONE 589,575. NONE 4,983,902. 4,833,168.
TOTALS	8,019,722.	10,406,645.

FORM 990, PART IV - OTHER ASSETS

DESCRIPTION

BEGINNING BOOK VALUE

REBATE RECEIVABLE

36,250.

TOTALS

36,250.

FORM 990, PART IV-A - OTHER REVENUE ON RETURN BUT NOT ON BOOKS

DESCRIPTION	AMOUNT
AGENCY TRANSACTIONS PER SFAS #136	46,396.
TOTAL	46,396.

FORM 990, PART IV-B - OTHER EXPENSES ON BOOKS BUT NOT ON RETURN

DESCRIPTION

TUTURE DISTRIBUTIONS TO

AFFILIATES ACCRUED FOR IN THE
AUDITED FINANCIAL STATEMENTS
BUT NOT YET IDENTIFIABLE TO A
SPECIFIC CHAPTER

TOTAL

AMOUNT

2,737,310.

FORM 990, PART IV-B - OTHER EXPENSES ON RETURN BUT NOT ON BOOKS

AMOUNT
ADDITIONAL DISBURSEMENTS TO
AFFILIATES NOT RECORDED IN
FINANCIAL STATEMENTS

TOTAL

AMOUNT
43,792.

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
DAVID MULVIHILL 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	VP & GENERAL COUNSEL 45.00	257,308.	12,540.	NONE
MARY JANE IRWIN 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	CORPORATE SECRETARY 45.00	62,429.	7,579.	NONE
DAVID WILLIAMS 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	PRESIDENT AND CEO	354,487.	15,239.	NONE
JENNIFER MAHER 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	VP MARKETING 45.00	205,846.	14,172.	NONE
SUZANNE ALLEN 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE
ROBERT BIGLER 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	BOARD CHAIR & DIRECTOR 2.00	NONE	NONE	NONE
LAWRENCE BYAR	DIRECTOR 2.00	NONE	NONE	NONE

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012			1 1 1 1 1 1 1 1 1 1 1 1 1	
GARY GRAVES 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	VICE CHAIR & DIRECTOR 2.00	NONE	NONE	NONE
BONNIE GWIN 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NON
ANDREA HUNT 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE
ROBERT JORDAN 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE
SALIL MEHTA 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE
JOHN ROUND 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
DANIEL BEEM 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE
CRAIG COFFEY 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE
CHARLES JAMES 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE
THOMAS MCALPIN 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE
MATTHEW OUIMET 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE
PENNY REID 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	DIRECTOR 2.00	NONE	NONE	NONE
ROBERT PAGLIA	DIRECTOR 2.00	NONE	NONE	NONE

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EXPENSE ACCT AND OTHER ALLOWANCES	NONE
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	86,620.
COMPENSATION	1,369,710.
TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	GRAND TOTALS
NAME AND ADDRESS3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	

STATEMENT

NAME AND ADDRESS	LOANS AND ADVANCES COMPENSATION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCI AND OTHER ALLOWANCES
JULIA ULMER 3550 NORTH CENTRAL AVENUE, STE 300 PHOENIX, AZ 85012	NONE	71,414.	NONE	NONE
GRAND TOTALS	:	71.414	i HNON	CIN

NO

NONE

71,414.

NONE

FORM 990, PART VI, LINE 90A - STATES

AL, AK, AZ, AR, CA, CT, DC, FL, GA, IL, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, WA, WV, WI,

FORM 990, PART VIII - ACCOMPLISHMENT OF EXEMPT PURPOSES

LINE NO.	EXPLANATION OF HOW EACH ACTIVITY FOR WHICH INCOME IS REPORTED IN COLUMN (E) OF PART VII CONTRIBUTED IMPORTANTLY TO THE ACCOMPLISHMENT OF EXEMPT PURPOSES
93	REVENUES ARE REGISTRATION FEES COLLECTED FROM AFFILIATED CHAPTERS FOR THE ANNUAL CHAPTER COUNCIL MEETINGS AND TRAININGS.
94	MEMBERS ARE AFFILIATED CHAPTERS OF MAKE-A-WISH FOUNDATION WHOSE PURPOSE IS TO GRANT THE WISHES OF CHILDREN WITH LIFE THREATENING MEDICAL CONDITIONS.

20

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STATEMENT

SCH. A, PART II-A COMPENSATION OF THE 5 HIGHEST PAID FOR PROF. SERV.

NAME AND ADDRESS	TYPE OF SERVICE	COMPENSATION
GRANT THORNTON, LLP P.O. BOX 51552 LOS ANGELES, CA 90051	AUDIT & TAX PREP	1,060,076.
AMERICA'S CHARITIES, INC. 14150 NEWBROOK DRIVE, SUITE 110 CHANTILLY, VA 20151	GIVING AGENCY	261,286.
TKO VISUAL COMMUNICATIONS INC. 405 BUSINESS PARK LANE ALLENTOWN, PA 18109	CONSULTING	111,076.
DIGITAL PULP 220 E 23RD STREET, SUITE 900 NEW YORK, NY 10010	WEBSITE DEVELOPMENT	112,955.
DANIEL J. EDELMAN, INC. 21992 NETWORK PLACE CHICAGO, IL 60673	PUBLIC RELATIONS	143,828.
TOTAL COMP	PENSATION	1,689,221.

SCH. A, PART II-B COMPENSATION OF THE 5 HIGHEST PAID FOR OTHER SERV.

NAME AND ADDRESS		TYPE OF SERVICE	COMPENSATION
DIRECT MEDIA 200 PEMBERWICK RD GREENWICH, CT 06830	DIR	ECT MAIL PRINTING	3,998,458.
COM-PAK SERVICES 365 NEW ALBANY ROAD MOORESTOWN, NJ 08057	DIR	ECT MAIL PRINTING	1,255,153.
EXPERIAN PO BOX 73774 CHICAGO, IL 60673	DIR	ECT MAIL PRINTING	446,596.
FEDERAL DIRECT 95 MAIN AVENUE CLIFTON, NJ 07014	DIR	ECT MAIL PRINTING	374,422.
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MAKE-A-WISH FOUNDATION OF AMERICA EIN: 86-0481941 Form 990, Schedule A Part III, Line 2d

Certain officers, directors, trustees and key employees receive compensation and benefits. See Form 990, Part V-A. Under the accountable plan rules, the organization also provides reimbursements for reasonable and necessary business expenses incurred by its officers, directors, trustees and key employees.

CERTIFICATE OF THE SECRETARY OF MAKE-A-WISH FOUNDATION OF AMERICA

The Undersigned, as the duly elected and qualified Secretary of Make-A-Wish Foundation of America, an Arizona non-profit corporation, hereby certifies that the bylaws attached hereto were duly adopted by the board of directors of said corporation, and, as of the date set forth below my signature, has not been amended or repealed and is in full force and effect.

By:

Secretary, Make-A-Wish Foundation of America, an Arizona non-profit corporation

Date: November 25, 2008

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Make-A-Wish Foundation® of America

BYLAWS

As Amended by the Board of Directors on July 12, 2008

Make-A-Wish Foundation® of America Bylaws as Amended July 12, 2008

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BYLAWS OF MAKE-A-WISH FOUNDATION® OF AMERICA

ARTICLE 1 NAME AND PURPOSE

Section 1.1. NAME

The name of the corporation is Make-A-Wish Foundation of America ("Foundation").

Section 1.2. PURPOSE

The "Foundation's Purpose" is as defined in Foundation's Articles of Incorporation (the "Articles").

ARTICLE 2 CHAPTERS

Section 2.1. QUALIFICATIONS FOR CHAPTERS

"Chapters" are entities granted chapter status in Foundation pursuant to these bylaws. An entity desiring to be a Chapter must satisfy on a continuing basis all of the obligations and qualifications contained in Foundation's form of agreement granting Chapter status ("Chapter Agreement") and such other qualifications and requirements as Foundation may require from time to time.

Section 2.2. PROCESS FOR ACQUIRING CHAPTER STATUS

- (a) <u>Application</u>. An entity desiring to be a Chapter must file with Foundation an application in such form and containing such information as Foundation may prescribe. If the Chapter Performance Committee determines that the applicant satisfies the qualifications set forth in Section 2.1, the Chapter Performance Committee may, in its sole discretion, approve the applicant as a Provisional Chapter subject to execution of the Chapter Agreement.
- (b) <u>Provisional Period</u>. For a period of one year from the date of the execution of the Chapter Agreement ("Provisional Period"), the approved applicant will be a "Provisional Chapter" and will be a Chapter, except it shall have no rights to a Delegate.
- (c) Expiration of Provisional Period. Upon expiration of the initial or any subsequent Provisional Period, the Chapter Performance Committee shall determine, in its sole discretion, whether to grant full Chapter status to the Provisional Chapter, extend the Provisional Period for an additional period of up to one year or consider Inactive Status or Revocation at a "Chapter Action Meeting" (as defined in the Chapter Agreement).

Section 2.3. RIGHTS, PRIVILEGES, AND OBLIGATIONS OF CHAPTERS

- (a) <u>Rights and Privileges</u>. Each Chapter shall have all of the rights and privileges set forth in the Chapter Agreement, these bylaws and all noncontradictory rights and privileges established by the Board from time to time.
- (b) <u>Obligations</u>. Each Chapter shall have the obligation to comply with these bylaws, the Chapter Agreement and all noncontradictory standards, policies and resolutions adopted from time to time by the Board or its designee. Each Chapter shall pay fees and charges established by the Board from time to time.

Section 2.4. TERRITORY, HEADQUARTERS LOCATION, AND NAME CHANGE

Each Chapter shall perform the Foundation's Purpose in the territory designated in its Chapter Agreement ("Chapter Territory") and maintain its primary business office in the metropolitan area set forth in its Chapter Agreement ("Headquarters Location"). A Chapter Territory, Headquarters Location and name may be changed in the manner set forth in the Chapter Agreement.

Section 2.5. CHAPTER DISCIPLINE

If the Chapter is in breach of its obligations under Section 2.3(b), the Chapter Performance Committee shall have the power to place a Chapter on "Probation" "Inactive Status" or revoke its chapter status ("Revocation") as each is described in the Chapter Agreement.

ARTICLE 3 LEADERSHIP COUNCIL

Section 3.1. <u>COMPOSITION</u>

Each Eligible Chapter shall appoint one individual as its "Delegate". All Delegates appointed by Eligible Chapters shall constitute the "Leadership Council". The qualifications, appointment, term and removal of the Delegate shall be determined by each Eligible Chapter. Each Eligible Chapter shall notify the Secretary in writing of the name of its Delegate prior to each Leadership Council meeting and shall immediately notify the Secretary in writing of any changes of its Delegate. Any controversy regarding who is the proper Delegate of an Eligible Chapter shall be conclusively settled by the Council Chair.

Section 3.2. MEETINGS

- (a) Annual and Mid-Year Meetings. During each fiscal year of Foundation the Leadership Council shall hold an annual meeting ("Annual Meeting") and a second meeting (the "Mid-Year Meeting") each on a date and at a place and time designated by the President.
- (b) Special Meetings. Special meetings of the Leadership Council ("Special Meetings") may be called by the Chair of the Board or by the Board and shall be called by the Chair of the Board at the request in writing to the Secretary of 33-1/3% or more of the Eligible Chapters. The President shall designate the date,

time and place of all Special Meetings. All requests for a Special Meeting shall specify the purpose or purposes for the meeting.

- (c) Notice. Written notice of all meetings of the Leadership Council shall be given to each Eligible Chapter by the Secretary or his or her designee at least 45 days prior to the date of such meeting and shall include the place, date and hour of the meeting. Notices of an Annual Meeting or Mid-Year Meeting need not include the purpose or purposes of the meeting. Notices of a Special Meeting shall include the purpose or purposes of the meeting and indicate who or which Eligible Chapters called the meeting. For Special Meetings called at the request of Eligible Chapters, notice shall not be given later than 20 business days after the request has been received by the Secretary.
- (d) Adjournment. If an Annual Meeting, Mid-Year Meeting or Special Meeting is adjourned to a different date, time or place, a notice of the new date, time or place is not required if the new date, time or place is announced at the meeting before adjournment.

Section 3.3. QUORUM

Delegates of 33-1/3% of the Eligible Chapters shall constitute a quorum at all meetings of the Leadership Council.

Section 3.4. VOTING RIGHTS

- (a) <u>Eligible Chapters</u>. An "Eligible Chapter" is a Chapter that is not a Provisional Chapter and is not on Probation or Inactive Status.
- (b) Record Dates. The record date for notice of meetings of the Leadership Council shall be the date upon which such notice is sent. The record date for casting of votes at a meeting of the Leadership Council shall be the date that such meeting first convenes. The record date for determining whether the requisite number of Eligible Chapters shall have requested a Special Meeting shall be the close of business on the 30th day before delivery of the demand or demands for such Special Meeting to Foundation. Any determination of whether a Chapter is an Eligible Chapter for other purposes of these bylaws shall be made on the date when such determination is relevant to the action or actions being taken by or with respect to such Chapter.
- (c) Number of Votes; Manner of Acting. Each Delegate shall be entitled to one vote on each matter submitted to a vote at any meeting of the Leadership Council. No cumulative or proxy voting is permitted. Except as is otherwise provided in the Articles or in these bylaws, all Leadership Council action shall be adopted or rejected by a majority of the Delegates voting at a meeting of the Leadership Council at which a quorum is present.

Section 3.5. RIGHTS, POWERS, AND PRIVILEGES

The Leadership Council shall have only the following rights and powers:

- (a) Advisory Resolutions. To submit advisory, nonbinding resolutions to the Board.
- (b) Corporate Documents. Upon a vote of two-thirds of the Delegates constituting the Leadership Council, direct the Board to amend these bylaws and the Articles to be identical to said documents as they existed on September 10, 2004 and, upon such vote, the Board shall, at its next meeting, make such amendments.
- (c) Referred Matters. Discuss and take action on all matters referred by the Chair of the Board or the Board to the Leadership Council.
- (d) Chapter Agreement. Upon a resolution of the Board requesting a specific change or changes to the Chapter Agreement, amend the Chapter Agreement in the manner requested by the Board upon a vote of two-thirds of the Delegates present and voting at a meeting of the Leadership Council.
- (e) Council Leaders. Elect four persons as non-voting advisors to the Board ("Council Leaders"), two of whom shall be elected at each Annual Meeting by a plurality vote for a two-year term, remove any Council Leaders, with or without cause, at any meeting by a vote of two-thirds of the Delegates present and voting at such meeting, establish the nominating procedures for the Council Leaders, and fill any vacancy in a Council Leader position for the remaining term. One Council Leader elected at each Annual Meeting shall be a paid staff person of a Chapter and the other Council Leader elected at each Annual Meeting shall be a volunteer with a Chapter. The effect of the election procedures set forth in this Section 3.5(e) shall be to have four Council Leaders serving staggered two-year terms.

Section 3.6. COUNCIL CHAIR AND VICE-CHAIR

- (a) <u>Election and Term</u>. Following each Annual Meeting, the Council Leaders shall elect from among themselves a "Council Chair" and a "Council Vice-Chair," one of whom shall be a paid staff person of a Chapter and the other of whom shall be a volunteer with a Chapter. The terms of the Council Chair and Council Vice-Chair shall commence upon election and shall expire at the adjournment of the next following Annual Meeting. No person shall be eligible to serve more than two consecutive terms as Council Chair or as Council Vice-Chair.
- (b) <u>Duties</u>. The Council Chair shall chair all meetings of the Leadership Council and perform such duties as may be established by the Leadership Council. The Council Vice-Chair shall act in the place of the Council Chair in the absence of the Council Chair and perform such duties as may be established by the Leadership Council.
- (b) Resignation. The Council Chair and Council Vice-Chair may resign such positions at any time by giving written notice to the Secretary, and a Council

Leader may resign at any time in the same manner. Any such resignation shall take effect at the time specified therein or, if no time is specified, immediately upon receipt by the Secretary.

Section 3.7. RESOLUTIONS

Resolutions within the power of the Leadership Council may be made from the floor at the Annual Meeting or the Mid-Year Meeting but for a Special Meeting must be contained in the request for Special Meeting and shall be enclosed with the Meeting notice.

ARTICLE 4 THE BOARD

Section 4.1. GENERAL

The business and affairs of Foundation shall be governed by a board of directors (the "Board") unless any powers are otherwise delegated by the Articles.

Section 4.2. NUMBER

The Board shall consist of not less than 15 nor more than 25 directors ("Directors"). The exact number of Directors, within the limits contained in this Section 4.2 to serve from time to time, shall be determined by a vote of a majority of the Directors then constituting the Board not counting any vacancies (a "Majority of the Board").

Section 4.3. NOMINATION AND ELECTION OF DIRECTORS

Candidates for Directors shall be nominated by the Governance Committee and may be elected by the Board at any meeting of the Board.

Section 4.4. TERM

- (a) <u>Length of Term</u>. The term of each Director shall commence upon his or her election and shall expire at the end of the first, second or third First Regular Meeting following his or her election as determined by the Board at the time of such election.
- (b) <u>Term Limit</u>. No person shall be elected to a term as a Director which would, by fulfillment of such term, cause such Director to serve more than six years and nine months on the Board, during any seven year and six month period.

Section 4.5. RESIGNATION AND REMOVAL

(a) <u>Resignation</u>. Any Director may resign at any time by giving written notice to the Secretary. The resignation shall take effect at the time specified therein or, if no time is specified, immediately upon receipt by the Secretary.

- (b) Removal. Any Director may be removed with or without cause by a two-thirds vote of the Board present and voting at a meeting of the Board where a quorum is present.
- (c) <u>Suspension</u>. Any Director may be suspended at any time for a period not to exceed 21 days by a vote of not less than two-thirds of the voting members of the Executive Committee. The Executive Committee may suspend a Director for any reason. A suspended Director shall have no rights or authority as a Director during such suspension including, without limitation, the right to attend or vote at any meeting of the Board. A suspended Director shall not be used in calculating any quorum or voting percentage requirement under these bylaws during the period of his or her suspension.

Section 4.6. VACANCIES

Any vacancy occurring on the Board prior to the expiration of the term for such seat may, but need not be, filled by the Board. A Director elected to fill a vacancy shall be elected to serve for the remaining term of the seat vacated.

Section 4.7. EX-OFFICIO AND HONORARY DIRECTORS

The Board, in its sole discretion, may elect such ex- officio, honorary, or advisory members to assist the Board as the Board shall determine; provided, however, such ex-officio, honorary and advisory members shall have no vote and shall not be counted in determining any quorum of Directors.

Section 4.8. MEETINGS

- (a) Regular Meetings. "Regular Meetings" shall be held once each fiscal quarter at the date, time and place designated by the Chair of the Board. The Regular Meeting held during the first fiscal quarter shall be the "First Regular Meeting".
- (b) Special Meetings. "Special Meetings of the Board" may be called by the Chair of the Board or a Majority of the Board. The person or persons calling the Special Meeting of the Board shall fix the date, time and place for holding such Special Meeting of the Board.
- (c) <u>Notice</u>. Written notice of any meeting of the Board shall be given to each Director by the Secretary or his or her designee at least 15 days prior to the meeting date.

Section 4.9. QUORUM AND PROCEDURE

- (a) Quorum. A Majority of the Board shall constitute a quorum of the Board.
- (b) Manner of Acting. Unless a greater majority is specifically required by the Articles or these bylaws, the affirmative vote of a majority of Directors present at a meeting of the Board where a quorum is present shall be the act of the Board.

(c) <u>Presiding Officer</u>. Whenever present, the Chair of the Board shall preside at meetings of the Board. If the Chair of the Board is not present at a meeting of the Board then the Chair-Elect, if present, shall preside. In the absence of the Chair of the Board and the Chair-Elect, the Board shall elect a presiding officer for such meeting.

Section 4.10. QUALIFICATIONS

- (a) <u>Compensation</u>. No Director shall be a salaried employee of Foundation or any Chapter or receive a salary or other compensation for his or her services as a member of the Board. By resolution of the Board, the Directors may be paid their reasonable expenses, if any, of attendance at each meeting of the Board.
- (b) <u>Prohibition</u>. No Director shall be a voting member of the board of directors of any Chapter; provided, however, that upon request of the Chapter Performance Committee a Director may serve on the board of a chapter that has been placed on Probation or Inactive Status during the pendency of such status.

ARTICLE 5 OFFICERS

Section 5.1. NUMBER AND METHOD OF SELECTION

The Chair of the Board, the Chair-Elect, the President, the Secretary and the Treasurer shall be officers of Foundation. In addition, the Board or the President may appoint such other officers and assistant officers and assign such duties to such officers as the Board or the President may deem necessary. Any individual may serve in more than one office of Foundation. Only the Chair of the Board and Chair-Elect must be Directors.

Section 5.2. ELECTION OR APPOINTMENT AND TERM OF OFFICE

The "Chair-Elect" shall be elected by the vote of a Majority of the Board not earlier than the First Regular Meeting and no later than the fourth fiscal quarter Regular Meeting. The Chair-Elect shall assume the office of Chair of the Board at the First Regular Meeting following his or her election for a term to expire at the next First Regular Meeting following the assumption of the office of Chair of the Board. In no event shall the Chair of the Board serve in that office longer than 35 consecutive months. All officers other than the Chair of the Board, the Chair-Elect and any officers appointed by the President shall be elected at each First Regular Meeting by the Board for a term to expire at the next First Regular Meeting. Officers appointed by the President shall serve at the pleasure of the President. Subject to resignation or removal as provided in these bylaws, each officer shall hold office until his or her successor, if any, shall have been duly elected or appointed and qualified.

Section 5.3. RESIGNATION AND REMOVAL

(a) Resignation. Any officer may resign at any time by giving written notice to the Secretary. The resignation shall take effect at the time specified therein or, if no time is specified, immediately upon receipt by the Secretary.

(b) Removal. Any officer may be removed with or without cause by the vote of a Majority of the Board. Any officer appointed by the President may be removed with or without cause by the President.

Section 5.4. VACANCIES

A vacancy in any office elected by the Board may be filled by the Board for the unexpired term of the seat vacated.

Section 5.5. CHAIR OF THE BOARD

The "Chair of the Board" shall be the chairperson of the Board, a member and chairperson of the Executive Committee and, at his or her option, an ex-officio, non-voting member of any other Committees. The Chair of the Board shall perform all duties incident to the office of Chair of the Board and such other duties as may be assigned by the Board.

Section 5.6. CHAIR-ELECT

The Chair of the Board may serve as Chair-Elect subject to the limitations on his or her consecutive service as Chair of the Board. In the Chair of the Board's absence or in the event of his or her death, resignation, inability or refusal to act, the Chair-Elect shall assume the duties and powers of the Chair of the Board. The Chair-Elect shall, at his or her option, be an ex-officio, non-voting member of any Committees. The Chair-Elect shall perform such other duties as from time to time may be assigned by the Chair of the Board or by the Board.

Section 5.7. PRESIDENT

The "President" shall be the chief executive officer of Foundation and shall perform such duties as are required by these bylaws, all duties incident to the office of President and such other duties as may be assigned by the Board.

Section 5.8. SECRETARY

The "Secretary" shall perform such duties as are required by these bylaws, all duties incident to the office of Secretary and such other duties as may be assigned by the President or by the Board.

Section 5.9. TREASURER

The "Treasurer" shall perform all duties incident to the office of Treasurer and such other duties as may be assigned by the President or by the Board.

Section 5.10. SALARIES

No officer who is also a Director shall be paid a salary or receive compensation for service to Foundation as an officer.

ARTICLE 6 COMMITTEES

Section 6.1. GENERALLY

In addition to the Committees identified in this Article, the Board may create such committees as the Board shall deem advisable and dissolve the same at any time. Such committees shall be comprised of such persons as the Board shall choose, to serve terms as specified by the Board. Except for the Executive Committee, the Board shall designate the chairperson of each committee. All committees existing or created pursuant to this Article are referred to as "Committees".

Section 6.2. <u>DELEGATION OF AUTHORITY</u>

Except as otherwise set forth in the Articles, only a Committee elected by the vote of a Majority of the Board and comprised only of Directors (a "Board Committee") may be delegated the authority of the Board subject to any limitations provided by law.

Section 6.3. ORGANIZATION; PROCEDURES

Each Committee shall submit a charter regarding its purpose, activities, goals and rules governing the date, time and place of holding meetings, notices of meetings and procedures to the Board for review and adoption. Meetings of a Committee may be called either by the chairperson of the Committee or a majority of the voting members then constituting the Committee. The chairperson of the Committee shall preside at all meetings of the Committee. If the chairperson is absent from any meeting, the Committee may appoint a chairperson for the meeting.

Section 6.4. QUORUM AND MANNER OF ACTING

Unless otherwise provided in these bylaws or by resolution of the Board, a majority of the voting members of a Committee, without counting any vacant seats on the Committee, shall constitute a quorum and the affirmative vote of a majority of voting members of the Committee present at a meeting where a quorum is present shall be the act of the Committee.

Section 6.5. RESIGNATION AND REMOVAL

Any member of a Committee may resign at any time by giving written notice to the Secretary. The resignation shall take effect at the time specified therein or, if no time is specified, immediately upon receipt by the Secretary. A member of a Committee may be removed with or without cause by the vote of a Majority of the Board.

Section 6.6. VACANCIES

Vacancies on any Committee may, but need not be, filled for the unexpired term by the vote of a Majority of the Board.

Section 6.7. <u>EXECUTIVE COMMITTEE</u>

The "Executive Committee" shall be a Board Committee. The Chair of the Board shall be a member of the Executive Committee and shall act as its chairperson. The Executive Committee shall be comprised of such other Directors as the Board shall determine.

Section 6.8. CHAPTER MEMBERS AND DIRECTOR MEMBERS

(a) <u>Definitions</u>. Members of the Resource Development & Branding Committee, the Chapter Performance Committee, the Audit and Finance Committee, and the Governance Committee who are not Directors are referred to herein as "Chapter Members". Members of the Resource Development & Branding Committee, Audit and Finance Committee, Chapter Performance Committee and the Governance Committee who are Directors are referred to herein as "Director Members".

(b) Qualification and Election.

- (i) Chapter Members shall be nominated either by the Leadership Council or the Governance Committee.
- (ii) Chapter Members and Director Members shall be elected by the Board at its First Regular Meeting for a term commencing on the date of election and ending on the date of the next First Regular Meeting.
- (iii) If a Chapter Member is appointed to the Board, such member shall be deemed, automatically and without any action on his or her part, to have immediately resigned from the Committee on which he or she served as a Chapter Member.

Section 6.9. CHAPTER PERFORMANCE COMMITTEE

- (a) <u>Composition</u>. The "Chapter Performance Committee" shall be comprised of four Director Members and three Chapter Members.
- (b) <u>Responsibilities</u>. The Chapter Performance Committee shall be responsible for the duties specifically assigned to it in the Articles, the Chapter Agreement and these bylaws and such further duties as may be assigned by the Board.

Section 6.10. GOVERNANCE COMMITTEE

- (a) <u>Composition</u>. The "Governance Committee" shall be comprised of three Director Members and four Chapter Members.
- (b) <u>Duties</u>. The Governance Committee shall be responsible for (i) advising the Board regarding recruitment, training and retention of Directors, (ii) reviewing all candidates for Directors and Chapter Members and making recommendations to the Board with regard thereto, (iii) monitoring compliance with any policies

adopted by the Board regarding attendance and Board giving, and (iv) for performing such further duties as may be assigned by the Board.

Section 6.11. RESOURCE DEVELOPMENT & BRANDING COMMITTEE

- (a) <u>Composition</u>. The "Resource Development & Branding Committee" shall be comprised of three Director Members and four Chapter Members.
- (b) <u>Duties</u>. The Resource Development & Branding Committee shall develop, propose, evaluate and advise the Board on implementation of Foundation's fundraising efforts and perform such further duties as may be assigned by the Board.

Section 6.12. AUDIT AND FINANCE COMMITTEE

- (a) <u>Composition</u>. The "Audit and Finance Committee" shall be comprised of four Director Members and three Chapter Members.
- (b) <u>Duties</u>. The Audit and Finance Committee shall be responsible for review, analysis and advising the Board on planning of Foundation's finances and such further duties as may be assigned by the Board.

ARTICLE 7 ACTS WITHOUT A MEETING

Section 7.1. <u>UNANIMOUS CONSENT</u>

Any act of the Board may be taken without a meeting if a consent in writing setting forth the act is signed by all of the Directors. Any act of any Committee may be taken without a meeting if a consent in writing setting forth the act is signed by all of the Committee members entitled to vote on such matter.

ARTICLE 8 NOTICES

Section 8.1. NOTICES

Whenever notice is required by law or by these bylaws to be given to any person or entity, such notice may be given in writing by depositing the same in the United States Postal Service first class mail, postage paid; delivered to a recognized national overnight delivery service; or sent by facsimile or e-mail transmission, addressed to such person or entity, at his, her or its address as the same appears on the records of Foundation. Delivery of notice shall be deemed complete and effective 3 days after deposit in the mail, one day after delivery to a delivery service, upon facsimile transmission, or upon transmission by e-mail.

Section 8.2. WAIVER OF NOTICE

A waiver of any notice in writing and signed by the Director, officer, Delegate, authorized representative of a Chapter or a Committee member, whether signed before or after

the time stated in said waiver for holding a meeting or other action, shall be the equivalent to the giving of notice required to be given to such Director, officer, Delegate, Chapter or Committee member. Attendance of any individual or agent at any meeting under these bylaws for which notice was required shall constitute waiver of notice of such meeting as to such person or the entity on behalf of which such person is acting, except when the individual attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. Any informalities and any irregularities in calls, the manner of voting, credentials and method of ascertaining those present at any meeting under these bylaws, shall be deemed waived if no objection is made at the meeting.

ARTICLE 9 CONFLICTS OF INTEREST

Section 9.1. DISCLOSURE BY DIRECTORS

No contract or other transaction between Foundation and any individual, person or other entity, and no act of Foundation, shall in any way be affected or invalidated by the fact that any Directors are pecuniarily or otherwise interested in, or are owners, partners, directors, managers, officers or employees of such other entity. Foundation may enter into any contract or transaction with any entity of which a Director may be an owner, partner, director, manager, officer or employee or may be pecuniarily or otherwise interested in, provided such Director's interest is disclosed or is known to members of the Board then present prior to the Board's vote on such contract or transaction. Such contract or transaction shall be approved or ratified, if at all, by a vote of the Board without counting the vote of any interested Director. Any Director who is also an owner, partner, director, manager, officer, or employee of such other entity, or is so interested, may be counted in determining the existence of a quorum at any meeting of the Board that shall authorize such contract or transaction, with like force and effect as if he or she were not such an owner, partner, director, manager, officer or employee or not so interested. However, such Director shall not have the right to vote on such contract or transaction.

Section 9.2. CONFLICTS

Any Delegate, Committee member, or other person entitled to vote under these bylaws shall disclose any conflict and abstain from voting on any matter where the decision subject to such vote shall have a direct and individual effect upon the rights or interests of such person or the Chapter, if any, with which such person is affiliated. The chairperson of the meeting where such vote is taken shall conclusively rule on whether any matter requires the abstention under this section of any person or persons otherwise entitled to vote.

ARTICLE 10 GENERAL PROVISIONS

Section 10.1. KNOWN PLACE OF BUSINESS

The known place of business of Foundation shall be located in Phoenix, Arizona or at such other location as determined by the Board from time to time.

Section 10.2. FISCAL YEAR

The fiscal year of Foundation shall be determined by the Board.

Section 10.3. PARLIAMENTARY AUTHORITY

The rules contained in the current edition of <u>The Modern Rules of Order</u> shall govern Foundation in all cases in which they are applicable and in which they are not inconsistent with the Articles, these bylaws and any special rules of order Foundation may adopt.

ARTICLE 11 AMENDMENTS

Section 11.1. AMENDMENT

These bylaws and the Articles may be amended by a two-thirds vote of the Directors constituting the Board, except that Sections 3.5(b) and 6.10 of these Bylaws and Articles II and XII B of the Articles may not be amended by the Board unless the Leadership Council has consented to the amendment by a vote of two-thirds of the Delegates constituting the Leadership Council.

DEFINED TERMS

<u>TERM</u>	SECTION WHERE DEFIN
"Annual Meeting"	Section 3.2(a)
"Articles"	Section 1.2
"Audit and Finance Committee"	Section 6.12(a)
"Board"	Section 4.1
"Board Committee"	Section 6.2
"Chair of the Board"	Section 5.5
"Chair-Elect"	Section 5.2
"Chapter Action Meeting"	Section 2.2(c)
"Chapter Agreement"	Section 2.1
"Chapter Performance Committee"	Section 6.9(a)
"Chapter Members"	Section 6.8(a)
"Chapter Territory"	Section 2.4
"Chapters"	Section 2.1
"Committees"	Section 6.1
"Council Chair"	Section 3.6(a)
"Council Vice-Chair"	Section 3.6(a)
"Council Leaders"	Section 3.5(e)
"Delegate"	Section 3.1
"Director Members"	Section 6.8(a)
"Directors"	Section 4.2
"Eligible Chapter"	Section 3.4(a)
"Executive Committee"	Section 6.7
"First Regular Meeting"	Section 4.8(a)
"Foundation"	Section 1.1

TERM

SECTION WHERE DEFINED

"Foundation's Purpose"	Section 1.2
"Resource Development & Branding Committee"	Section 6.11(a)
"Governance Committee"	Section 6.10(a)
"Headquarters Location"	Section 2.4
"Inactive Status"	Section 2.5
"Leadership Council"	Section 3.1
"Majority of the Board"	Section 4.2
"Mid-Year Meeting"	Section 3.2(a)
"President"	Section 5.7
"Probation"	Section 2.5
"Provisional Chapter"	Section 2.2(b)
"Provisional Period"	Section 2.2(b)
"Regular Meetings"	Section 4.8(a)
"Revocation"	Section 2.5
"Secretary"	Section 5.8
"Special Meetings of the Board"	Section 4.8(b)
"Special Meetings"	Section 3.2(b)
"Treasurer"	Section 5.9

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Make-A-Wish Foundation of America

EIN: 86-0481941

For Tax Year Ending 8/31/2008

Fixed Asset Detail

Asset	Placed in Service	Cost	Method	Life		Current Depr	A/d
Furniture & Fixtures	various	708,582	SL		5	7,766	680,797
Computers & Software	various	1,387,345	SL		3	262,301	1,181,502
Equipment	various	257,359	SL		5	5,041	226,143
Leasehold improvement	various	239,183	SL	various		19,246	202,184
Website Development	various	558,985	SL	various		138,265	222,888
totals	-	3,151,454				432,619	2,513,514

Totals to Form 990 Part IV, Line 57 Form 990, Part II, Line 42(A)

SCHEDULE D (Form 1041)

Department of the Treasury

Capital Gains and Losses

OMB No. 1545-0092

▶ Attach to Form 1041, Form 5227, or Form 990-T. See the separate instructions for Form 1041 (also for Form 5227 or Form 990-T, if applicable). Internal Revenue Service Name of estate or trust Employer identification number 86-0481941 MAKE-A-WISH FOUNDATION OF AMERICA Note: Form 5227 filers need to complete only Parts I and II. Short-Term Capital Gains and Losses - Assets Held One Year or Less Part I (a) Description of property (f) Gain or (loss) (b) Date (e) Cost or other basis (c) Date sold (Example: 100 shares 7% preferred of "Z" Co.) (d) Sales price (see page 40 of the for the entire year Subtract (e) from (d) acquired (mo., day, yr.) (mo., day, yr.) instructions) 1a Enter the short-term gain or (loss), if any, from Schedule D-1, line 1b 1b 1,349. Short-term capital gain or (loss) from Forms 4684, 6252, 6781, and 8824 2 3 Net short-term gain or (loss) from partnerships, S corporations, and other estates or trusts 3 Short-term capital loss carryover. Enter the amount, if any, from line 9 of the 2006 Capital Loss 4 Net short-term gain or (loss). Combine lines 1a through 4 in column (f). Enter here and on line 13, Long-Term Capital Gains and Losses - Assets Held More Than One Year Part II (a) Description of property (b) Date (e) Cost or other basis (see page 40 of the instructions) (f) Gain or (loss) (c) Date sold for the entire year (Example: 100 shares 7% acquired (d) Sales price (mo., day, yr.) Subtract (e) from (d) preferred of "Z" Co.) (mo., day, yr.) 6a b Enter the long-term gain or (loss), if any, from Schedule D-1, line 6b. 6b 13,228. Long-term capital gain or (loss) from Forms 2439, 4684, 6252, 6781, and 8824 7 Net long-term gain or (loss) from partnerships, S corporations, and other estates or trusts 8 Capital gain distributions 10 Gain from Form 4797, Part I 10 Long-term capital loss carryover. Enter the amount, if any, from line 14 of the 2006 Capital Loss 11 11 Net long-term gain or (loss). Combine lines 6a through 11 in column (f). Enter here and on line 14a, column (3) on the back 12 13,228.

For Paperwork Reduction Act Notice, see the Instructions for Form 1041.

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Schedule D (Form 1041) 2007

Sched	lule D (Form 1041) 2007				Page 2
	Summary of Parts I and II Caution: Read the instructions before completing this part.		(1) Beneficiaries' (see page 41)	(2) Estate's or trust's	(3) Total
13	Net short-term gain or (loss)	13			1,349.
14	Net long-term gain or (loss):				
		4a			13,228.
b		4b			
		4c			
15	Total net gain or (loss), Combine lines 13 and 14a	15			14,577.
Note	e: If line 15, column (3), is a net gain, enter the gain on Form 1041, line 4 (or Form rt V, and do not complete Part IV. If line 15, column (3), is a net loss, complete Par	990 t IV 8	-T, Part I, line 4a). If line and the Capital Loss Car	s 14a and 15, column (ryover Worksheet, as no	2), are net gains, go ecessary.
Par	t IV Capital Loss Limitation				
	Enter here and enter as a (loss) on Form 1041, line 4 (or Form 990-T, Par	rt I, li	ne 4c, if a trust), the s r	naller of:	
)
Carry	The loss on line 15, column (3) or b \$3,000. If the loss on line 15, column (3), is more than \$3,000, or if Form 1041, page over Worksheet on page 42 of the instructions to figure your capital loss carryover	1, lin	e 22 (or Form 990-T, li	ne 34), is a loss, comp	lete the Capital Loss
Par	Tax Computation Using Maximum Capital Gains Rates	,,		and in automodia D	last Laz Bart II and
there Caul	in 1041 filers. Complete this part only if both lines 14a and 15 in column is an entry on Form 1041, line 2b(2), and Form 1041, line 22, is more be a san entry on Form 1041, line 2b(2), and Form 1041, line 22, is more then structure of the first of the first of the form 14b, col. (2) or line 14c, col. (2) is more than zero, or oth Form 1041, line 2b(1), and Form 4952, line 4g are more than zero. In 990-T trusts. Complete this part only if both lines 14a and 15 are	tha ction	n zero. s if:		
of F	orm 990-T, and Form 990-T, line 34, is more than zero. Skip this part and 14b, col. (2) or line 14c, col. (2) is more than zero.	and	complete the works	heet on page 43 of	the instructions if
17	Enter taxable income from Form 1041, line 22 (or Form 990-T, line 34) .	17		
18	Enter the smaller of line 14a or 15 in column (2)	•			
	but not less than zero				
19	Enter the estate's or trust's qualified dividends				
••	from Form 1041, line 2b(2) (or enter the qualified				
	dividends included in income in Part I of Form 990-T) 19				
20	Add lines 18 and 19				
21	If the estate or trust is filing Form 4952, enter the				
	amount from line 4g; otherwise, enter -0 > 21			200	
22	Subtract line 21 from line 20. If zero or less, enter -0		22		
23	Subtract line 22 from line 17. If zero or less, enter -0		23		
24	Enter the smaller of the amount on line 17 or \$2,150		24		
25	Is the amount on line 23 equal to or more than the amount on line 24?	?			
	Yes. Skip lines 25 through 27; go to line 28 and check the "No" to				
	No. Enter the amount from line 23		25		
26	Subtract line 25 from line 24				
27	Multiply line 26 by 5% (.05)				
28	Are the amounts on lines 22 and 26 the same?				
	Yes. Skip lines 28 thru 31; go to line 32. No. Enter the smaller of line 17 or line	22	28		
29	Enter the amount from line 26 (If line 26 is blank, enter -0-)		29		
30	Subtract line 29 from line 28		30		
31	Multiply line 30 by 15% (.15)			31	
32	Figure the tax on the amount on line 23. Use the 2007 Tax Ra	ite S	Schedule on page 2	?7 of the	
	instructions			32	
	·				
33	Add lines 27, 31, and 32	. 		33	
34	Figure the tax on the amount on line 17. Use the 2007 Tax Ra				
_	instructions			34	
35	Tax on all taxable income. Enter the smaller of line 33 or li				*.
	Schedule G, Form 1041 (or line 36 of Form 990-T)			35	

SCHEDULE D-1 (Form 1041)

Continuation Sheet for Schedul (Form 1041)

► See instructions for Schedule D (Form 1041).

OMB No. 1545-0092

Department of the Treasury Internal Revenue Service Name of estate or trust

MAKE-A-WISH FOUNDATION OF AMERICA

► Attach to Schedule D to list additional transactions for lines 1a and 6a.

Employer identification number 86-0481941

(a) Description of property (Example: 100 sh. 7% preferred of "Z" Co.)	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)	(d) Sales price (see page 40 of the instructions)	(e) Cost or other basis (see page 40 of the instructions)	(f) Gain or (loss) Subtract (e) from (d)
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For Paperwork Reduction Act Notice, see the Instructions for Form 1041.

Name of estate or trust as shown on Form 1041. Do not enter name and employer identification number if shown on the other side

Employer identification number

art II Long-Term Capital Gains a (a) Description of property (Example: 100 sh. 7% preferred of "Z" Co.)	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, уг.)	(d) Sales price (see page 40 of the instructions)	(e) Cost or other basis (see page 40 of the instructions)	(f) Gain or (loss) Subtract (e) from (d
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PUBLIC SECURITIES	N/A	N/A	1,154,889.	1,141,661.	13,228
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